



Austria	100.00	Italy	100.00
Belgium	100.00	Japan	100.00
Denmark	100.00	South Korea	100.00
France	100.00	Taiwan	100.00
Germany	100.00	Thailand	100.00
Greece	100.00	USA	100.00
Ireland	100.00	UK	100.00
Netherlands	100.00	USSR	100.00
Portugal	100.00		
Spain	100.00		
Sweden	100.00		
Switzerland	100.00		
USA	100.00		
UK	100.00		
USSR	100.00		

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FINANCIAL TIMES

Wednesday December 19 1990

World News Business Summary

Nato warns Soviet Union on European defence data

Nato ministers warned the Soviet Union that the submission by Moscow of incorrect data on its military forces and equipment in Europe could delay ratification of last month's agreement on conventional forces cuts in Europe.

Officials in Hanoi said there would be no need for a run-off to decide the country's next president because radical priest Father Jean-Bertrand Aristide appeared to have won about two thirds of the votes.

US president George Bush ordered the Education Department to allow race-based scholarships to colleges and universities.

The moderate Basque Nationalist party began coalition contacts with other nationalist groups after talks with the Socialists on forming a new regional government collapsed.

Taiwanese prosecutors charged 81 people in connection with a multi-billion dollar underground bank scandal that imperilled the savings of hundreds of thousands of small investors.

Power-sharing talks opened in Romania between the government and the opposition Liberals.

Berlin students took to the streets to protest against the planned closure of scores of university faculties, according to the government of a which hunt against intellectuals in the former Communist east.

India's Supreme Court reserved judgment on challenges to a \$470m compensation settlement for victims of the world's worst industrial accident, the 1984 Union Carbide disaster in Bhopal.

Hundreds of anxious Soviet Jews, fearing the door is about to be slammed shut, are rushing to Germany to escape anti-semitism and poor living standards.

The Ethiopian government and Eritrean rebels agreed to open a rebel-held Red Sea port for the first time in 10 months, making a breakthrough for famine relief to millions of drought victims.

President-elect Lech Walesa's favoured candidate for prime minister abandoned his bid to form a new government because of "important differences" with the new leader.

ANC return African National Congress President Oliver Tambo returned to his home township for the first time after 30 years' exile.

Poland denounced Yugoslavia's state presidency denounced as unconstitutional in Slovenia and asked the federal government to take measures to preserve national integrity.

Tortiller dies French cellist Paul Tortelier died of a heart attack at his home near Paris. He was 76.

Japan growth likely to fall to 4.1%, says OECD report

Japan's economic growth will slow next year from an annual 6.3 per cent in 1990 to 4.1 per cent, according to the Organisation for Economic Co-operation and Development.

Continuing growth in spending by Japanese consumers will generate increases in output and employment, the OECD says, but also urges continuation of efforts to create a more open economy by further deregulation, particularly in agriculture and the land market.

MARKETS: Nikkei average moved up on news of a slowing of money supply growth and renewed hopes of lower interest rates to close at the high of 24,424.02, up 386.11 on subdued activity.

WORLD Bank notes a "significant and unsustainable" rise in developing countries' reliance on official debt and warns that the Gulf crisis is imposing a "severe burden" on many developing countries.

BAHRAIN: unusual \$500m export credit arrangement for an aluminium smelting project, secured against contracts for future deliveries of aluminium, has been agreed by a group of banks with guarantees of Germany, France, UK, Italy and Belgium.

CZECHOSLOVAKIA concluded a trade and economic agreement with the Soviet Union for 1991 after a bitter row over oil supplies.

FRUGOT, French car group which also controls Citroen, is due to sign a joint venture contract in Paris to make Citroen's newest model in Hubei, China.

PIKINGTON, UK glass maker, signed a letter of intent with Poland's Sandomierz glass works jointly to build a \$140m float glass plant there.

NORTH Sea: threat of strikes next year by construction and maintenance workers receded as unions claimed breakthrough in their campaign for recognition.

R.H. MACY, highly leveraged US department store group, said existing investors agreed to subscribe for \$119m of new preferred stock in its private equity offering.

ARGENTINA is to sell off some 150 federally owned companies next year, in a continuation of its aggressive privatisation policies.

HONGKONG Bank of Canada backed the trend of its parent and fellow subsidiaries with a near 40 per cent increase in profits to \$24.7m (\$41.5m) for the year.

INTER-AMERICAN Development Bank maintained its recent high profile in the international bond market by launching a \$350m issue, lead-managed by Daiwa, the day's only new issue.

CS First Boston, troubled New York-based investment bank, completed restructuring which will inject \$18m of new equity into the firm and give CS Holdings of Switzerland majority control.

EC postpones meeting with Iraqi foreign minister

By Robert Mauthier in Brussels and Richard Tomkins in Baghdad

THE European Community postponed a scheduled meeting with Mr Tariq Aziz, Iraq's foreign minister, yesterday following the failure of Iraq and the US to agree on a date for him to meet President George Bush in Washington.

The decision was taken after a two-day meeting of Nato foreign ministers, at which the Alliance strongly reaffirmed its demand that Iraq should respect the United Nations resolutions calling upon it to withdraw from Kuwait by January 15.

The French, Italian, Spanish and Greek ministers wanted the meeting between Mr Aziz and Mr Gianni De Michelis, the Italian foreign minister and EC president, to go ahead even in the absence of high-level US-Iraqi contacts.

However, the majority of the 12 member countries considered such a meeting to be inappropriate in the circumstances. The EC decision was clearly motivated by the desire not to

AMNESTY International, the London-based human rights group, today details 38 methods of torture it says Iraqis have used in Kuwait, including mock executions, severing tongues and giving electric shocks. Details, Page 6

gave the Iraqis the impression that there were any disagreements between members of the western alliance over the policy to be pursued towards Iraq. However, Mr James Baker, the US secretary of state, had earlier appeared to endorse the meeting between Mr De Michelis and Mr Aziz, due to have taken place today.

Mr Baker said the US supported any diplomatic efforts aimed at reaching a peaceful solution of the Gulf crisis, even though a US-Iraqi meeting had not yet been arranged. "The one thing we do dis-

courage is mixed messages," he said at a press conference after the Nato meeting.

Mr Baker added that he was completely confident that any message given to the Iraqis by any member of the US-led coalition in the Gulf would fully respect the UN resolutions on Iraq.

All the Nato members, including those from the EC, had staunchly backed those resolutions. Mr Baker said the Iraqis had not yet accepted any of 15

alternative dates suggested for Mr Aziz's proposed visit to Washington.

The postponement of the EC-Iraqi contacts does not affect the decision in principle to hold a meeting between Mr De Michelis and Mr Aziz at a more appropriate time.

The intention is still to go ahead with it immediately after Mr Aziz's visit to Washington, if and when it takes place.

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Soviets lack budget for 1991

By Layla Boulton in Moscow

THE Soviet republics served notice yesterday that they would not be steam-rolled into a union treaty with the Kremlin as fierce fiscal wrangling left the Soviet Union without a proper budget for 1991.

The "budget war" between the Kremlin and Soviet republics over how to tax and share out wealth has come to a head as the republics have made clear they plan to renegotiate every aspect of their relationship with the centre on equal terms.

The Soviet government was on Monday forced to adopt a stopgap budget for the first quarter of 1991 without waiting for parliament to approve spending proposals for the whole year.

But this, too, has already become a subject of bargaining with the republics. Talks were said to be under way last night between Russia and the central government.

Over the next week, President Mikhail Gorbachev will attempt to persuade republics to go along with the stop-gap budget and honour centrally planned supply agreements

between enterprises and republics.

The unprecedented "union budget" presented to parliament last month by Mr Valentin Pavlov, the Soviet finance minister, leaves republics the freedom to set their own budgets after making contributions to central government.

His budget proposed central spending of Rb261.2bn with an expected deficit of Rb80bn. But objections from republics to the proposed budget, combined with the fact that the Supreme Soviet ran out of time to continue discussions, mean that approval of the full-year budget will have to wait until next year.

While the new budget structure recognises the need for greater republican rights, the centre and republics have not yet formally agreed on how to divide responsibilities and resources. At least four republics do not even want to be part of a new union treaty for a revamped confederation of sovereign states.

Continued on Page 16

Bank predicts deep downturn in E Europe, Page 2



Looking for support: Mikhail Gorbachev at yesterday's meeting of Congress

Central Asia republics turn on Gorbachev

By Quentin Peel in Moscow

SOVIET President Mikhail Gorbachev was yesterday facing a growing rebellion from Central Asia, while a delegation from Moldavia became the third to storm out of his Congress of People's Deputies.

And his idea for a national referendum, republic by republic, on whether to preserve the Soviet Union itself, was dismissed as "useless" by Mr Boris Yeltsin, president of the Russian federation, and his greatest political rival.

Tension in the outlying republics is growing, with three more bombs exploding in Bishkek, Kyrgyzstan, prompting accusations by officials that the Communist party and the Soviet army are behind a campaign of "provocation".

At the Congress of Deputies, the super-parliament, the majority of deputies from Moldavia marched out to join Lithuania and Armenia in a boycott. They were protesting at the presence of leaders of two breakaway Moldavian

regions which want their own independence, and at the Soviet leadership's refusal to have a special debate on the issue.

Earlier, Mr Arnold Rumel, president of Estonia's parliament, told a hushed assembly of his republic's determination to leave the union and its decision to nominate no more deputies to the Supreme Soviet, the standing parliament.

Yet the greatest possible shock to Mr Gorbachev, battling to win support for a new

union treaty and sweeping new presidential powers, came from the signs of a common front in Central Asia, where the republics are demanding to debate the shape and powers of the new national states.

Mr Islam Karimov, leader of the Uzbekistan Communist party and president of its parliament, threw his weight behind Mr Nursultan Nazarbayev from neighbouring Kazakhstan in rejecting the way Mr Gorbachev was seeking to lay down the treaty.

"We are for the union treaty. We are for the federation. But we do not accept the way this union treaty is being drafted from above. The republics, getting together, must decide which rights and powers should be delegated to the centre."

The Soviet leader is now pinning his hopes on the plan for a nationwide referendum, which will ask voters if they want to preserve the union, planned for this winter.

Continued on Page 16

US price inflation figures fuel hope of easier monetary policy

By Michael Prowse in Washington

CONSUMER price inflation moderated in the US last month, the Commerce Department reported yesterday.

The announcement brought relief to financial markets and fuelled speculation that monetary policy might soon be eased further to support the flagging economy.

The Federal Reserve's open market committee met yesterday to discuss monetary policy after Mr Nicholas Brady, the Treasury secretary, said at the weekend that there was ample scope for interest rate cuts.

Merchandise trade figures released yesterday were less encouraging. The deficit widened markedly in October, rising to \$11.5bn against a revised \$9.3bn in September, giving the biggest monthly shortfall in nearly three years.

The increase was only partly caused by higher oil imports. Consumer prices rose 0.3 per cent in November, less than half the average monthly increase of 0.7 per cent in the three months to October, prompting a modest rise in share and bond prices on Wall

Street. The Dow Jones Industrial Average was up 18.58 to 2,609.99 in early afternoon trading.

Prices have risen at an annual rate of 6.4 per cent so far this year. Last month's improvement mainly reflected a sharp reduction in energy price inflation, although weakness in the retail sector also led to a 0.3 per cent drop in the cost of clothing. The index for energy commodities fell 0.3 per cent, having risen 29 per cent in the three months to October following Iraq's invasion of Kuwait.

Excluding food and energy, "core" consumer prices rose by 0.3 per cent for the third month running.

However, most of the inflation is confined to the services sector. The index for commodities less food and energy showed no increase in November and has risen only 3.1 per cent in the past year.

The October trade deficit surprised analysts who had been looking for a shortfall of no more than \$10bn given the economy's softness. Imports

and exports both hit monthly highs in cash terms. Imports rose to \$46.4bn from \$41.5bn in September while exports increased \$2.8bn to \$45.2bn.

Mr Robert Moeschler, commerce secretary, warned that monthly data were subject to wide fluctuations. He said annualised figures for January to October were encouraging, with the non-petroleum deficit running at \$48.7bn compared with \$64.7bn in 1989 and reflected the "growing competitiveness of American goods."

Imports of petroleum products at \$7.2bn were still higher than in September and \$2.6bn higher than the monthly average for the first three quarters. But October's trade deterioration also reflected a \$1.4bn rise in the non-oil deficit.

Imports of manufactured goods were particularly buoyant, rising \$6bn to \$37.2bn. There were big increases in imports of capital goods, consumer goods and cars.

The trade deficit for the first nine months was \$85.9bn compared with \$92.7bn for the same period last year.

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MARKETS

STERLING	11.935
New York Exchange	DM1.4856
London	FF15.061
Paris	SP1.2705
Frankfurt	Y133.25
Geneva	DM1.484 (1.467)
Basel	FF15.055 (15.00)
Madrid	SP1.27 (1.2755)
Amsterdam	Y133.25 (133.25)
Stockholm	\$ index (80.9)
Tokyo	Y133.03
US Exchange	US Exchange rates
Fed Funds 7.5%	
3-mo Treasury Bill	yield: 6.33%
10-mo Treasury	yield: 8.14%

A land where reason is elusive and inflated feelings rife

Yugoslavia's prime minister, Ante Markovic, is an obstinate man. He persists in pushing ahead with reforming his country's economy, in spite of obstacles from every direction.

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Tokyo 15th December 1990

EUROPEAN NEWS

EC agrees to new safety rules for part-time workers

By Lucy Kellaway in Brussels

EUROPEAN EMPLOYMENT ministers yesterday agreed to grant all temporary and part-time workers the same health and safety conditions as full-time workers but persisted in blocking more ambitious measures that would improve the benefits and terms of employment of such workers.

Yesterday's meeting displays the difficulty that the Commission is having in getting adopted its most important measures under its "social action programme".

A Commission official said the agreement was "a small step in the right direction" but ministers expressed dismay at both the substance and the form of the two more ambitious proposals.

These would provide all the same terms of employment - contracts, holidays, social security, training and so on - to all workers working more than a 2-hour week.

The health and safety directive is not expected to require substantial changes in the laws of most EC countries, where such workers already enjoy protection, so that the agreement yesterday was not seen as any great achievement.

The aim of the other proposals is to ensure that temporary and part-time workers are not discriminated against.

However, the effect would be to increase the cost of their social security and other benefits - an outcome that has been strongly opposed by employers. The UK government estimates that if implemented, it would cost employers an extra £10m (£1.93bn) a year.

EC officials said yesterday that these proposals were likely to remain deadlocked until the Treaty of Rome was changed to allow social matters to be passed by a qualified majority of member states rather than by unanimity. However, the UK would be likely to block any such extension.

The Commission tried to put forward one of the part-time workers' directives under a qualified majority vote, on the grounds that competition within the single market was at stake.

Several member states yesterday objected strongly to this, suggesting that the Commission may have to back down on the issue.

Bank predicts deep downturn in E Europe

By Anthony Robinson, East Europe Editor, in London

WESTERN investors should be prepared for some form of military-backed regime in the Soviet Union and a "far deeper and longer economic downturn" than generally expected in east Europe, according to the latest Eurostrategy analysis by Morgan Stanley.

In a review of the global implications of the crisis in east Europe and Latin America, the bank says unemployment could reach 40m, or 21 per cent of the working population in eastern Europe, and 30m-40m in the Soviet Union by 1994.

"The west has to accept that an adequate social safety net for eastern Europe is likely to cost \$270bn-\$370bn over the next five years," the review says.

In a gloomy assessment of prospects in the Soviet Union the report says: "Perestroika is likely to fail shortly and be replaced by one of four options: a radical national salvation government backed by the younger military officer corps, a conservative coup by senior officers, a military-backed, half-hearted economic reform under a 'homopatriot' President Gorbachev, or 'chaos'."

This vision of a Soviet Union "poised between coup or chaos" presented by Mr David Roche, head of the equity research department, was backed up by contributions from Prof

Alec Nove and Prof Andrei Amkin of the Moscow Institute of World Economy.

Prof Amkin compared Mr Gorbachev's Moscow to the last days of the Kerensky regime in 1917, a vision shared by high-ranking US government and other western officials concerned about the stability of the Soviet government at a time when the Gulf crisis is nearing its expected peak.

The report sees the next few years "as the darkest hour before dawn" for eastern Europe but with the possibility of an upswing from 1994 "if these countries stick to the economic reform packages, announce, and implement privatisation of property ownership."

Mr John Wellemeier, oil analyst, estimates that with oil at \$30 a barrel, eastern Europe will have to pay \$17.5bn more for its next year's oil. Imposing a severe deflationary shock which will lead to "defaults in the servicing of hard-currency debt."

Morgan Stanley said that the need to raise savings rates in the developed world by 2-3 per cent to help finance the development of Latin America and eastern Europe was the main reason behind the cyclical slowdown in world economies.

This would keep real interest rates high and growth in the Anglo-Saxon world low for several years.



Pensioners' food parcels: A Soviet official, right, checks pension books in Leningrad before handing out food parcels sent by citizens of Hamburg, Germany. Basic foodstuffs remain in short supply in the major Soviet cities.

Bonn delays decision on road tolls

THE German government has postponed a decision to introduce annual motorway tolls, to help cover the costs of unity, pending clearance from the EC, writes David Goodhart.

The government has signalled its intention to charge both domestic and foreign users DM100 (86p) a year for cars, DM1,000 for buses and DM2,000 for lorries.

That intention has released howls of criticism from motorist organisations and more subdued complaints from other EC countries.

Unlike France, Italy and Spain, Germany currently makes no charge for using motorways. The proposed toll would raise about DM5bn a year to be used for new road building in east Germany.

Mr Volker Rühne, Christian Democrat general secretary, said yesterday that the EC-compatibility of such a levy had to be checked but added that it would be unacceptable to impose the toll on German drivers alone.

The government also seems intent on pressing ahead with an extra levy of DM5bn on the state-owned telephone authority, Telekom.

The Telekom management has protested that it already hands over about DM6bn a year and that the extra DM5bn would have to come from higher charges.

The sharp fall in industrial production in east Germany in July and August appears to have been halted in September and October according to preliminary figures from the Economics Ministry in Bonn. In September, production rose 2.5 per cent on the previous month and in October it rose 1 per cent. Nonetheless, comparing October 1990 with the previous year, production fell by nearly 50 per cent thanks to falls of 35 per cent in July and 14 per cent in August.

Danish coalition faces squeeze

A short life is being widely predicted for the narrow minority coalition government formed by Mr Poul Schlüter, the Danish prime minister, following last week's general election, writes Hilary Barnes.

Mr Schlüter, always an optimist, said he saw no reason why the coalition between his own Conservative Party and the Liberals should not survive for three or four years, although it controls only 59 seats in the 179-seat parliament. But the government faces a three-way squeeze. The opposition Social Democrats, who gained 14 seats for a total of 69, are ambitious to get back into office.

The main centre parties read this gain, together with the loss of five Conservative seats, as meaning voters want the parties to co-operate across the left-right divide, and their support for the new government is conditional.

Meanwhile, the populist Progress party will press for tax and expenditure cuts on a scale unacceptable to anyone else. The Radical Liberal party, which was part of the coalition from 1988 until this week, could prove particularly problematic for Mr Schlüter. The party, with seven seats, intends to use its swing vote to encourage co-operation between the government and the Social Democrats.

The trade unions are also flexing their muscles before negotiations in the new year for the next two-year collective wage agreements.



Delors: danger in keeping quiet and not speaking out

Delors seeks to strengthen his hand in high-stake game for monetary union

By David Buchanan in Brussels

WITH SPORT and jazz as his relaxations, Mr Jacques Delors saves high-stake poker for his professional life. And nowhere are the stakes higher for him than in the present power-play over economic and monetary union (Emu).

When he hit out publicly this week at the way the German, Dutch, Spanish and French finance ministers seemed to him to be going back on their governments' commitments to Emu, he was not just seeking to avoid stirring out Britain and trying to give Mr John Major a chance to modify UK opposition to a single currency.

He was also appealing to the leaders of Germany, France, the Netherlands and Spain to prod their finance ministers back into line over the commitments to Emu which these EC governments, plus seven others, made in Rome last October.

It is a high risk strategy. Mr Delors is banking on Chancellor Helmut Kohl, President François Mitterrand and Prime Minister Felipe Gonzalez and Rudi Lubbers being "better Europeans" than their finance ministers - and, to some extent, having better relations with him than with their own finance ministers. There is an obvious danger that these four leaders will simply consider that Mr Delors is getting too big for his Commission boots, and ignore him in an Emu negotiation that is

essentially only between governments.

But for Mr Delors there is an equal danger in not speaking out in a Community whose presidency falls into a different set of vested national interests every six months. He sees it as the Commission's duty to cajole, exhort and exorcise members into living up to their promises.

And the promise by Britain's 11 partners two months ago to set up a European central bank in January 1994, at the start of a Stage Two of Emu that might be short as three years before final passage to a single currency, is of the utmost personal and professional importance to Mr Delors. This former Banque de France and French finance minister considers money a driving force of EC integration.

The view from Brussels is that Emu, or at least agreement on an Emu treaty, has to be achieved quickly, or it may not be achieved at all. EC officials see many winds - a Gulf war economic recession - that could blow Emu off course. They are thus very anxious that the Emu negotiations should catch the current pro-Emu tide that is still running strongly in most EC countries, and alarmed at the following signs of delay:

• Mr Theo Waigel, the German finance minister, is described as having been "very tough" at the opening of the Emu

inter-governmental conference. He suggested that the Community was nowhere near agreement on adequate budgetary discipline for Emu, and that in 1994 the EC should stop short of setting up the planned EuroFed central bank and merely strengthen the EC central bank governors' committee instead. Earlier this month, Mr Wim Kok, the Dutch finance minister, made the same point.

• Mr Pierre Bérégovoy, French finance minister, has recently not only been polite about Britain's hard Emu proposals, but also called for a strong "political counterweight" to the EuroFed, a stance difficult to reconcile with Germany's insistence on EuroFed independence.

• Mr Carlos Solchaga, the Spanish finance minister, has made no secret of his desire to move slowly towards Emu, seizing on the hard Emu idea as the possible core of a prolonged transitional Stage Two.

The net effect of all these hesitations is to give the UK a chance to pick up allies that is far too big for Mr Delors' liking. The Commission president stresses the effort he made last June to welcome Mr Major's hard Emu ideas as forming a possible bridge along which Britain would walk towards its EC partners. Now, however, there are signs of movement along that bridge, in the opposite direction.

OECD review will help Gonzalez

By Tom Burns in Madrid

THE annual OECD survey of Spain yesterday provided Mr Felipe Gonzalez's government with strong ammunition in its battle to impose wage moderation by highlighting the dangers that escalating labour costs pose to the domestic economy.

The report forecasts an inflation rate that will remain higher than that of Spain's main European Community trading partners over the next two years, albeit with diminishing differentials, and a current external deficit that is likely to be higher than its long term sustainable level.

The outlook, says the OECD, "cannot but call for a continuation of tight policies." The survey says that "a worrying feature" of the strong demand-led growth in the latter half of the 1980s was "the

continuance of the rapid deterioration in cost and price competitiveness which is eroding the relative profitability of exports and investment."

Mr Gonzalez is due to propose a "competitiveness pact" to parliament next month which will ask opposition parties to back the government on wage restraint. The prime minister hopes such endorsement will impress the union leadership in advance of the annual round of collective salary negotiations.

The OECD says that "close adherence of wage settlements to the government's objective of 5.5 per cent in 1991 would not only reinforce the process of disinflation but, by boosting the potential output and employment growth over the medium term, would also generate positive dynamic effects

in the real economy." Mr Gonzalez's government gets high marks from the OECD for its policy of slowing the economy through tighter monetary conditions and budgetary cutbacks. The survey says that before the Gulf crisis there was a significant slowdown of domestic demand and the rise of both underlying inflation and of the current external deficit were seemingly being arrested.

The sharp increase in oil prices has however "brought this still hesitant unfolding of a 'soft landing' scenario to a halt." The survey also forecasts that consumer price inflation will remain "broadly unchanged" between 1989-1991 and that the current external deficit will continue to rise in 1991.

Gloomy view on French growth

By Ian Davidson in Paris

THE SLOWDOWN in the rate of French economic growth over the past year is likely to continue into 1991, according to an end-of-year assessment by Insee, the government statistical institute.

The economy will continue to expand but the slower rate of growth means that French unemployment, long one of the black spots, is unlikely to get better and may get worse, according to the report.

During the first half of next year, French gross domestic product should grow at an annual rate of 2.6 per cent, compared with 2.6 per cent in 1990 and 3.7 per cent in 1989.

A similar slowdown in job creation is also likely to continue next year.

The number of jobs created this year declined to 220,000 from 290,000 in 1989, and Insee expects a further decline to 190,000 new jobs in the 12 months from mid-1990 to mid-1991.

Moreover, manufacturing industry has been losing jobs again since the third quarter and Insee expects 50,000 more jobs to go in the 12 months to mid-1991, notably in the car industry and to a lesser extent in consumer goods and intermediate products. Despite a wage push in the first half of this year, and the surge in oil prices in the second, inflation has remained stable this year at 3.8 per cent as in 1989.

As a result there has been a squeeze on company profit margins, a trend which Insee expects to continue in 1991. The slowdown in the rate

of growth has also prompted a decline in the rate of new corporate investment, which has expanded by around 5-6 per cent in volume this year against more than 7 per cent in 1989.

The trade deficit is estimated to have deteriorated this year by FF10bn to FF55bn (\$10.76bn), almost exclusively because of higher oil prices.

The deficit in manufactured products worsened during the year from FF21bn in the first half to FF34bn in the second of the year.

Insee expects a slight improvement in the manufactured products deficit, to around FF27bn in the first half of next year, but the overall trade deficit is likely to total FF40bn during the same period.

The Turkish economy moves unsteadily forward

Gulf-related losses overshadow some progress on more familiar problems, writes John Murray Brown

FOUR months into the Gulf crisis Turkey's economy displays all the halting characteristics of that most curious of Ottoman traditions, the march of the imperial guard - one step back for every two steps forward.

Policy makers are bracing themselves for another hard winter. But while the crisis has made a nonsense of most government projections, there is little evidence of direct damage to the economy.

Official estimates of the cost to Turkey of enforcing the United Nations embargo range between \$2bn (£1bn) and \$5bn. Receipts from transport and tourism have been badly hit and Turkey has foregone as much as \$600m in royalties by closing the pipeline taking Iraqi oil to the Mediterranean.

But the figures are largely guesswork at this stage. Organisation for Economic Co-operation and Development (OECD) growth at 5.7 per cent in 1991, compared with 9 per cent this year and 1.7 per cent in 1989. Exports and investment continues to rise.

Turkey's underlying problems, however, remain the familiar ones - chronic high

inflation, a \$42bn foreign debt and a current account which this year has slipped into deficit after seven years in surplus. After seven years of market-based reform, President Turgut Ozal's dream of a modern, industrialised, share-owning democracy has still some way to go.

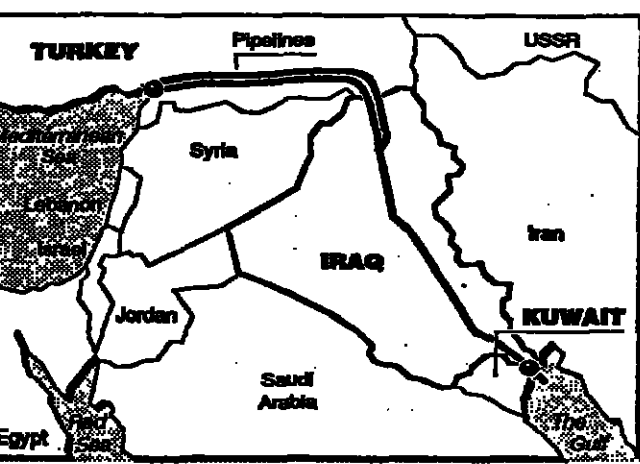
Turkey, like many developing countries, is caught between the need to encourage the private sector while maintaining public services for large parts of society living outside the modern market economy.

On the trade account, Turkish exports have been little affected by the 85 per cent appreciation of the real exchange rate since 1988, underlining industry's new found competitiveness.

Textile exports, for example, increased 17 per cent in the first nine months of 1990.

On the other hand, the strong lira has prompted a surge in imports, with the current account deficit now set to reach \$2.3bn in 1991, the highest level since the early 1980s.

"We are going through a consumer crisis. But you can't tell people to spend less," says



Mr Adnan Kahveci, the finance minister, who last week presented the new budget to parliament.

Tighter monetary policy has helped to restrain the public sector deficit. The public sector borrowing requirement (PSBR) is set fall to 7.5 per cent of GNP in 1991, compared with 9.3 per cent this year.

The high 1990 PSBR is partly explained by the inventory costs of TMO, the state food

agency, which bought large amounts of wheat this year.

The government can also claim a degree of success in controlling inflation.

The current import surge is helping to hold down the prices of some products, a trend particularly noticeable in the auto and white goods sectors.

private business has long been accustomed to the prospect of prices rising at close to 60 per cent.

But elsewhere, the strain is beginning to show. After a decade of wage restraint - a major factor in maintaining the export drive - union problems are back with a vengeance.

The country's largest ever strike at coal mines on the Black Sea coast is now in its third week.

Both opposition parties - the conservative True Path Party and Social Democratic Populist Party - have backed the unions. The labour unrest shows signs of spreading to other sectors, like textiles, which was Turkey's most important export earner last year.

A round of high wage settlements will certainly put public finances under increased strain. But as the OECD points out, wages are not the cause of Turkey's inflationary spiral.

The greater challenge is how to finance the large state sector, which still accounts for about 30 per cent of industrial output while absorbing 60 per cent of public investment. An

example is Tek - the state electricity company which employs around 70,000 people - but which has debts of close to \$4bn.

In the fight against inflation, the government is now restricting the price of state enterprise products.

As a result, many corporations are now borrowing, pushing up inter-bank rates and making life even more difficult for private companies.

Privatisation as a solution has lost some of its appeal, even among government officials.

Since its start in 1984 proceeds from the programme have totalled TL1,000bn, but the public's appetite for large-scale sell-offs of state companies has proved limited. In addition, bankers have warned that the programme could crowd out the capital needs of the private sector.

President Ozal's exasperated suggestion to "sell at any price" was a measure of the government's failure to address the problem of public finance, which remains Turkey's single greatest economic headache.

GM looks elsewhere as Slovak talks lag

By Kevin Done, Motor Industry Correspondent

GENERAL MOTORS, the world's leading car-maker, is turning its attention to sites in both west and east Europe to build a \$250m-\$350m transmission plant following inconclusive talks with the Slovak government.

The talks on the establishment of transmission manufacturing and vehicle assembly operations at the Bratislava Automobilová Závody (BAZ) plant in Bratislava, had been going on since November, and GM said yesterday that it had decided to investigate alternative sites in Europe.

Discussions with the Slovak government are continuing, but GM said yesterday that it had not been possible to reach agreement to date on several important issues. It is understood that the main stumbling block is the level of state financial support.

GM is coming under acute time pressure, as the gearboxes are required for GM cars planned to go into production from 1992/93. The plant would manufacture up to 250,000 transmissions a year largely for export to GM car assembly plants in west Europe.

It is now reviewing a possible expansion at its existing manufacturing sites in Europe. It currently produces transmissions at Aspern, near Vienna, at Bochum and Rüsselsheim in Germany and at Strasbourg.

The company is also studying alternative sites in east Europe. Earlier this year GM decided to build an engine plant and small volume car assembly plant in Hungary, and in recent days a GM Europe delegation led by Mr Robert Eaton, GM Europe president, has also visited Poland.

It is developing contacts with FSO, the Polish producer of Fiat-based cars in Warsaw.

The Slovak government said yesterday that it was rejecting its earlier negotiations with Volkswagen of Germany, which have included talks on either car or van assembly.

EC ministers clear loans for Yugoslavia

By David Buchanan in Brussels

EUROPEAN Community foreign ministers decided yesterday to lend Yugoslavia Ecu750m (\$514m) over 1991-95, and to subsidise the interest on these loans with Ecu77m drawn from the EC budget.

This is a substantial increase on the Ecu550m worth of European Investment Bank loans under the Community's second five-year financial protocol which runs out in mid-1991.

It reflects the fact that Yugoslavia has been targeted for special aid, along with other newly-democratised east European countries, from the Group of 24 western aid donors which includes EC states and is co-ordinated by the European Commission.

The latter body also announced yesterday that it was paying Ecu50m into a fund organised by the International Monetary Fund (IMF) and the World Bank to help capitalise Yugoslavia's commercial banks properly.

Last weekend's EC summit in Rome decided to contribute to currency stabilisation funds of Ecu700m, and Ecu500m respectively for Czechoslovakia and Hungary. EC officials yesterday expressed disappointment that the Community's G24 partners appeared reluctant to pay their share into these funds.

Gowar, on aid to the Soviet Union, which is not co-ordinated at a G24 level, EC finance ministers have finalised emergency food aid worth Ecu750m (one-third grant, two-thirds credit) and agreed on a supplementary EC budget for 1991 from which to give Moscow Ecu400m in technical aid.

EUROPE

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WORLD TRADE NEWS

Peugeot set for Citroën joint venture in China

By John Elliott in Hong Kong and William Dawkins in Paris

PEUGEOT, the French car group which also embraces the Citroën marque, is due to sign a joint venture contract in Paris today to make Citroën's newest model in the Chinese province of Hubei.

Investment is expected to total at least 200m francs, including 30 per cent from Citroën, with the rest from the Chinese partner, the long-established Second Automobile Works, French industrial officials say.

Assembly of imported kits is due to start next year, building up to full local production of 150,000 cars a year by 1994, with a significant increase at a second stage.

Christened Aecine-Citroën, the project will be based in the city of Wuhan and produce the ZX, a small to medium-sized car due to be launched in France late in the first quarter of next year.

The ZX will compete against hatchbacks like the Volkswagen Golf, which is about to be produced in China in a DM1.5bn (\$250m) joint venture signed last month between German group and the First

Auto Works in the northern province of Jilin. Volkswagen will also make Jetta saloons there and already produces Santana sedans at a joint venture in Shanghai.

This makes Peugeot the second European car company to sign a second joint venture agreement in China, already has a factory in the southern city of Guangzhou producing Peugeot 504 and 505 station wagons, pick-ups and cars. The projects show that China has now decided to use foreign companies that have gained experience in the country to modernise its older plants.

The Peugeot deal comes after nearly four years of negotiations, delayed by the imposition of EC sanctions against China following the military crackdown on the student riots of June last year.

This included a block on state loans, lifted last February. Mr Raymond Ravenel, Citroën's international affairs adviser, was yesterday quoted as saying that the investment includes up to FF22bn of French government loans.

Pilkington in deal for \$140m Polish glass works

By Christopher Bobinski in Warsaw

PILKINGTON, the UK glass maker, has signed a letter of intent with Poland's Sandomek glass works jointly to build a \$140m (\$72.5m) float glass plant there.

The equity value of the venture will be about \$48m with Pilkington, the World Bank associate, taking a 15 per cent share. It is hoped the plant will start up operations early in 1994.

Sandomek has been negotiating with Asahi Glass of Japan for some years, and the Pilkington proposal would mark the largest British investment in Poland to date. And Japanese negotiators are close to finalising the conditions on which they will open the rice market to imports.

The problem is timing. For domestic political reasons, officials still have no plan to make an offer before the EC and US reach agreement on agricultural imports will hurt the ruling Liberal Democratic Party, which wants to keep the public debate brief.

A popular proposal circulating within the Agriculture Ministry - aggressive in its public opposition to rice imports - provides for amendments to a Swedish submission made two weeks ago that 5 per cent be set as a minimum for compulsory imports of presently banned products.

The Japanese proposal, unlikely to hit the negotiating table before the last of the deadlines, is for a two-tier system, with a 5 per cent opening for some products and a 3 per cent level for products crucial to "food security", which, in Japan's case, means rice.

Japanese negotiators say that the principle of "food security" must be enshrined in any Gatt package on agriculture, and that future increases in the 3 per cent level must be considered as a separate issue from a broadening of access for products in the 5 per cent category.

With rice policy virtually settled, albeit privately, Japanese officials have unexpectedly praised EC flexibility and condemned the US for intransigence on agriculture.

Mr Noboru Hatakeyama, director-general of International Trade Policy at the Ministry of International Trade and Industry, last week said that the US and Cairns Group had been "very, very rigid" during the Brussels negotiations.

He was probably articulating a frustration felt by his negotiators at US inflexibility on a range of issues, and reflects

Japan responds with calm to Gatt crisis

But bureaucrats are busy mapping out a new trade strategy, reports Robert Thomson

GATT



disappointment at problems arising in negotiations over intellectual property.

"What we can see now is a problem present from the very start of the Uruguay Round. Some people in Washington have seen the round as an attempt to make the rest of the world more like America. This should be a give and take process, but these people are not counting what they have gained, they only count what they have lost," a senior negotiator said.

He is perturbed by the influence of US industry advisers, whom he says have taken a dislike to the emerging Gatt package and have become belligerent. "They are very self-righteous. They have a certain self-image, and the negotiations are showing the economic reality is slightly different. They don't like that."

A second reason for Mr Hatakeyama's sudden embrace of the EC is apparently related

to the growing perception in Tokyo that relations with the Community must be cultivated and that past trade policy has been too heavily weighted towards Washington.

Japanese negotiators feel that they have Washington's measure, but admit to difficulties in understanding how conflicting national objectives are blended into EC policy.

The government is watching closely for signs of an improvement in relations between the US and EC, and even Japanese negotiators have sought explanations from foreign diplomats about the personalities and attitudes of President Mitterrand of France and Chancellor Kohl of Germany.

Tokyo's faith in the durability of trade harmony regardless of a successful Uruguay Round seems surprising. Mr Hatakeyama presumes that Gatt rules will continue to operate even if the Gatt collapses. Other Miti officials believe that too much work has been done on issues such as investment measures, intellectual property and anti-dumping for the round to be completed without agreement in some of these areas, regardless of the fate of agriculture.

A senior Agriculture Ministry official said that the world trading system is now "so interrelated" that "we can't conceive of any situation in

which Japan would be hit hard without other nations being hit hard."

"The US is always trying to create a crisis. Our position is to proceed in a calm manner with realistic ambitions. US negotiators should be more realistic," the official said.

Unfortunately for Japan, this laid back approach is winning few friends and is soaking up goodwill in Washington. If Gatt negotiations on agriculture remain unsettled, and Japan keeps its proposal in a desk drawer, the US could resort to bilateral methods.

This scenario was considered in an editorial in the Nihon Keizai Shimbun, the leading economic daily: "By failing to act, Japan has made one choice - increasing the likelihood that the US will resort to bilateral negotiations to press for the opening of the rice market...this would give rise to bilateralism at the expense of multilateralism."

To highlight the point, the US Rice Millers' Association has just announced plans to file a complaint against Japan under Super 301, the punitive section of US trade legislation. Mr Clayton Yeutter, the US agriculture secretary, prides himself on having done Tokyo the favour of keeping rice off past hit lists - is he ready to do Japan another favour?

Export credit signed for Bahrain smelter project

By Stephen Fidler, Euromarkets Correspondent

AN UNUSUAL \$580m (\$202m) export credit arrangement for an aluminium smelter project in Bahrain has been signed, virtually completing a financing which has taken two years to assemble.

The export credits, provided by a group of banks with the guarantee of the export credit agencies of Germany, France, the UK, Italy and Belgium, are unusual in that they are secured against contracts for future deliveries of aluminium.

Although international banks are used to such security, most export credit agencies are not familiar with the concept and prefer to lend with a sovereign guarantee.

However, the government of

Bahrain was not willing to provide its explicit guarantee for the financing of the project, although it has agreed to off-take some of the product.

Financing for the project, an extension to the existing Aluminium Bahrain smelter, totals \$1.45bn and follows equity and commercial bank agreements signed in July this year. The expansion includes an 800MW power station and increase capacity to 460,000 tonnes a year. Bankers said Iraq's invasion of Kuwait had probably delayed completion of the financing.

Chase Investment Bank and Gulf International Bank were financial advisers to Aluminium Bahrain.

Prague and Moscow reach trade pact after oil row

By Leyla Bouillon in Moscow

CZECHOSLOVAKIA has concluded a trade and economic agreement with the Soviet Union for 1991 after resolving a bitter row over oil supplies.

Under the deal, Moscow will supply Czechoslovakia with 7.5m tonnes of oil, an amount which still falls well below an initial Czechoslovak request for 13m tonnes, or this year's level. The Soviet Union, in the throes of economic crisis, caused severe economic disruption to its East European partners by failing to honour commitments for subsidised oil deliveries this year.

Instead of 18.6m tonnes promised for 1990, Czechoslovakia received only 13m tonnes. Prague in turn threatened to cut back exports of food and industrial goods and to deal directly with individual Soviet republics.

It then began by-passing Moscow for oil supplies, obtaining 200,000 tonnes of oil from Siberian producers in Yemen in exchange for food and consumer goods. Prague hopes to increase locally-obtained supplies by equipping individual

Soviet enterprises with machinery and technology. The 7.5m tonnes is simply the amount guaranteed by the Soviet government.

Although Soviet oil exports will for the first time be calculated at world prices in hard currency from January 1, it will still be cheaper than other sources because it is pumped into Czechoslovakia through the Druzhba (Friendship) pipeline.

The agreement, signed here on Monday during a visit by Mr Vaclav Vales, the Czechoslovak deputy prime minister, also officially clears the way for Prague to deal directly with individual Soviet republics. Mr Pavel Svoboda, economic counsellor at the Czechoslovak Embassy in Moscow, said experts were already working on new economic accords with Russia, the Ukraine and Uzbekistan.

Prague wanted oil from Russia, coal and precious metals from the Ukraine and cotton from Uzbekistan, he added. In return, it proposed to sell them food, consumer goods and machine tools.

Private-enterprise Poles push into new Soviet market

By Christopher Bobinski, recently in Minsk, Byelorussia

POLISH COMPANIES are increasingly turning to the vast Soviet market after years of competing that trade with the Soviet Union was ruining their country.

Russian unwillingly learned in school is being brushed up as private and state business sectors, pressed by low domestic demand, try to survive by recapturing the 9 per cent share of the Soviet market Poland had under the Comecon trading system.

After 11 months of this year, exports to Soviet Union at Roubles 5.5bn are 17 per cent down on the same period last year, but a 42 per cent fall in imports means Poland has a trade surplus worth Rbs 2.6bn.

January 1 will see a switch to hard currency pricing, and exports will be vital for Poland to be able to pay for key purchases of Soviet oil and gas. Next year's budget projections foresee a \$1.1bn (\$270m) trade deficit on overall exports worth \$14.5bn, against this year's \$4bn surplus in trade with hard-currency partners.

Polish businessmen are braving the hardships of crowded border crossings, to search for Soviet clients with either hard-currency or goods suitable for barter.

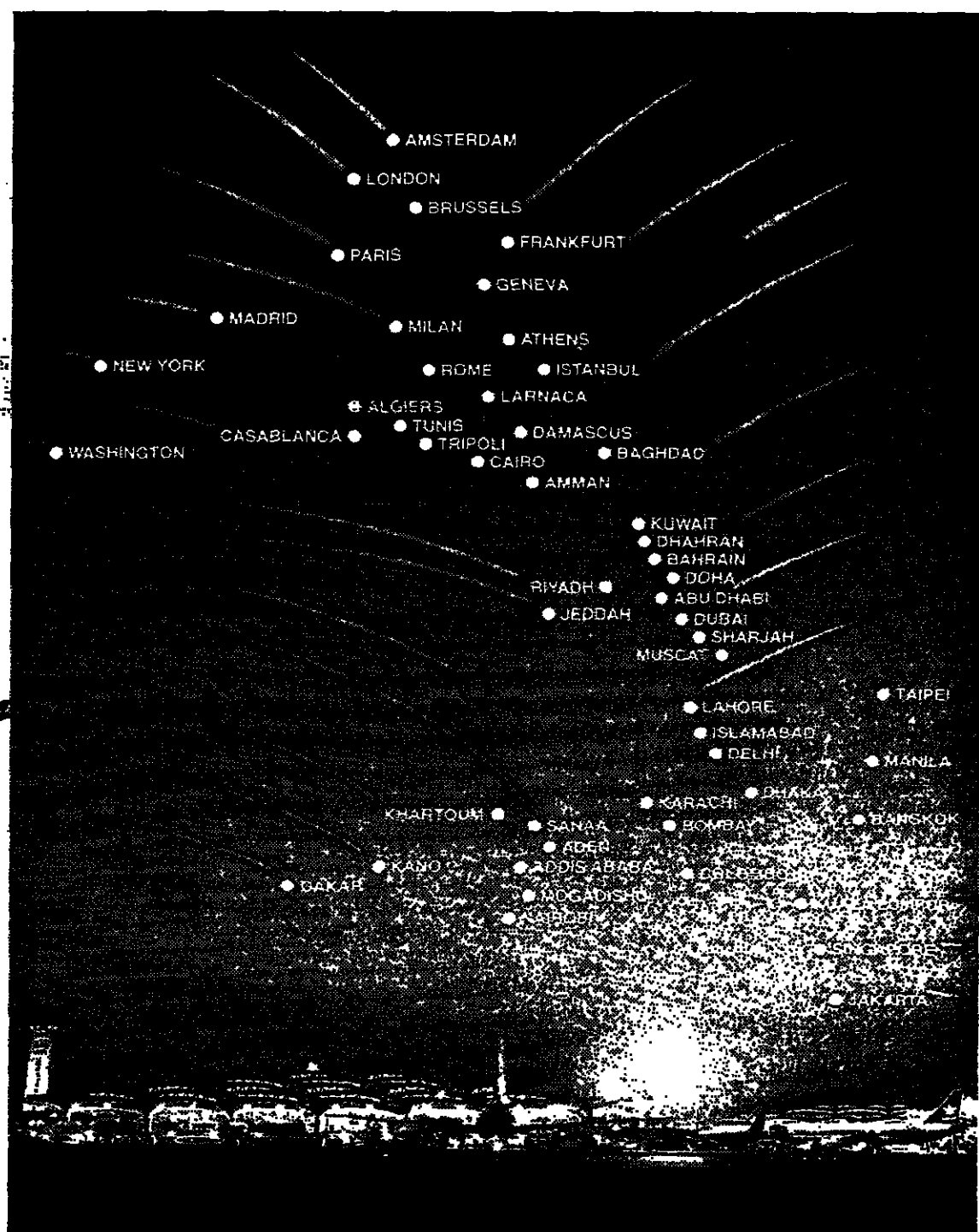
In Minsk last week, at Partner 88, a fair organised by Perfect Agis, a private Gdansk-based trading company, the offensive ground to a halt. The 180-or-so private and state sector companies encamped in the exhibition centre found to their dismay that their Soviet partners still had no clear idea what rules are going to apply from the start of 1991.

But business done over the week, at the cost of some \$1,400 a stand, amounted to \$17m and Rbs 47m, a fall on a similar fair in Minsk in October which delivered contracts worth \$67m and Rbs 168m.

State-owned giants which under the old agreements were certain of delivering 70 per cent of their construction machinery to the Soviet Union, were present in Minsk ready to barter a mechanical digger for safety matches if need be, because of the problems of selling their goods.

Others were simply offering western products, hoping to be paid even in Soviet plastic buckets and plastic toys. Also on offer were deliveries of 5,000-tonne tanker-loads of diesel fuel, the first Soviet petroleum products imported by a private Polish company.

Ahlan Wasahlan Thoughtfully.



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AMERICAN NEWS

Aristide emerges as president of Haiti

By Canute James in Kingston

ELECTION officials in Haiti say there will be no need for a run-off to decide the country's next president because radical priest Father Jean-Bertrand Aristide appears to have won about two thirds of the votes cast in presidential and legislative elections on Sunday.

However, Mr Marc Bazin, a conservative economist who came a distant second, has asked the electoral commission to declare null and void the vote in some regions.

The request is unlikely to be entertained as hundreds of foreign observers who witnessed the voting said there was no visible fraud although there were administrative problems.

The conduct of the elections, which took place under threat of violence from thugs loyal to the Duvalier family dictatorship which was overthrown in 1986, has been welcomed by the US. "The Haitian army and the security forces acted admirably," said Mr Richard Boncher, a spokesman for the US State Department. "We call on all parties to respect the result of the election."

Haiti's Caribbean neighbours have welcomed the conduct of Sunday's elections, and have suggested immediate international financial assistance for the country.

"Haiti is now in the democratic fold and it is for us in the Caribbean to keep it there," said Mr John Compton, prime minister of St Lucia,



Supporters of Jean-Bertrand Aristide ride by the National Palace in Port Au Prince, Haiti

who was in Haiti as an observer of the poll.

"Haiti has been stalled for a long time and now needs a jump-start. The international community must move quickly and get some money into Haiti." The country is among the poorest in the Americas.

Fears of post-election violence increased on Monday night following the death of a pregnant woman and injury to several people when a group of men, said to be policemen,

opened fire indiscriminately on a crowd celebrating the expected victory of Father Aristide.

Police denied involvement, according to local radio reports yesterday. They quoted police officials as saying that police merely shot over the heads of the crowd, and that the woman had been run over by a pickup truck accidentally.

The incident came after extraordinarily peaceful elections. Observers from the United Nations and the Organ-

sation of American States (OAS), and an international team led by former US president Jimmy Carter, praised the vote and had warm words for the army, which had been widely blamed for acquiescence in the violence that halted 1987 elections.

Foreign officials also expressed optimism that multi-lateral financial agencies and developed countries would provide economic aid to a democratic Haiti.

Argentina paralysed by reports of 'mutiny'

By John Barham in Buenos Aires

FALSE radio reports of Argentine tank movements triggered fears of another military uprising and briefly paralysed the country on Monday evening.

Two armoured columns were reported to be advancing on the provincial town of Chajarí, where the garrison began to dig in to face the attackers. In Buenos Aires, President Carlos Menem called an emergency meeting with the defence minister and army commander to assess the threat.

Two weeks earlier, fighting had erupted only yards from the Casa Rosada, the presidential palace, after a mutiny by army rebels.

Officials quickly dismissed Monday's reports as a hoax put about by extremist factions in the army, spread by irresponsible journalists and accepted unquestioningly by the public.

Mr Menem swiftly suppressed the December 3 uprising and claims the military has been "pacified". But the panic over the fictional battle of Chajarí demonstrates that nobody believes this.

White House retreats on race scholarships ban

By Lionel Barber in Washington

US president George Bush yesterday ordered the Education Department to retract a decision to ban race-based scholarships to colleges and universities. The decision had raised a storm of protest from civil rights groups and disquiet among cabinet members.

The task of announcing one of the administration's fastest about-turns in recent memory fell to Mr Michael Williams, the 37-year-old assistant secretary who drafted the controversial policy and who happens to be black.

"It was indeed politically naive," said Mr Williams, an amiable and articulate Texan who has successfully prosecuted Klu Klux Klan members but who confessed yesterday that he never imagined he could provoke such an uproar in Washington.

Only last week Mr Williams unveiled the decision to bar federal aid to colleges and universities which were offering scholarships restricted to minority students.

Coming amid a national debate on whether blacks and other minorities should continue to receive favoured treatment, or "affirmative action", the ruling proved explosive. It was not cleared at the White House.

Mr Bush let it be known he was "disturbed" by the decision and yesterday's retreat looked much like unconditional surrender.

Federally funded universities will now be allowed to hand out scholarships reserved for minority students if private donors or foundations so mandate. The department also pledged not to enforce "broad compliance" with respect to minority scholarships and to review legal restrictions on such scholarships imposed by courts.

However, private universities receiving federal aid may not fund race-exclusive scholarships for their own money. Under Mr Williams' original ruling, need-based aid and minority scholarships set up by private organisations would still have been allowed, provided race was not the only factor involved in the award.

But that did not prevent questioning at yesterday's news conference. Asked by a black reporter how he felt being a "jackie" of the establishment and the white power structure, Mr Williams stood his ground. "I think we have to be very careful before making any decisions based on race," he said.

Behind the issue lies wide-



George Bush, 'disturbed'

spread unease about the fragility of black achievement in higher education, more than 25 years after the passage of the Civil Rights Act.

According to the latest statistics, black enrolment in colleges and universities in 1989 was 8.7 per cent of the national total - a marginal gain over the previous year but still low given that blacks comprise 12.4 per cent of the population.

But the controversy over affirmative action seems certain to continue, not least because some conservatives believe that opposition is a vote-winner among whites and the growing number of non-black minorities.

Third World debt burden reported to be easing

By Michael Prowse in Washington

THE Gulf crisis is placing severe additional financing strains on many developing countries, and threatens to undermine recent progress in resolving the Third World debt crisis, says the World Bank in its latest assessment of debt trends, published today.

Total external debt rose 6 per cent in 1990 to a record \$1.24 trillion, the bank says. But the burden is more sustainable than in the late 1980s because the ratio of both debt to exports and debt service to exports has fallen. This reflects buoyant growth of exports in recent years and the success of official debt reduction initiatives, such as the plan named after Mr Nicholas Brady, the US Treasury Secretary.

But the bank warns that the composition of debt has changed markedly with a "significant and unsustainable increase in reliance on official creditors". There is also a long-term risk that insufficient external finance will undermine the adjustment efforts of developing countries. The need to mobilise domestic savings is thus greater than ever.

The ratio of debt to exports for all developing countries fell from 232 per cent in 1987 to 187 per cent in 1989; the ratio of annual debt service (interest plus amortisation) to exports fell from 23 per cent to 22 per cent. A further small improvement in these ratios, which provide a guide to the sustainability of debt burdens, is projected for 1990.

The bank says middle income debtors have gained significantly from the Brady Plan, which offers debt relief in countries which agree "sound adjustment programmes". Agreements concluded with Mexico, Costa Rica and the Philippines have reduced the face value of commercial bank debt by \$9.5bn; an agreement scheduled to be completed with Venezuela by the end of the year will achieve a further \$2bn reduction.

The deals cover about \$65bn of outstanding commercial debt and will achieve big savings in future payments of interest and principal.

Severely indebted low income countries, mainly in sub-Saharan Africa, have also won important concessions. Bilateral agreements have led to the forgiveness of \$5bn of Overseas Development Assistance debt. The Paris Club of official creditors has reached nearly \$5bn of debt on the concessional terms agreed at the 1988 Toronto economic summit. And donors have pledged nearly \$8bn in concessional finance for the second phase of the bank's Special Programme of Assistance for distressed African countries, roughly twice the sum disbursed to date.

Aggregate net resource flows to developing countries have risen modestly since the mid 1980s. But they have not been translated into higher living standards because they have been more than offset by the costs of servicing external capital. Interest payments on loans and remittances of profits on foreign investment.

In a reversal of normal development patterns, Third World countries thus continue to export more goods and services to industrial countries than they receive in imports. The debt crisis thus remains far from resolved.

These gains, however, have been offset by a worrying build up of arrears on interest payments, which rose by \$7.5bn in 1990. The most intractable problems involve unpaid interest on commercial bank debt in Argentina and Brazil.

The Gulf crisis is posing severe short-term adjustment problems. The bank calculates that higher oil prices and other adverse effects will cost oil importing the equivalent of 4 per cent of exports over the next three years. The burden for the poorest and most indebted African countries will be nearer 10 per cent of exports. Meanwhile oil exporters such as Nigeria and Venezuela will enjoy windfall gains of 20 per cent of exports.

The bank says most oil importing developing countries cannot cushion the shock through additional borrowing and will need more concessional support.

The withdrawal from lending of commercial banks coupled with official debt relief schemes have caused a marked change in the composition of developing country debt. Long-term debt to official creditors has more than tripled since 1980 and, together with IMF credit, now accounts for 46 per cent of total debt. The share of official debt service in total debt service has risen to 37 per cent compared with 10 per cent in 1982.

Much of the risk associated with the debt crisis has thus been transferred from private to official creditors who may come under greater pressure to forgive official debt owed by middle income countries. (Such debt is not covered either by the Brady plan or by the easier terms agreed for poor countries by the Paris Club.)

The changing composition of developing country debt represents a big reversal from the late 1970s and early 1980s when commercial banks were dominant and a return to the pattern of flows considered normal in the 1960s.

The composition of official flows has also changed with the share of grants and concessional loans rising sharply.

Aggregate net resource flows to developing countries have risen modestly since the mid 1980s. But they have not been translated into higher living standards because they have been more than offset by the costs of servicing external capital. Interest payments on loans and remittances of profits on foreign investment.

In a reversal of normal development patterns, Third World countries thus continue to export more goods and services to industrial countries than they receive in imports. The debt crisis thus remains far from resolved.

Editorial Comment, Page 14.

Uruguay debt plan backed

By Stephen Fidler, Euromarkets Correspondent

URUGUAY'S commercial bank creditors have all responded to a debt restructuring proposal, allowing the agreement to be signed in Montevideo on January 31.

Banks covering 39 per cent of the debt said they would sell their debt for cash, at a price of 56 cents on the dollar; 33 per cent said they would exchange their old loans for concessional 30-year bonds carrying a 6% per

cent coupon; and the remaining 28 per cent would make new loans equivalent to 20 per cent of their existing exposure.

Bankers claimed the agreement was pleased with the mix of choices. Among the banks which have chosen to extend new loans were Citicorp, which heads the country's bank advisory group, and Lloyds of the UK.

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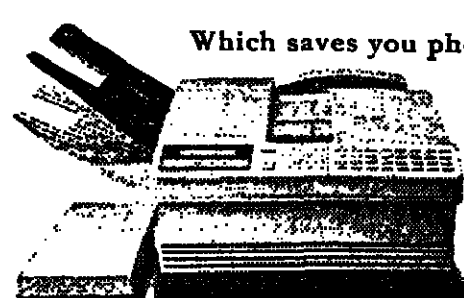
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World debt reported rising

A high-contrast, black and white photograph of a dark, textured surface, possibly a book cover or endpaper. The surface is covered with numerous circular and oval-shaped indentations or holes of varying sizes. The lighting is dramatic, coming from the upper right, which creates strong highlights on the edges of the indentations and deep shadows within them, giving the surface a three-dimensional appearance. The overall texture is grainy and mottled, with some areas appearing lighter than others.

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INTERNATIONAL NEWS

THE MIDDLE EAST

Iraqi atrocities in Kuwait spelled out by Amnesty

By Victor Mallet, Middle East Correspondent

AMNESTY International, the London-based human rights group, today publishes the most detailed account so far of Iraqi atrocities in Kuwait, including the torture, rape and killing of the country's citizens and foreign residents.

The Amnesty report says Iraqi forces, which invaded Kuwait on August 2, took several thousand prisoners and left more than 300 premature babies to die after looting incubators from Kuwait's main hospitals. "The Iraqi forces' brutality in Kuwait has shocked many people in the last four months," Amnesty said, "but such abuses have been the norm for people in Iraq for more than a decade."

Amnesty details the methods of torture used by the Iraqis in Kuwait, including mock executions, the severing of tongues and ears, gouging out of eyes and electric shocks.

Most of the reported abuses took place in the first three months after the invasion, when resistance was strongest. "The severity of the early suppression appears to have crushed much of the opposition that led to arrest, torture and killing," it says.

"Time and again we were told that the most common way soldiers killed people was to take the victim to his family's doorstep, have his rela-

tives identify him, and then shoot him in the back of the head." Some people were killed for resisting the "Iraqisation" of their country by carrying Kuwaiti money or refusing allegiance to President Saddam Hussein, the report said.

Corrupt soldiers and officials were often willing to free their victims in exchange for money or video recorders. Although most of the detainees were Kuwaitis, those held included Jordanians, Syrians, Egyptians and Asians.

Amnesty has collected the names of about 1,000 people arrested, but it is thought that thousands, some as young as 13, are still held in Iraq and Kuwait.

A 31-year-old doctor told Amnesty that five or six bodies were brought each day to his hospital. "Many bore marks of torture," he said. "Judging by the bodies that I personally saw, the methods of torture being used included the extinguishing of cigarettes on the body; burning of the skin with heated metal rods; application of electricity; cutting off of the tongue and ear; gouging out of the eyes and the breaking of limbs."

Iraq-occupied Kuwait: Human rights violations since August 2. Amnesty International, 1 Easton St, London WC1X 8DJ.

Diplomatic war of nerves on Iraq talks

By Richard Tomkins in Baghdad

IT appears to make no sense. If Iraq is sincere in its desire for peace, why will it not accept an early date for talks with the US over the Gulf crisis?

It seems like a procedural quibble. But from an Iraqi perspective, President Saddam Hussein has sound reasons for digging in his heels.

Nine days at present separate the two sides. Iraq has invited Mr James Baker, the US secretary of state, to meet President Saddam in Baghdad on January 12, but President Bush insists January 3 is the last possible date.

Washington says the earlier date is necessary to prevent Iraq from complying with the United Nations deadline of January 15 for the withdrawal of its troops from Kuwait.

The flaw in this argument, as seen from Baghdad, is that the UN deadline is largely irrelevant. All that really matters is that talks should take place in time to prevent the outbreak of hostilities, whenever that might be.

Whatever hopes were pinned on a meeting between Mr Tariq Aziz, Iraq's foreign minister, and US ministers, disappeared yesterday when foreign ministers in Brussels decided not to see him without his first having met President George Bush. Mr Aziz was due to have met the ministers in Rome on his way home from the talks he was supposed to have had with Mr Bush on Monday.

Saddam's options considered

MR Harold Walker, the British ambassador to Baghdad, yesterday added to speculation that Iraq's president Saddam Hussein could try to seize the initiative from the US-led alliance in the Gulf, possibly by staging a partial withdrawal from Kuwait or by stirring up trouble in Jordan, Victor Mallet writes.

Mr Walker described Mr Saddam as a "very able, very clever leader" who would be thinking hard of ways to extricate himself from the crisis.

A partial Iraqi withdrawal

from Kuwait was "very much on the cards," said Mr Walker.

One of the most pressing worries within the alliance is that Mr Saddam will attempt to bring Israel into the conflict, possibly by provoking the Israelis through some kind of intervention in Jordan.

Washington's Arab allies in the Gulf would be deeply embarrassed if they found themselves on the same side as Israel in any war, and the west is hoping that Israel will maintain a low profile for as long as possible.



Hong Kong policemen cycle along the border with China. Police took over border security from the British army this month.

Taiwan bank scandal charges

TAIWAN prosecutors yesterday charged 31 people in connection with a multi-billion dollar underground bank scandal which imperilled the savings of hundreds of thousands of small investors, Reuters reports from Taipei.

A spokesman for the Taipei District Prosecutor's Office said Shen Chang-sheng, former head of the Hsing Yuan investment group, was among those charged with fraud and

violations of the banking, corporation and securities laws. Also charged was former Hsing Yuan president Yu Yung-ming.

At its height in early 1989, Hsing Yuan claimed assets of \$3.6bn.

These included a department store in the centre of Taipei and a branch in operations in countries ranging from Hong Kong to Turkey.

Tokyo warned over cutting trade surplus

By Stefan Wagstyl in Tokyo

THE OECD has urged Japan to avoid interfering with free market forces in attempting to ease trade frictions with the US and other countries.

Instead, Japan should continue its efforts to create a more open economy by further deregulation, particularly in agriculture and in the land market, says the OECD in its annual report on Japan.

The OECD says that government efforts to reduce the trade surplus by giving subsidies for imports of manufactured goods "tend to distort nations' comparative advantage and are hard to justify on

purely economic grounds". The report acknowledges such actions help to quell protectionist sentiment abroad.

It says: "Any direct interventions in business activities by fixing official targets either for Japan's current surplus or for shares of foreign suppliers in specific markets interfere with the operation of market forces and should be resisted."

This is a reference, among other things, to the US-Japan Semiconductor Agreement, which set numerical targets for the share of the Japanese chip market to be won by foreign producers.

Share dealing returns to Shanghai

John Elliott on the opening today of China's latest stock exchange

JUDGING BY a procession of Hong Kong dignitaries and investment fund managers to Shanghai this week, one might be forgiven for believing that this once grand financial capital of China is about to become fashionable as Asia's latest emerging stock market.

Led by Baroness Dunn, one of Hong Kong's leading politicians and head of its trade development council, and by Sir Quo Wei Lee, chairman of the colony's stock exchange, the visitors are attending a jamboree put together by Mr Zhu Rongji, Shanghai's ambitious mayor, to celebrate the opening today of the city's stock exchange.

There are only 15 traded stocks in China, so there is unlikely to be a stampede from foreign investors, although some limited foreign involvement is being considered.

Today's event is important because China is beginning, hesitantly and with little apparent top level co-ordination, to open its capital markets to financial markets.

The central government's primary aim is to create a secondary capital market in interest-bearing bonds to help solve its own acute cash shortage. There is thought to be about Yuan 140bn (\$1.2bn) worth of bonds already in circulation, and about Yuan 650bn savings in the banking system which the government would like to tap.

A secondary market could also lend legitimacy, and possibly some popularity, to bonds which the government has forced on workers through

deductions from wages. How markets can function in such a society has, however, not been thought through, and there are considerable misunderstandings among Chinese officials about what is involved. But the momentum is there.

Three weeks ago the country's first nationwide securities trading system was launched, linking six cities and 18 licensed corporations for trading in government treasury bonds. Called Securities Automated Quotations System (STAQS), this is a Chinese version of the Nasdaq securities system in the US. But regional rivalries are slowing integration.

The main promoter is Mr Wang Bo Ming, the Harvard-educated vice-president of Peking's reformist Stock Exchange Executive Council, who says he would like to include stocks as well as bonds. Mr Li Peng, the prime minister, is believed to be in favour, but there were no Chinese leaders at the launch in Peking, raising questions about the degree of top level support.

In the south, the free market-oriented special economic zone of Shenzhen adjacent to Hong Kong, has been running a chaotic stock market since 1987 and has five listed companies. Rampant speculation, much on a kerb-side black market, pushed market capitalisation last month up to more than Yuan 70n and government restrictions have been imposed.

Government officials have been prominent among spec-

ulators reaping massive profits and have now been banned from trading. As a result Shenzhen is in disgrace and Peking has not yet given it approval formally to open a new stock exchange headquarters and trading floor.

Shanghai, which has seven quoted companies and 25 listed bonds, is therefore in the lead. This reflects the importance attached to the city by Peking, where a powerful Shanghai lobby, led by Mr Jiang Zemin, the party secretary and Shanghai's former mayor, favours the city in preference to what is seen as the corrupt and unruly south.

Mr Zhu has central support for trying to return Shanghai to some of its former glory with foreign business involvement in projects led by a new \$50bn (\$50bn) development zone at Pudong across the Yangtze river from the main city.

The new exchange is located on the city's river-side Bund, the financial centre of pre-revolutionary Shanghai. It will bring together trading scattered around the city which amounted, according to official figures, to Yuan 1.4n in the first nine months of this year.

The Shanghai exchange has arrangements for automatic and trading floor dealing and has a list of 20 eligible brokers which Mr Wei Wen-Yuan, head of the preparatory body, says is expected to rise to 50 within three to five years.

Mr Wei says that the emphasis will be on bonds, which are expected to be split into four

categories: treasury bonds, construction bonds issued by provincial governments, financial institutions bonds and enterprise bonds.

Equities will be developed more slowly but there are plans for a special category of B shares denominated in US dollars which would cater for foreign-owned companies and joint ventures. The first could include a Hong Kong textile company owned by a prominent family from Shanghai or a local joint venture which as Volkswagen cars, which already has a bond issue, or Pilkington glass.

There are also discussions about allowing pilot schemes which would give foreign investors direct access to the market, though Mr Wei would only say that "in principle it should be in order".

This is being watched closely by Hong Kong financial services companies such as Barings and Jardine Fleming as well as by Indo-Suez Asia, which wants to finalise a \$25m country fund called the Shanghai Fund within a couple of months.

But there is considerable nervousness in China about recent developments. A Chinese news agency recently reported a Shenzhen government edict that each item of stock news should be accompanied by a government warning to unwelcome speculators that there can be losses as well as profits.

"Think carefully before you decide to trade in stocks. You must be prepared to take the risk this kind of investment will cause".

China inflation rate sets off alarm bells

CHINA'S inflation rate edged up in November as a sharp market demand, but the annual rate of 1990, began to expand, the official newspaper Economic Information said.

Last month inflation ran at 5.3 per cent, compared to November last year. That was a jump of 1.7 percentage points from October's year-on-year rate. While this may not seem much, in China inflation causes exceptional alarm because for 35 years of the 41 years of communist rule, prices hardly moved at all.

Some fuel prices rose by an average 50 per cent in 36 cities in China, compared to the same month last year, the newspaper said. Prices of some cotton goods and household products have also been raised over the last two months, and the price of grain will soon go up.

Inflation surged to a peak of 30 per cent in 1989, adding to anti-government resentment that motivated mass demonstrations. The protests were caused by troops in Peking with heavy loss of life.

Demand also increased in November

with retail sales rising by 10.3 per cent to Yuan 70.5 bn (\$7bn) over the same month a year ago. That growth far outstripped the 1.1 per cent rise in sales seen in the first 11 months of this year over the same period in 1989.

But November's economic pick up came at a price. In spite of the official austerity programme, which began in late 1988, domestic loans in China soared to a record of Yuan 23.6 bn in the first 11 months of the year, up from Yuan 102bn a year ago.

Banks hold back on loans

By Robert Thomson in Tokyo

JAPAN'S money supply in November grew by 10 per cent from a year earlier, down from the 11.8 per cent increase in October, as banks restrained lending under pressure from the Bank of Japan and international capital adequacy requirements.

The growth was weaker than expected and will add weight to expectations of a cut in the Official Discount Rate (ODR), which the central bank has lifted to 6 per cent from 2.5 per cent over the past year to curb excessive economic growth.

A Bank of Japan official said

demand for funds remained strong and there were signs that instead of using commercial paper issues for large loan deposit investments, companies in need of funds were using the money for capital spending.

The 1.8 per cent month-on-month slowdown in growth, the largest since March 1974, was partly exaggerated by a change in pension payment dates from a year earlier and by a sudden shift in funds from ordinary bank accounts to a special kind of high-yield, long-term account that falls outside the so-called M2 plus certificates of deposit classification.

Ershad inquiry team set up

By Reazuddin Ahmed in Dhaka

THE Bangladesh government has constituted a three-member inquiry committee to investigate the alleged corruption and abuse of power by General Hossain Mohammad Ershad, the ousted president.

The committee is headed by Justice Anwarul Hossain, a judge of the supreme court. The committee will also probe corruption allegations against former ministers in Gen Ershad's cabinet and other government officials.

Gen Ershad is under protective custody. Only two ministers have been arrested; others are in hiding.

According to an official estimate, 63m people will vote in the parliamentary election held for March 2.

Australian dollar sustains value

By Tim Blue in Sydney

THE Australian dollar has shrugged off a further easing in official interest rates.

The currency fell nearly half a cent to 76.2 US cents in foreign exchange trading in Sydney when the Reserve Bank of Australia cut official cash rates from 13 to 12 per cent. However, by the end of the day, the Australian dollar had recovered to 76.8 US cents.

Reserve Bank governor Bernie Fraser said that monetary policy on its own could not rectify Australia's economic problems. "But today's reduction in interest rates should provide some relief to viable businesses and encourage investment

opportunities, without risking the hard won gains of inflation," he said.

He said that, given current and prospective developments in the Australian economy, including the improved outlook for inflation (now down to around 4 per cent a year), the Reserve Bank and the Government believed a further easing was appropriate.

Financial institutions picked up the Reserve Bank lead. The two biggest banks, the Commonwealth and Westpac, announced that one percent of age point in overdraft reference rates and housing mortgage rates respectively, while

the New South Wales building society St George cut its variable housing mortgage rate from 15 to 14.4 per cent from January 1.

Mr Fraser said inflationary pressures were abating, with "practically all indicators pointing to smaller increases in prices and wages than we have seen for a long time." This has been reflected in the financial markets, where yields on government bonds have fallen significantly in recognition of the improvement in inflationary prospects. At the same time, spending, production and employment are weak and likely to remain so for a while yet.

Ethiopian food accord

THE Ethiopian government

and Eritrean rebels have agreed to reopen the rebel-held Red Sea port of Massawa for the first time in 10 months to take food aid to millions of drought victims, a United Nations relief agency said yesterday, Reuters reports from Nairobi.

Under the scheme a UN-flagged ship would ferry supplies to Massawa from Djibouti, further south on the Red Sea. Early next month, the World Food Programme (WFP) said.

Massawa, the main port for Eritrea and the most efficient route for supplies to the drought-hit northern province, has been closed since it was captured last February by rebels of the Eritrean People's Lib-

eration Front (EPLF).

The WFP statement said food delivered at Massawa would be taken to needy areas by UN trucks and divided 50-50 between government and rebel-held areas of Eritrea.

Nearly 1.5m people in southern Angola are at risk from hunger, while the 300,000-400,000 residents of the Liberian capital of Monrovia are in urgent need of food. Save the Children, the British-based aid agency, said yesterday, Michael Holman writes.

The agency announced plans to send relief workers to Liberia and an expansion of its work in Angola's Huambo province.

Thais hold fragile political system together

Paul Taylor looks at the manoeuvring to give Bangkok a stable coalition government

THAILAND'S new coalition government led by General Chatichai Choonhavan, the prime minister, faces an uphill battle to convince the electorate and foreign investors, that it is more than an interim administration of political convenience.

When he resigned two weeks ago, Gen Chatichai confronted dissonance within his old cabinet, growing public discontent over allegations of influence peddling and steady pressure from senior military officers concerned about the loss of political influence.

Twenty-four hours later he was re-appointed prime minister and set about trying to form what he described as a more stable and "honest" regime. Late on Friday - the day a fortune teller reportedly consulted by Gen Chatichai pronounced the most auspicious day for government-making - the new Thai government, dubbed "Chatichai II" by the prime minister himself, was unveiled.

Out went the Democrats, the scandal-plagued Social Action Party and the Muan Chon party led by police Captain Chalerk Yubamrung, the controversial former minister in the Prime Minister's Office whose disputes with the military triggered off the last coalition's downfall.

In came the small Prachakorn Thai party and Solidarity, second biggest party in parliament after Gen Chatichai's Chuan party and until last week opponents of the government. They formed a five-party coalition with two smaller parties which were in the previous government.

With 227 MPs in the 357-seat House of Representatives (compared to 240 seats previously) Chatichai II has a comfortable but not overwhelming majority which in theory might survive the 18 months before scheduled elections. But there are deep internal divisions.

Several cabinet appointments have drawn heavy fire from the local press. Many in the new cabinet have little direct experience of their ministries and with a few exceptions are considered intellectual "lightweights," as one seasoned foreign businessman put it.

One exception is Dr Ardit Urairat, the new foreign minister. His business background suggests that foreign policy will remain aimed at turning Indochina from a war zone into a trading zone.

Perhaps the most controversial appointment was that of Mr Ban-harn Silpa-archa - a former interior minister - as finance minister. The financial community almost universally regretted his lack of experience in economic

affairs, especially when the Thai economy faces a downturn and urgent fiscal and institutional reforms are needed.

Some solace was forthcoming last weekend with the news that Mr Chatichai Thanasathan, former Bank of Thailand governor, had been appointed deputy finance minister and is expected to preside over fiscal and monetary policy.

Since it was criticism of the decision to raise interest rate ceilings that brought about the departure of Dr Virabongsa Ramangkura, the previous finance minister, this may be the hottest department in the government.

Another factor of critical importance to the domestic economy, and to foreign investors, will be the new cabinet's attitudes towards industrial and infrastructure projects, which either have been agreed or are pending approval.

These include the Charoen Pokphong/British Telecom plan to upgrade Thailand's telephone service, the Hopewell Group's Bangkok elevated road and rail contract, the Skytrain project won by Lavalin of Canada and several petrochemical projects. Confidence in the new administration will be crucial to the funding of these new projects.

For the moment at least it is likely that the Chatichai II government will be given the benefit of the doubt. There

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NOTICE IS HEREBY GIVEN to the holders of the outstanding Notes described above (the "Notes") that, pursuant to the provisions of the Fiscal and Paying Agency Agreement dated as of December 27, 1985 and the Notes, Emerson Electric Co. has elected to and will redeem on January 4, 1991 all of the Notes in the aggregate principal amount of \$100,000,000, at a redemption price equal to 101.5% of the principal amount thereof plus accrued interest to the redemption date. Payments will be made on and after January 4, 1991 against presentation and surrender of the Notes, together, in the case of bearer Notes, with coupons due December 27, 1991 and subsequent attached, in lawful money of the United States of America, subject to applicable laws and regulations, at the main offices of Morgan Guaranty Trust Company of New York in New York, London, Brussels, Frankfurt (Main) or Paris, or at the main offices of Swiss Bank Corporation in Basel, and Banque Internationale a Luxembourg in Luxembourg. Payments at the offices referred to above shall be made by a check drawn on a bank in New York City or, at the option of the holder of a bearer Note, by wire transfer to a United States dollar account in a bank outside the United States payable in United States dollars. The coupon due December 27, 1990 is to be detached and collected in the usual manner. On and after January 4, 1991 the Notes will no longer be outstanding and interest thereon shall cease to accrue.

EMERSON ELECTRIC CO.
By: Morgan Guaranty Trust Company
OF NEW YORK, Fiscal and Paying Agent

Dated: December 5, 1990

هذه من القبول

Shanghai's stock exchange, which opened in 1990, has seen a sharp rise in trading volume. The Shanghai Composite Index, which tracks the performance of the exchange, has risen from 1,000 to over 1,500 points. This rise is attributed to a combination of factors, including a strong economic recovery and a series of government policies aimed at stimulating the market. The exchange has also seen a number of new listings, including several large state-owned enterprises. This has further boosted the exchange's reputation and trading volume. The Shanghai stock exchange is now one of the most active in the world, and its performance is closely watched by investors and analysts alike.

alarm bells
The alarm bells are ringing in the UK as the government faces a series of challenges. The economy is struggling, and the government is facing a number of difficult decisions. The public sector is in a state of crisis, and the government is facing a number of challenges in the area of social services. The government is also facing a number of challenges in the area of foreign relations. The situation is becoming increasingly difficult, and the government is facing a number of challenges in the coming months.

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UK NEWS

THE FUTURE OF NORTHERN IRELAND Latest UK initiative may end deadlock over talks

By Ralph Atkins

FRESH PLANS being developed by the government for starting formal talks on Northern Ireland's political future have won backing by Unionist leaders, reviving hopes that a year-old initiative could get off the ground. Proposals discussed last week by Mr Peter Brooke, Northern Ireland Secretary, with Unionist leaders envisage negotiations starting early next year. On the sensitive issue of the timing of the Irish government's entry, Mr Brooke would take an active "referee" role, but leave the decision largely to local political leaders involved in the first stage of talks. The plans - so far still subject to modification - will be discussed with the Irish government within the next few weeks. Mr Brooke has repeatedly emphasised that any package has to be agreed by all participants but the success of

his latest discussions with Unionists increases the pressure on Dublin not to be seen as resisting the tide. Mr Brooke knows he still has a substantial way to go before talks can start. But, having previously said that he would "put up the shutters" if differences could not be resolved, his continuing efforts underline his hopes for progress - if only at a slow pace. Unionist optimism, particularly in the Democratic Unionist Party, grew substantially after a meeting last Thursday between Mr Brooke, Mr James Molyneux, leader of the Ulster Unionist Party and the Rev Ian Paisley, DUP leader. Under the plan discussed then, talks on internal government would be opened in February between Northern Ireland's political leaders, including the mainly Catholic Social Democratic and Labour Party. Mr Paisley has decided against a planned trip

BRITAIN IN BRIEF



Nadir fails to raise £3.5m bail

Mr Asif Nadir, the chairman of Polly Peck International, has spent a second night in London's Westminster Magistrates' Court on Monday. He is accused of failing to raise £3.5m bail for himself and his wife, who are charged with the theft of £25m from the company. The court heard that Nadir had failed to produce the required funds, and his wife had failed to provide a guarantor. The court is expected to remand them in custody until they can raise the bail.

borrowing requirement was £1.22bn in November, more than twice the £500m median forecast of City analysts. Last month's deficit followed a £2.23bn surplus in October. It brought the public sector's accumulated deficit for the first eight months of the 1990-91 financial year to £4.5bn compared with a £2.5bn surplus in the same 1989-90 period.

The news raised fresh doubts over the government's autumn statement forecast of a £3bn public sector surplus in the current financial year.

Deep recession in construction

The downturn in the construction industry is likely to be longer and deeper than previously expected, according to forecasts by the National Economic Development Office (NEDO) published yesterday. The industry's output is expected to fall sharply during the next two years. Any benefit to the housebuilding market from falling interest rates will be modest, and will provide little compensation for the big recession expected in commercial property development.

NEDO now forecasts that UK output will fall by 4 per cent next year and by 3.5 per cent in 1992. It had previously forecast a recovery in 1992. The construction industry is likely to be longer and deeper than previously expected, according to forecasts by the National Economic Development Office (NEDO) published yesterday. The industry's output is expected to fall sharply during the next two years. Any benefit to the housebuilding market from falling interest rates will be modest, and will provide little compensation for the big recession expected in commercial property development.

Economic boost for N Ireland

Northern Ireland's economy received a boost with confirmation that a new science and technology park is to be built at Londonderry which is expected to create 1,000 jobs over the next five years.

The announcement came as the government gave details of £468m expenditure on economic development in the Province next year.

Mr Richard Needham, the Province's Economy Minister, said the park would provide Londonderry with high class facilities for establishing high-technology business and research initiatives.

The ITC has taken legal advice and asked for a response from BSkyB, a consortium in which Pearson, publishers of the Financial Times has an 11 per cent stake.

Compensation for firemen

Four firemen who suffered psychological stress as a result of fighting the 1987 King's Cross fire have been awarded a total of £24,000 agreed High Court damages against London Underground.

It is believed to be the first

time that members of the emergency services have received compensation mainly for psychological rather than physical injuries. The awards ranged between £4,000 and £13,000.

More regional health funding

All English health regions will receive at least 4 per cent growth in revenue allocations next year under financial arrangements announced by the government.

Mr William Waldegrave, health secretary, in sharing between health authorities a £1.48bn revenue increase



for 1991-92 announced in last month's autumn statement, has decided that no region should receive less than 4 per cent growth. He said this was "in recognition of the major changes to be made next year when the government's health reforms are implemented. The health secretary's decision means that the government will be forced to slow down a proposed shift to a weighted capitation basis of health funding.

Rail safety

British Rail will fail to meet its own safety target of next April for reducing the working

hours of all staff directly involved in operating trains, according to an internal letter from Mr John Welsby, BR chief executive.

BR has reduced the hours of its signals technicians to a maximum of 72 a week in the wake of the Clapham train crash of 1988, but Mr Welsby said BR would not meet a similar set of targets for other categories of operating staff. There are about 40,000 other operating staff, including the drivers and guards.

Lifeline for theatre group

The world famous Royal Shakespeare Company was last night thrown a £1.3m financial lifeline to help secure its future.

But it has been told it must do more to match extra Arts Council funding in a bid to cut its crippling £3.3m deficit. The RSC's basic annual grant has been increased by £475,000 to £5,520,000 but the extra cash injection - still to be ratified by Mr Timothy Reardon, the arts minister - may have answered the company's pleas. The RSC has been forced to close its two London theatres, the 1,100-seat Barbican and The Pit, for four months to reduce overheads, despite good box office returns.

Blaze damages envoy's home

Fire has swept through the French ambassador's home in west London just a fortnight after he moved out to allow refurbishment.

More than 100 firefighters tackled the blaze at the four-storey Regency mansion in Kensington Palace Gardens. No one was injured but Ambassador Vicomte Luc de La Barre de Nanteuil has been forced to move to a temporary address.

German retailer takes 19.5% stake in Harry Goodman's ILG European investors eye lucrative air travel sector

By David Churchill, Leisure Industries Correspondent

WHEN Mr Harry Goodman became disenchanted with the London's financial community in 1987 and took his International Leisure Group tour operator and airline private, he suggested that 1991 would be "about the right time to come back". Now he insists there is no prospect of this happening. "It is beyond my wildest dreams for us to come back to the market next year," he said yesterday. "I can't believe anyone would want to come to the market at present - and certainly not us. The end of 1992 would be the earliest we might consider it, and that's unlikely." Mr Goodman was talking after this week's sale of a 19.5 per cent stake in ILG (or rather the privately-owned Hudson Place Investments which owns the company) to German retailer ASKO for an undisclosed sum. This move may bring a respite in the speculation that has dogged ILG in recent months as a result of lost income due to the collapse of Exchange Travel, the hike in aviation fuel prices, and some unwelcome publicity about Mr Goodman himself. Part of the speculation had also been caused by uncertainty over the intentions of the reclusive Swiss financier Mr Werner Rey, who has held a 49 per cent stake in Hudson Place for the past two years through his UK investment vehicle, Omnicorp.

He's not the easiest man to get hold of and talk to about his intentions towards us," said Mr Goodman. "That couldn't help but lead to speculation." Mr Rey's decision to reduce his exposure to ILG in the present climate is not as clear-cut as first appeared. Although 19.5 per cent of the shares have been sold to ASKO (they will be held by its subsidiary COMCO), the remaining 29.5 per cent interest was sold to Harpener, an industrial and financial holding company based in Dortmund, Germany. But Harpener is controlled by Mr Rey's Omni Holdings which took a stake of over 80 per cent in the company last year. Mr Denis Strauss, director of the Omni Holdings London investment subsidiary Omnicorp, confirmed yesterday that Omni was still involved in ILG. "ASKO were very keen to get into the UK tour business and European scheduled airline network and we wanted to reduce our investment," he said. "With the level of investment needed for airline expansion we might have had to put more money into Hudson Place (which owns ILG) and that would have taken us to over 50 per cent, which we didn't want," he added. "But we are confident in ILG's strategy of developing tour operating and scheduled airlines." More interesting might be ASKO's plans for ILG. A number of German companies have

Public sector in the red

Public sector finances were heavily in the red last month, adding to expectations that the government may soon have to make new issues of gilt edged stock. The Central Statistical Office reported that the public sector

shown interest over the past year in acquiring stakes in UK travel groups. The British consumer's growing desire to travel abroad - and further than most of their European counterparts - makes it an important and potentially lucrative market. "They're certainly going to have their ideas about which way to develop," Mr Goodman admitted. Air Europe, ILG's charter and scheduled airline operation which is the UK's second largest airline after British Airways, is the real attraction for foreign investors. With the battle for the North Atlantic air routes hotting up, spearheaded by US carriers United and American seeking to replace Pan Am and TWA, Air Europe's pan-European operations look attractive to an international airline seeking to use London as the "hub" for continental destinations.

In the short-term, ILG's problem is how to cope with falling demand for package holidays - its bookings are down by about 10 per cent for next summer - and the uncertainty caused by the Gulf crisis. Unlike the early 1980s, when Mr Goodman's flamboyant style was to spark off deep discounting to win market share, ILG in the 1990s adopts a more mature approach. "Our margins are not only holding up but improving because we're not discounting any more," he pointed out.

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U.S. \$150,000,000 Collateralized Floating Rate
Notes Due 1996

NOTICE IS HEREBY GIVEN to the Holders of the Outstanding Notes described above that pursuant to the Indenture dated as of August 5, 1988 (the "Indenture") between Northeast Savings, F.A. (the "Issuer") and Bankers Trust Company, as Trustee (the "Trustee") under which U.S. \$150,000,000 Collateralized Floating Rate Notes due 1996 (the "Notes") were issued, the Issuer has elected to and will redeem the Notes on the next Interest Payment Date, February 15, 1991.

The Notes are being redeemed by the Issuer at its option as set forth in Section 5.03 of the Indenture. In accordance with Section 5.03, the Notes will be redeemed at a price equal to 100% of the principal amount together with accrued and unpaid interest to the date fixed for redemption. The conditions precedent to such redemption have occurred.

Payments on Bearer Notes and interest coupons will be made on and after February 15, 1991 in the case of a Bearer Note and interest coupon and surrender of such Bearer Note with all interest coupons maturing after the date fixed for redemption, and, in the case of interest coupons maturing on or prior to the date fixed for redemption, against presentation and surrender of such interest coupons, and in each case at the office of the Paying Agent set forth below. A check drawn on a bank in New York City or by transfer to a United States dollar account maintained by a Holder with a bank outside the States.

Bearer Note Paying Agents

Bankers Trust Company 1 Appold Street Broadgate London, EC 2A 2HE England	Swiss Bank Corporation 1 Aeschenvorstadt CH-4002 Basle Switzerland
Paragon Indosuisse Luxembourg 39 Alice Schaffer L-2520 Luxembourg Luxembourg	

Payment of principal on Registered Notes, together with any interest accrued to the date fixed for redemption, will be made on and after February 15, 1991, to the person in whose name such Registered Note is registered against presentation and surrender of such Registered Note at the principal corporate trust office of Bankers Trust Company in New York City by a United States dollar check drawn on a bank in New York City or upon written request by the Holder thereof to the Trustee not later than the close of business on January 28, 1991 by transfer to a United States dollar account maintained by the payee with a bank in New York City.

Registered

Bankers Trust Company Corporate Trust & Agency Group Four Albany Street New York, N.Y. 10015	Swiss Bank Corporation 1 Aeschenvorstadt CH-4002 Basle Switzerland
Paragon Indosuisse Luxembourg 39 Alice Schaffer L-2520 Luxembourg Luxembourg	

On, and after February 15, 1991, the Notes will no longer be deemed to be outstanding and interest thereon shall cease to accrue.

Payment pursuant to the presentation of the Notes for redemption made by a transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds (including premium if applicable) if a payee fails to provide a paying agent with an executed IRS Form W-9 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those Holders who are required to provide their accurate taxpayer identification number and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification documents when presenting the Notes for payment.

NORTHEAST SAVINGS, F.A.
By BANKERS TRUST COMPANY
as Trustee

Dated: December 19, 1990

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

WORLD INDUSTRIAL REVIEW

The FT proposes to publish this survey on January 14 1991. It will be of particular interest to 54% of Chief Executives in Europe's leading companies and 94% of Captains of Industry in the UK who are FT readers. The US Senate and House of Representatives receive hand delivered copies of the FT Daily. If you want to reach these important audiences, call Brian Heron on 061 834 9381 or fax 061 832 9248.

FT SURVEYS

UK NEWS

Strike threat recedes on North Sea oil rigs

THE THREAT of a renewed wave of strikes early next year by construction and maintenance workers in the troubled North Sea offshore industry receded yesterday as unions claimed a breakthrough in their campaign for recognition, writes Diane Summers.

For the first time since a series of unofficial strikes during the summer, the employers' organisation, the Offshore Contractors Council (OCC), has agreed to meet the unions for formal talks on the issue.

An additional sign of peace also came yesterday as Shell Expro announced that, "as a gesture of goodwill", it would be lifting a ban on the employment of workers who had taken part in sit-ins on Shell platforms during the summer.

Yesterday the OCC said it felt that "things had calmed down sufficiently" for talks to go ahead but it was disappointed that the unions appeared to be railroad the OCC.

HOMELESS IN BRITAIN

London to receive £15m for hostels

By John Authors

THE government yesterday revealed details of a £15m spending programme to ease the plight of homeless people in central London.

The plans announced by Sir George Young, the housing minister, are aimed at rehoming people now sleeping rough on the capital's streets.

Mr Nick Hardwick, director of Centropoint Soho - the charity which operates an emergency shelter for young homeless people - is to be seconded to the Department of the Environment (DoE) to help implement the proposals, Sir George added.

The latest proposals aim to provide an extra 1,000 beds in London and are part of a three-year government commitment costing £96m.

The £15m will be used to pay for 300 new hostel places in London, with a further 700 to be provided by housing associations for people moving on from temporary hostel accommodation.

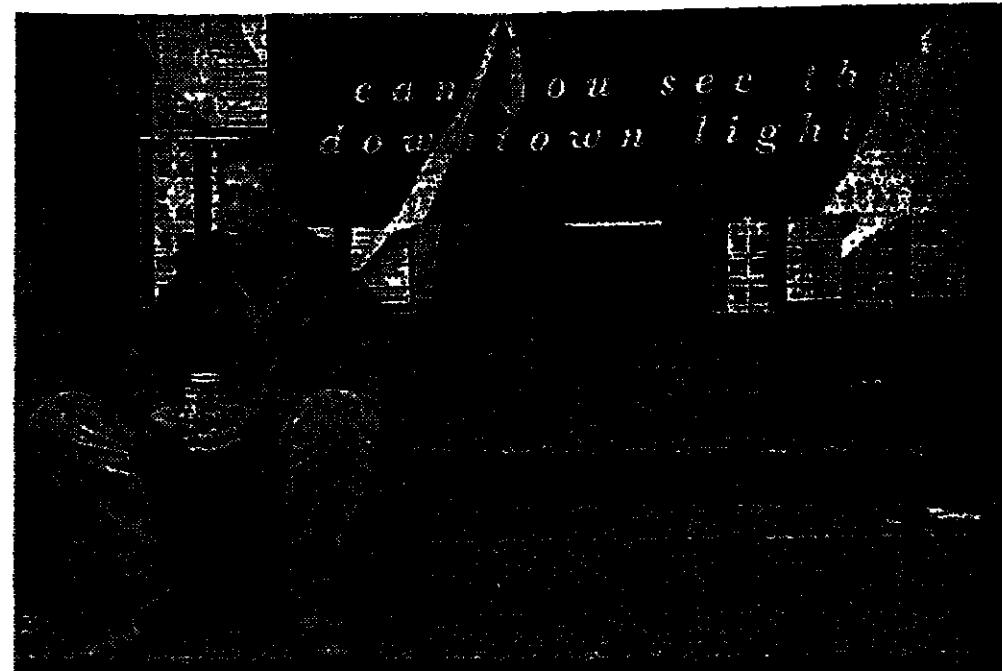
The remaining £81m is to be allocated over the next two years to ease homelessness problems outside London.

Charity workers welcomed yesterday's announcements, but called for a change in the structure of state benefits and for more action outside London.

They also suggested that most of the spending outlined in yesterday's announcement was not part of a fresh initiative but had already been committed.

Shelter, the charity representing the country's homeless, yesterday said attention should not only be focused on central London but other parts of Britain.

It said children were sleeping in caves near Bristol in



Down on the street: the government hopes to ease the plight of those sleeping rough

western England, and highlighted the case of one youngster in Bolton, in the north west, who built a shack in a field after failing to find a home.

Ms Sheila McKechin, director of Shelter, said: "While these proposals are extremely welcome, they are totally disproportionate to the size of the problem. Homelessness is not just a London problem. There are young people sleeping on the streets of every main town."

"None of this money is coming up here. It's just ridiculous."

A recent attempted census in Bristol suggested that around 500 people were sleeping rough. But Ms Sue Parsons, of Shelter's Bristol office, said such

quotas were unreliable because many of the homeless were reluctant to take part in a census.

She suggested the measures taken in London would have little effect unless they were coupled with changes to the benefit system.

She cited the closure of mental hospitals and the introduction of the community charge, or poll tax, as policies which had aggravated the increase in the number of people sleeping rough.

Mr Hardwick, of Centropoint Soho, said the problem did not rest solely with the department of social security, which arranges benefit payments to the unemployed.

He said: "For the initiative to work as fully as we would

like, action is also required from other departments. Certainly I hope that we can get some changes or look at some of the issues around social security payments, look at what is happening for people with mental health problems - and a range of other issues that we can take on."

The London Housing Unit (LHU), which advises London councils on homelessness, accused the government of "dressing up an inadequate response to the issue of single homelessness by calling something new which is not new at all."

The LHU also doubted whether £15m would cover the extra 1,000 bed spaces which had been mooted by the DoE.

Commons told of 'disaster' in Amazonia

By John Hunt, Environment Correspondent

THE DESTRUCTION of the Amazon rainforest is an "environmental disaster" but the rate of deforestation is not as great as some surveys have suggested, according to the cross-party Commons Environment Select Committee.

The committee also expresses concern at slow progress in implementing the programme of scientific research on the rainforest which has been drawn up between the UK Overseas Development Administration and the Brazilian Government.

In a report published yesterday on its visit to Brazil the committee hopes the pro-

gramme "does not founder through excessive internal administrative and regional difficulties."

The committee says the Brazilian National Institute for Space Research calculated by satellite analysis that 120,300 square miles of rainforest had been destroyed up to 1989, much less than the World Bank's figure of 230,000 square miles.

It also says a study for Friends of the Earth suggesting an annual rate of deforestation of 20,000 square miles had been overtaken by more sophisticated data from satellites showing that the correct

figure was 9,000 square miles. "It appears that the deforestation in Amazonia may not be as great as was previously thought," says the committee.

"However, an annual loss of over 9,000 square miles of rainforest - an area roughly 20 per cent bigger than Wales - is in itself extremely serious."

It says that the Brazilian Government is firmly committed to environmental protection but faces a "Herculean task" in policing such a vast area.

A serious problem was posed by thousands of illegal gold-miners who had flooded

into Amazonia, most of them penniless migrants trying to escape high unemployment.

"The situation was described to us as akin to that which existed in North America during the gold rushes 150 years ago when law and order in the Wild West was unenforceable or non-existent," says the report.

A Brazilian official told the committee: "They don't come for fun. The aim of the gold-miner is to become rich - or die."

Environment Committee, second report, Visit By The Committee To Brazil, HMSO, £11.90.

THE UNITED NATIONS ENVIRONMENT PROGRAMME (UNEP) INVITES APPLICATIONS FOR THE FOLLOWING POST OF DIRECTOR OCEANS AND COASTAL AREAS - PROGRAMME ACTIVITY CENTRE

Grade/Level: D-2, Duty Station: Nairobi Entry on Duty: 01 May 1991

The Oceans and Coastal Areas PAC is responsible for the co-ordination of development and implementation of UNEP's Regional Seas Programme covering 10 geographical regions and involving more than 120 States and territories

Functions:

- The main functions of the incumbent of the post will be to:
- (1) assist the Governments and international organisations to formulate, adopt and implement global, regional and national programme for the protection and management of marine and coastal resources,
 - (2) co-ordinate the harmonious development of projects implemented or supervised by Oceans and Coastal Areas, Programme Activity Centre (OCA/PAC),
 - (3) liaise with government focal points as well as with co-operating agencies and supporting organizations in order to ensure their participation in and contribution to the activities co-ordinated by OCA/PAC,
 - (4) liaise with heads of other organizational units of Headquarters in order to ensure interaction and integration of OCA/PAC activities within the programme of UNEP,
 - (5) supervise and co-ordinate the work of the staff assigned to OCA/PAC,
 - (6) deal with matters relevant to the administration of OCA/PAC,
 - (7) represent UNEP at meetings organized as part of OCA/PAC activities or at meetings relevant to these activities.

Qualifications:

Highest University degree in marine sciences, 15 years practical working experience in related field, following graduation, 3 or more years with international organisations. Proven skills in co-ordination to multidisciplinary international programmes. Familiarity with UN and with environmental problems. Fluency essential and knowledge of French or Spanish desirable.

Salary plus Post Adjustment (Net per annum) US\$

At dependency rate
D-2/1 55,070 + 5,046.30 Post Adjustment
At single rate
51,423 + 4,628.07 Post Adjustment

Plus: 60 days' paid leave every 2 years, education grant up to \$6,750 per child per academic year for expatriate candidates. Duty free importation of personal car.

Deadline for applications: 28 February 1991

All applications accompanied by a detailed up-to-date C.V. or UN personal history form should be addressed to: Chief Recruitment Unit P.O. Box 30552 NAIROBI, Kenya or Fax No. (2542) 520-711

* Post Adjustment subject to change according to cost of living fluctuation.

THE UNITED NATIONS ENVIRONMENT PROGRAMME (UNEP) INVITES APPLICATIONS FOR THE FOLLOWING POST OF DIRECTOR, DESERTIFICATION CONTROL, PROGRAMME ACTIVITY CENTRE

Grade/level: D-2 Duty station: Nairobi Entry on Duty: Feb. 1991

The Desertification Control is the Programme within UNEP which is responsible for the co-ordination of development and implementation of the United Nations Plan of Action to Combat Desertification and related activities.

Functions:

The main functions of the incumbent of the post will be to:

- (1) Direct, review and formulate programmes of work in the area of desertification and co-ordinate their implementation,
- (2) Co-ordinate the work of the Centre with that of other national and international governmental and non-governmental organizations and other units of UNEP to avoid duplication of work in the implementation of the Plan of Action,
- (3) Negotiate with relevant bodies on behalf of UNEP for project formulation fund raising and for the provision of consultants,
- (4) Build up a database on desertification assessment and control and disseminate pertinent information to Governments,
- (5) Organize meetings, prepare policy papers, statements and reports on desertification control and represent UNEP in related areas of activity,
- (6) Manage human and financial resources of the Centre.

Qualifications:

Highest University degree in Natural Sciences (e.g. Geography, Botany, Soils, Hydrology, Climatology etc.), Agronomy or Economics. Sound knowledge of issues relating to arid lands problems and development. 15 years practical working experience in related field following graduation, 3 more years of which with international organisations. Proven skills in administration, familiarity with UN and with environmental problems. Fluency in English essential and knowledge of French or Spanish desirable.

Salary plus Post Adjustment (Net per annum) US\$

At dependency rate
D-2/1 55,070 + 5,046.30 Post Adjustment
At single rate
51,423 + 4,628.07 Post Adjustment

Plus: 60 days' paid leave every 2 years; education grant up to \$6,750 per child per academic year for expatriate candidates. Duty free importation of personal car.

Deadline for applications: 15 January 1991

All applications accompanied by a detailed up-to-date C.V. or UN personal history form should be addressed to the Chief, Recruitment Unit: UNEP, P.O. Box 30552 Nairobi, Kenya, or Fax No. (2542) 620-711.

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BUSINESS LAW

Insolvency administrators can use joint venture asset

GRIFFITHS AND ANOTHER v
PROVINCIAL & CITY
PROPERTY COMPANY AND
ANOTHER
Chancery Division
Mr Justice Scott
November 22 1990

INSOLVENCY ADMINISTRATORS of a joint venture company have power to disclaim onerous contracts as between the company and the joint venture, while protecting themselves from creditors by operating through the company, retained the joint venture's only asset in their own hands.

Mr Justice Scott so held on an application for directions by Mr Allan Griffiths and Mr Malcolm Shierston, administrators of P & C and E & T (Stockport) Ltd, a joint venture company set up by Provincial & City Property Co (PCP) and Rush & Tomkins Group plc (RT).

HIS LORDSHIP said that the business of the joint venture company was the development of a business park in Stockport, in four phases. The land belonged to Stockport Borough Council. The joint ventures were PCP and RT.

On January 24 1989 the council agreed to grant PCP a lease of the business park for 199 years. A £2.25m premium was

to be paid for the lease, £55,000 of which was paid by PCP on signing the agreement.

The lease was dated June 28 1989. The parties were the council as lessor, PCP as lessee, and RT as guarantor. The agreement and lease together contained the joint ventures' obligations to the council, and vested the land in PCP.

The rights and obligations of the joint ventures *inter se* were dealt with by a joint venture agreement.

Their intention was that the company should be the corporate vehicle in the name of the development. By clause 8 of the joint venture agreement, which was carried out and that they should jointly own and control the company.

Clause 1(f) of the joint venture agreement entitled PCP to act as "project co-ordinator of the development". By clause 8 the company undertook to do nothing unless both joint ventures agreed.

Clause 4(a) provided that the parties "shall seek to procure the novation of the agreement for lease and the lease in favour of the company... to the intent that the company shall stand in the shoes of PCP...".

By clause 5(h) the company was obliged to make payments to PCP in respect of increases in the value of the park over and above the value represented by the £2.25m premium.

Clause 15 provided: "Nothing

in this agreement shall constitute or be deemed to constitute a partnership".

In about June 1989 a start was made on the development. It flourished.

The main contractor went into administrative receivership in April 1990. Subcontractors who had not been paid left the site. No work had been done since June.

The Co-operative Bank plc applied as unsecured creditor for an administration order in respect of the company. Administrative receivers were appointed by order dated June 15 1990, pursuant to section 8 of the Insolvency Act 1986.

The purposes of the appointment were (1) survival of the company and its undertaking as a going concern; and (2) a more advantageous realisation of its assets than would be effected on a winding-up.

There were unsecured liabilities totalling £5m. Unless and until some part of the development could be brought to completion the company had no realisable asset. The administration order was to provide a respite to enable the company to try and arrange finance to enable at least phase 1 to be completed.

With the creditors' approval the administrators negotiated with the bank. It was willing to advance further funds but required a legal charge over the lease as security.

The lease was vested in PCP. Before the company could grant the security it must procure the lease to be vested in itself.

Mr Leeming for the company contended that pursuant to clause 4(a) of the joint venture agreement, the company was entitled to call on PCP to transfer the lease.

Mr Moss for PCP contended that since the company did not propose to perform and was not in a position to perform its obligations to PCP under the joint venture agreement, it was not entitled to call for performance of PCP's obligations under clause 4(a).

Also, PCP objected to the administrators' intention to disburse with its services as project co-ordinator. It said the company was bound by the joint venture agreement and could not simply ignore PCP's contractual rights. A liquidator could disclaim onerous contracts; an administrator had no such power.

Mr Moss drew attention to the difference between an administration order and a winding-up order. That was a valid point. In *Re Atlantic Computer Systems (FT, August 1 1990)* Lord Justice Nicholls said: "In contrast to winding-up, an administration is intended to be only an interim and temporary regime... a breathing space... to give the administrator time to... implement... proposals approved by the creditors".

In general an administration order did not authorise administrators to break the company's contracts. There was no power of disclaimer such as was available to liquidators.

But whether that general principle applied to the joint venture agreement in the present case was another matter.

The agreement had many of the indicia of partnership. If the true nature of the relationship was one of partnership, insolvency of the joint venture would be a ground for dissolution, receivers and managers would probably be appointed, and the assets of which they would take control would include the leasehold interest.

As an alternative to partnership, PCP and RT could have entrusted their joint venture wholly to the company, with the company's Articles providing management control for each joint venture, and joint venture assets vesting in the company.

If the joint venture had become insolvent, administrators would have had full control over assets including the lease, and would not have been bound by the Articles regarding management rights (see section 14(4) of the Act).

The scheme of the joint venture agreement was an amalgam of the two alternatives. The joint venture was to be

carried out by a limited liability company while the joint ventures were protected from joint venture creditors. But the main asset of the joint venture, the lease, was not vested in the company. Instead it was retained in the name of PCP one of the joint ventures.

In such a case, the joint ventures' insistence on their rights under the joint venture agreement in order to control the administrators' attempts to salvage the development was objectionable.

The administrators were appointed to recommence development so that at least phase 1 might be completed and realised for the benefit of creditors. Neither PCP nor RT had any equity to stand in their way. The manner in which they carried out their task was subject to control by the court. PCP could apply to the court and ventilate pragmatic objections to their proposals, but it could not object simply on the ground that the proposals were inconsistent with its rights under the joint venture agreement.

The reasons for that conclusion were: (1) that in view of the insolvency of the joint venture, PCP, as at least a quasi-partner, had no equity to obtain specific performance of its contractual quasi-partnership rights against the company; (2) that to enforce the management and project co-or-

dinator provisions against the administrators would be inconsistent with the spirit and purpose of section 14(4) of the Act; (3) that insolvency of the joint venture and the company had frustrated the purpose of the joint venture agreement.

As to whether PCP could decline to transfer the lease, the question was one of construction of clause 4(a). The company had a beneficial interest in the lease, to take effect in equity immediately. Clause 4(a) contained an express declaration of trust; and any other construction would leave PCP in a position of preferred creditor of the company.

The administrators were therefore entitled, if they could procure a release of PCP from its lease obligations to the council, to have the lease vested in the company. PCP and RT's rights under the joint venture agreement would not be specifically enforced against the company, so long as it remained subject to the administration order.

For the administrators: Ian Leeming QC and Ian Little (Solicitors, Manchester). For PCP and RT group: Gabriel Moss QC and Robin Dicker (Nabarro Nathanson). For the bank: Brendan Hegarty (Addleshaw & Sons, Manchester).

Rachel Davies
Barrister

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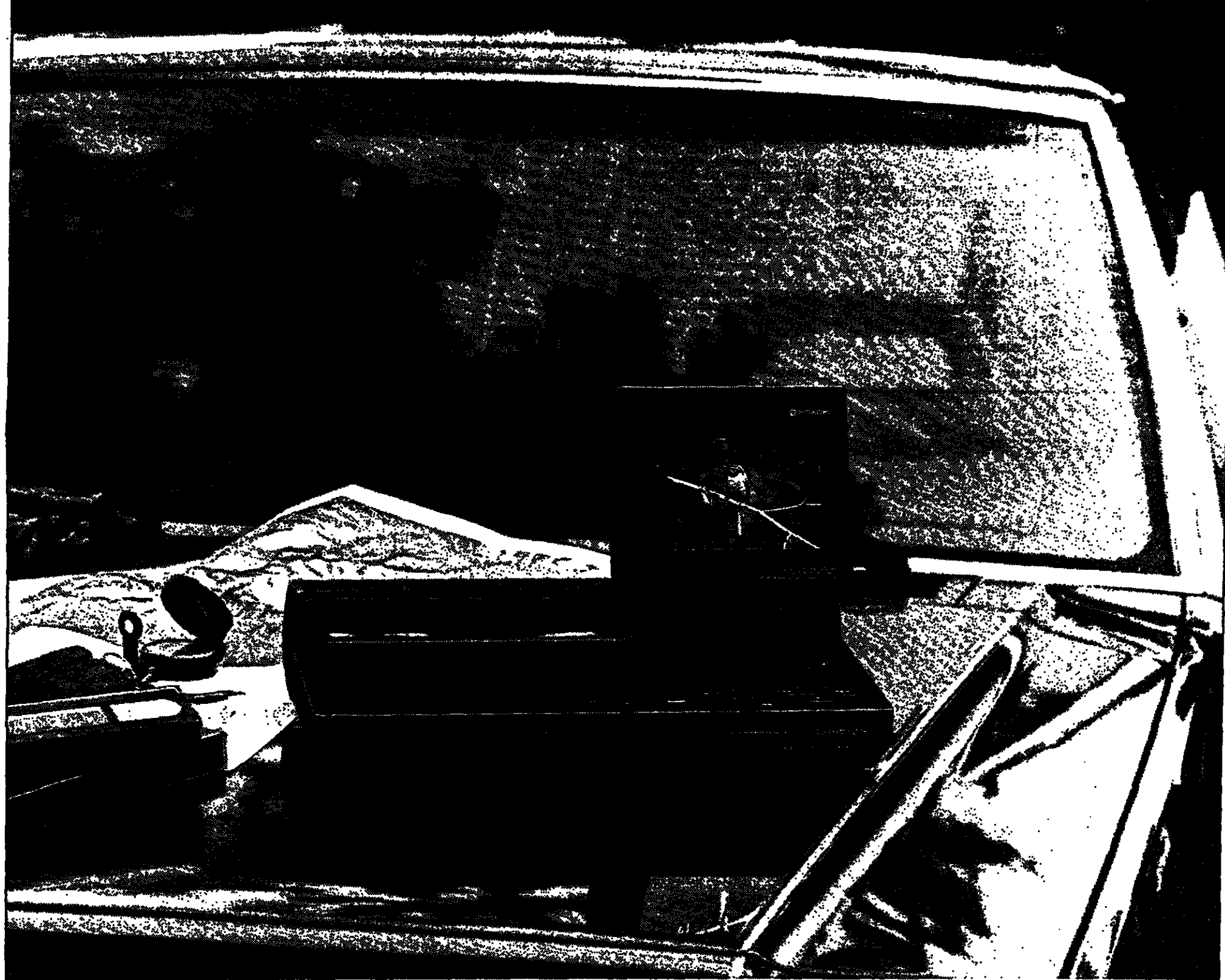
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BUSINESS AND THE ENVIRONMENT

Christmas tree owners see the light

SINCE the 19th century, when Christmas trees were first brought indoors to adorn Victorian sitting rooms, they have been thrown out with the seasonal detritus of mangled wrapping paper and turkey bones. In the US, their traditional resting place was the landfill.

But in this age of shrinking landfill space and growing concern about solid waste disposal, environmentalists are promoting recycling for the 36m Christmas trees that are expected to be sold in the US this year.

There are many uses for a dead Christmas tree. In New York City, the department of sanitation grinds them up into wood chips, which are offered free to urban gardeners to use as mulch for fertiliser and ground cover. The programme, in its second year, is extremely convenient for the world-class conservationist.

"Leave your tree out for collection at curbside as you normally would," says Mr Brendan Sexton, Commissioner, "but remember to remove all ornaments, lights, stands and other decorations."

Even if the wood chips ultimately end up in the landfill, they take up significantly less space and decompose more quickly than a full-size tree.

The commercial sector is also starting to promote tree recycling. IKEA, the Swedish retail chain whose US stores sell many thousands of Christmas trees each year, offers customers the option of recycling the trees.

On the Texas Gulf Coast, a number of local communities are trying to fight beach erosion by using piled-up Christmas trees to form the foundation for sand dunes. In the New Orleans area, the trees have been used as underwater dykes to help stem the erosion of local marshes.

Even living trees can serve a purpose. In one Californian town, the authorities will accept nursery-grown potted trees and replant them in treeless centres. Civic-minded citizens can even claim their trees as charitable donations for tax deductions, provided the trees are tagged with the donor's name and address and the tree's cost.

Karen Zagor

The towering hills beside the southern Chilean port of Puerto Montt are, on closer inspection, made of wood chips. In a few days they will disappear into the vaults of a Japanese freighter, only to be replaced by more hills for export.

Puerto Montt's artificial landscape is the product of an industry that did not exist five years ago. The business is dominated by Japanese corporations such as Mitsubishi, Cihoh and Daio Papers, which could not resist the temptation to exploit Chile's vast temperate forests and open door policy towards foreign investors.

The voraciousness with which the Japanese have plundered Chile's virgin forests - exporting almost 2m tonnes of wood chips last year - has provoked a national outcry. The country's growing environmental lobby is concerned that protected species, such as the Araucaria pine which can live up to 2,000 years, are being shredded in seconds.

The sawmills have also drawn the attention of Chile's Forestry Corporation, Conaf. "The problem is that the Japanese buy logs from small landowners, who are cashing in on this lucrative new business without regard to its environmental impact," says Juan Moya, a forestry engineer at Conaf.

In theory, the felling of native woods requires the prior approval of Conaf, but Moya says his corporation does not have the manpower to police Chile's 7m hectares of virgin forest. He estimates that more than one-third of the wood that reaches the sawmills is felled illegally.

The Japanese companies will not give interviews to foreign journalists or answer written questions on the ecological impact of their activities. But they are gradually relenting under a barrage of adverse publicity.

Conaf recently extracted a "polling tax" of \$1 per tonne from the sawmills that will help the corporation step up its war against clandestine felling. Part of this money may be invested in a satellite surveillance system.

The sawmills have also agreed to hand over information on their suppliers.

Conaf is currently drafting new regulations for the "rational and controlled" use of virgin forests. "With responsible management, there is no reason why native forests should not be exploited commercially," says Moya. He believes that they could even be given a new lease of life with the selective felling of diseased or over-mature trees and modern conservation techniques.

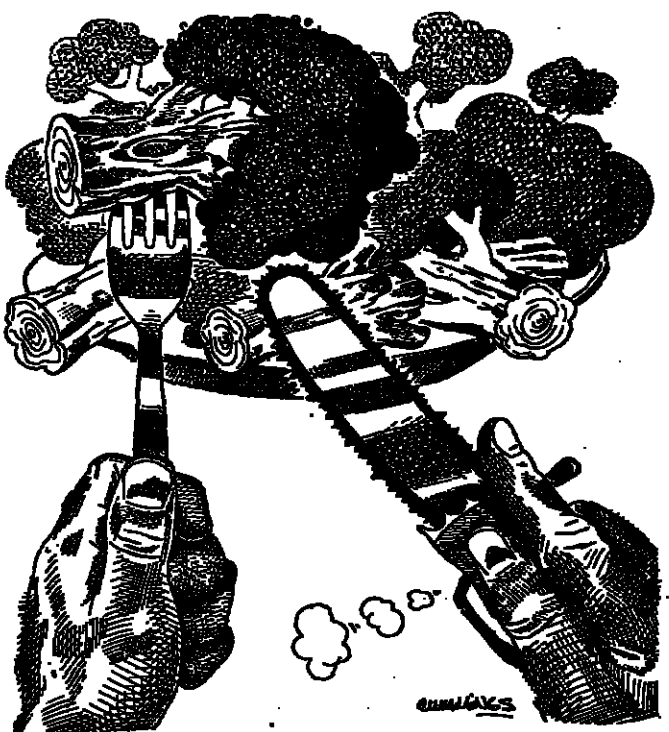
However, the forthcoming regulations have Chile's small landowners up in arms. Guillermo Guel, president of Gorma, the private sector's wood corporation, regards any new restriction on the forestry business as an unjustified attack on private property.

"We live off the forest, so we don't need anybody to tell us how to look after it - least of all trendy ecologists sitting in Santiago apartments," he says.

Guel blames the controversy over the wood chip business on environmental groups, which he refers to as "European and American neo-colonialists; how dare they come to tell us what to do with our forests."

Leslie Crawford explains moves to safeguard Chile's forests against excessive exploitation

Too much of a chip feast



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Yet with the exception of the Japanese, multinationals investing in Chile's booming forestry and cellulose industry have chosen not to touch native forests. They have either bought, or introduced, "man-made" plantations of radiata pine and eucalyptus.

"Virgin forests are a no-go area. It is just too hot a political issue," says Alberto Rubinstein, the head of Shell's forestry division.

Jose Luis Lopez, the representative of Carter Holt Harvey's interests in Chile, says: "We only use man-made forests. They are more cost-efficient and we believe in the conservation of native species."

Stora, Europe's biggest paper and pulp manufacturer, is currently investing in radiata pine plantations in southern Chile which will eventually supply a planned 450,000 tonnes per

year cellulose plant. The total investment, in a joint venture with Chile's Celulosa Arauco, could reach \$1.2bn.

"Stora will not go near native forests," says Gustavo Romero, the company's general manager in Chile. "It is too dangerous to tamper with such a fundamental part of our ecosystem."

Carter Holt Harvey, Shell and Stora have invested over \$1.4bn in Chilean forestry over the past five years - buying plantations, building sawmills and cellulose plants. Chile's unbeatable comparative advantage for growing radiata pine, and the government's generous reforestation incentives, have created this foreign investment surge. Exports of timber, cellulose, furniture and wood chips now total \$800m a year, and are set to double by the turn of the century.

Simpson Paper of the US is constructing a \$67m pulp mill in association with Chile's largest paper manufacturer, the Compania Manufacturera de Papeles y Cartones, Fletcher Challenge of New Zealand and Pathfinder Investments of the US are also in Chile.

The most recent arrival is Switzerland's Atishah Holdings, which wants to build a \$80m kraft paper mill in the south.

All have pledged to incorporate the latest environmentally friendly technology in the treatment of pulp mill effluents.

The magnitude of their investments is another factor that singles them out from the Japanese. "Japan may be Chile's second biggest trading partner," says Lopez, "but they have few investments in Chile."

It only takes between \$5m and \$10m to set up a sawmill, and the export of wood chips doubles the return on the original investment in under a year.

Lopez is worried that the unchecked growth of wood chip exports could eventually tarnish the image of the forestry industry as a whole. But Rubinstein sees some positive developments in the behaviour of Japanese corporations. "Mitsubishi is beginning to buy eucalyptus plantations," he says.

Daio Papers recently announced a 10-year investment programme to reforest 250,000 hectares with eucalyptus and build a pulp mill and wood chip plant. Rubinstein is heartened by their decision to invest in renewable natural resources. "It shows they are finally responding to environmental concerns," he says.

Miners dig deep to give birds a safer passage

Kenneth Gooding on Echo Bay's \$10m bill to preserve wildlife

THE cost so far for attempts to prevent birds being killed at the McCoy/Cove gold mine near Battle Mountain in Nevada is about US\$10m. Echo Bay Mines, the owner, has also paid a \$250,000 fine and agreed to contribute a further \$250,000 to wildlife habitat and propagation projects.

One thousand and one birds have died by drinking from the mine's waste water pond since McCoy/Cove started up in June last year. Echo Bay can be that precise because the US Migratory Bird Treaty Act makes it illegal for any company or mine to kill migrating water fowl and every death has to be reported.

Even though Echo Bay made great efforts to prevent birds being killed it still had to pay one of the stiffest fines ever levied against a mining company in Nevada, a state credited with usually taking a benevolent approach to mining and miners.

Echo Bay tried to keep the birds away by stringing silver flags across the pond, to no avail. It attempted to frighten the birds away by using remote-controlled boats. Cannons were fired at regular intervals, but still the birds came. Mine staff even resorted to chasing the birds across the pond on air-propelled swamp buggies.

The company was advised that loud music would keep the birds off the pond. "But a couple of ducks started nesting on the rafters we put on the pond to carry the loudspeakers," says John Ziegler, Echo Bay's president.

Echo Bay is by no means the only mining company to suffer from this problem, but it seems to have invested more time and money than most to find a solution.

The mining method which caused the difficulties is called heap leaching. This is a process in which ore is placed in a heap on an impermeable pad. Then a weak cyanide solution is sprinkled over the heap and collected at the bottom after percolating through the ore and dissolving out most of the gold. This very low-cost process has enabled gold to be won from rock containing very little of the precious metal - typically well under one ounce

of gold in every tonne of ore - and contributed to the tremendous upsurge of gold mining activity in Australia as well as North America in the 1980s.

But tailings (waste), discharged into ponds after the gold has been separated from the solution, still contains cyanide which takes some time to lose its toxicity in the sunlight. At the same time, many of the mines using heap leaching to win their gold are, like McCoy/Cove, in desert areas. As Echo Bay learned to its cost, when birds fly in from the desert, there is little that can be done to stop them having a drink.

The McCoy/Cove tailings pond covers an area of 145 hectares (equivalent to the combined size of 200 soccer pitches) so putting a narrow-mesh net

"The first snowfall of the Nevada winter would have broken the net"

over it would have been difficult and "the first snowfall of the Nevada winter would have broken the net," suggests Mr Bob Calman, Echo Bay's chairman.

His company ultimately solved the difficulty by installing a treatment plant which reduces the amount of cyanide in the water dumped in the tailings pond. "There is now less cyanide in the McCoy/Cove tailings than in British drinking water," Mr Calman boasts.

The treatment plant was built at the cost of nearly \$3m under licence from Inco, the world's largest nickel producer, which launched the so-called SO2 concept in 1982. The system works by oxidising the residual cyanide in solution into cyanate, a chemical much less toxic.

More than 30 Inco SO2 facilities have been operating in Canada for some years and there are four in the US, so the technology is tried and tested. "The capital cost was trivial and it was a mistake not to put in at the outset," admits Mr Ziegler.

He estimates that Echo Bay spent about \$6m on the other, unsuccessful "quick fix" solu-

tions. Even to a company the size of Echo Bay, which is the fourth-largest North American gold producer in terms of output - which will be well over 500,000 ounces this year - this is not so trivial.

Also, McCoy/Cove's mill had to be shut down for three weeks while the Inco plant was installed. This caused the mine's gold output in the third quarter of this year to fall by 24,165 troy ounces to 58,799 ounces. Consequently, the mine's cash production costs jumped by nearly \$100 an ounce to \$291 an ounce in the quarter.

The Inco treatment also adds about \$10 an ounce to the cost of producing gold at the mine, but Mr Calman says this will be more than compensated for by the fact that spending on "temporary fixes" to keep birds off the pond is no longer needed. Most important, after it became clear that birds were dying in relatively large numbers, the company switched to a weaker-than-usual cyanide solution. Now the treatment plant is in operation McCoy/Cove has returned to a full-strength solution which should boost the recovery of gold from the ore from 82 per cent to 90 per cent.

There are many miners who would maintain that \$10m to save the lives of a few birds is a waste of resources and an example of environmentalist overkill. But Mr Calman does not complain. "The law is the law and it is there to be obeyed," he says. Then, after some consideration, he adds: "Mind you, I thought about what it had cost us when I was watching a television programme which mentioned that 250m turkeys will be killed so that the US could celebrate Thanksgiving Day in the traditional way."

Are there any lessons for non-mining companies to learn from Echo Bay's misfortune? Mr Calman believes there is one important thing to be learned: consultants don't have all the right answers. He says: "Our consultants told us that we would have no problems with migrating birds because McCoy/Cove was under no flight paths. The consultants were wrong and we were wrong not to check further ourselves."

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FRANKFURT	Varig	Tues. Wed. Fri. Sat. Sun.	22.45	250-350
LISBON	Varig	Mon. Tues. Thurs. Sat.	22.45	250-350
LONDON	Varig	Wed. Fri. Sat. Sun.	22.45	250-350
MADRID	Varig	Mon. Thurs. Fri. Sat. Sun.	22.45	250-350
MILAN	Varig	Tues. Thurs. Sat.	22.45	250-350
OPORTO	Varig	Mon. Tues. Thurs. Sat.	22.45	250-350
PARIS	Varig	Mon. Wed. Thurs. Fri. Sat. Sun.	22.45	250-350
ROME	Varig	Tues. Thurs. Sat.	22.45	250-350
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CONTRACTS & TENDERS

INVITATION FOR BIDS (IFB)

Date of Issuance: 24.12.1990

Loan No.: 2602 TU

Order No.: ISB/RH-9

1. The TURKISH ELECTRICITY AUTHORITY (TEK) has received a loan from the Power System Operation Assistance Project Fund of the World Bank (Loan No. 2602-TU) in various currencies towards the cost of Thermal Power Plants Rehabilitation Project and it is intended that part of the proceeds of this loan will be applied to eligible payments under the Contract(s) for which this Invitation for Bids is issued.

2. The TURKISH ELECTRICITY AUTHORITY (TEK) now invites sealed bids from eligible bidders for furnishing of coal Sampling System for Seyhan Power Plant.

3. Interested eligible bidders may obtain further information from and inspect the Bidding Documents at the Office of:

TURKISH ELECTRICITY AUTHORITY General Management TIGARI ISLER DAİRESİ BASKANLIĞI, İHALAT MÜDÜRLÜĞÜ

İsmet Bulvarı No: 27 Kat:1
Babcoşievler - Şişli - İstanbul - TÜRKİYE

Phone: (90) (4) 2126915/3254
Telex: 42245 tek tr
Fax: 90-4-2138870

4. A complete set of Bidding Documents may be purchased by any interested eligible bidder on the submission of a written application to the

TURKISH ELECTRICITY AUTHORITY
General Management
Ticari İler Daire Başkanlığı
İsmet Bulvarı No: 27 Kat:1
Babcoşievler - Şişli - İstanbul - TÜRKİYE
and upon payment of a non-refundable fee of 100 US Dollars or 280,000 TL at the following address:

TURKISH ELECTRICITY AUTHORITY
General Management
Mühürsöz Dairesi Başkanlığı
İsmet Bulvarı No: 27 Kat:4
Babcoşievler - Şişli - İstanbul - TÜRKİYE

These bids submitted by the bidders who did not purchase the Bidding Document shall be rejected.

5. All bids must be accompanied by a bid security of not less than 3% (three percent) of the bid price and must be delivered to the following address:

TURKISH ELECTRICITY AUTHORITY
General Management
Ticari İler Daire Başkanlığı
İsmet Bulvarı No: 27 Kat:1
Babcoşievler - Şişli - İstanbul - TÜRKİYE

on or before 12.00 hours on 14.2.1991 and the bid will be opened at 14.00 hours on the same date at the below mentioned address.

Bids will be accepted for the total quantity but no bid will be for any lesser number of units than specified.

6. Bids will be opened in the presence of Bidders' representatives who choose to attend at the following address:

TURKISH ELECTRICITY AUTHORITY
General Management
İsmet Bulvarı No: 27 Kat:1
Babcoşievler - Şişli - İstanbul - TÜRKİYE

LEGAL NOTICES

No. 008220 of 1990
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
IN THE MATTER OF
THE COMPANIES ACT 1985
- and -
IN THE MATTER OF THE
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice, Chancery Division dated 10th December 1990 confirming the reduction of the capital of the above named Company from £8,500,000 to nil and the Mischief approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the Companies Act 1985 to be registered in the Companies Register was increased by £2,000,000 divided into 2,000,000 Ordinary Shares of 1p each of which £2,000,000 Ordinary Shares of 1p each were immediately issued.

Dated the 13th day of December 1990.

Clifford Chance
Ropes House
One Abchurch Lane
London EC4N 3DF
Ref: KOT/90

Solicitors of the Company

INSOLVENCY ACT 1986

NOTICE OF MEETING IN

ADMINISTRATION PROCEDURE

HYGHEM FINANCE COMPANY LIMITED -

JOINT ADMINISTRATORS APPROVED

NOTICE is hereby given that a meeting of creditors in the above matter is to be held at the offices of the Joint Administrators, 10, Abchurch Lane, London EC4N 3DF, on 15th January 1991 at 11.00 am (local time) on 15 January 1991 with a view to the creditors voting on the proposed reduction of the capital of the Company from £8,500,000 to nil and the Mischief approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the Companies Act 1985 to be registered in the Companies Register.

Dated the 13th day of December, 1990

M. C. WYTHALL

JOINT ADMINISTRATOR

COMPANY NOTICES

NOTICE TO HOLDERS OF

EUROPEAN DEPOSITARY

RECEIPTS (EDR'S) IN

PIONEER ELECTRONIC

CORPORATION

We are pleased to announce that copies of the 20th Semi-Annual Business Report for the six month period ended 30th September, 1990 of Pioneer Electronic Corporation are now available to EDR holders. The report is available to EDR holders at the Bank of Tokyo, Ltd., 2024 Morgan House, London EC6A 6RN and the Agent, The Bank of Tokyo (Luxembourg) S.A., 18, rue de la Liberté, 1050 Luxembourg.

Bank of Tokyo International Limited (London Depositary)

19th December 1990

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(Incorporated in England)

NOTICE is hereby given that on 28th November 1990, the undersigned Attorney James Mackenzie and Christopher Timothy Edmund Hayward were appointed Joint Liquidators of Lewis Bank PLC.

NOTICE is also hereby given pursuant to Rule 4.122A of the Insolvency Rules 1986 that the Liquidators intend to make a distribution to creditors. Creditors are required to submit full details of their claims and their names and addresses to the Liquidators at 10, Abchurch Lane, London EC4N 3DF, England before the eleventh day of February 1991 which is the last day for creditors to claim.

A creditor who has not submitted his claim by the date mentioned will not be able to disturb the distribution but if he proves his claim after the date mentioned he will be entitled to be paid out of any money available to the Liquidators to pay any further distribution to creditors.

Dated: 7th December 1990

A.J. Mackenzie

C.T.E. Hayward

THE HIGH COURT

IN THE MATTER OF

IRISH LIFE ASSURANCE (PROMISS) LIMITED

- AND IN THE MATTER OF -

THE ASSURANCE COMPANIES ACT 1909

AND THE ASSURANCE ACTS 1969-1991

NOTICE

TAKE NOTICE that on Tuesday 17th December, 1990 the Court of Irish Life Assurance plc, resolved that the 31st day of December, 1990 should be the Effective Date for the transfer of business from Irish Life Assurance plc to Irish Life Assurance (PROMISS) Limited under the scheme approved by the High Court of Justice on 10th November, 1990.

Dated this 15th day of December, 1990

WILLIAM FRY

Solicitors for Irish Life Assurance plc.

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JOBS: Clues sought to mystery of Englishmen who found themselves in unexpected careers

Case of the backsliding Barbary pirates

Do any readers know of a place in England, about 250 miles from London and probably near the sea, which was once called Milbrue or something very similar? If so, they could help to shed light on one of the most intriguing career puzzles the Jobs column has ever come across.

I learned of the mystery, which concerns how two long dead Englishmen came to take up work they could hardly have foreseen, from historian Professor Bartolomé Bennassar of Toulouse University. Around the seventeenth century, he says, people from Christian nations going by ship through the Mediterranean took the risk of being captured by Barbary pirates. When that occurred, they had two options.

One was to take out their lives as slaves, the men usually chained to the oars of galleys. The other was to become Muslims in which case, given talent and hard work, they could reach high positions in the remarkably open Middle East societies of the time. Several such converts became vicars, generals, admirals and the like.

The trouble was that, if they happened to be re-captured by Christian forces, they were doomed as heretic renegades unless they could persuade the Inquisition that

their conversion had been forcible and they had stayed true to their first faith.

Professor Bennassar and his wife have studied records which the Inquisition kept of the interrogation of 1,550 suspect renegades. Among them were two Englishmen who had turned Muslim and thrown in their lot with the Barbary pirates that captured them, only to fall into Christian hands when a later raid misfired. They were John Martin and James Larnan (or Lormond or Sarman), both sailors originally from "Milbrue".

Since the records state that it was 200-300 miles from London, the professor conjectured it might be present-day Middlesbrough. But the Tees-side town was built virtually from scratch in the 1830s on the site of a hamlet of 40 people, and the local Dorman Museum says there's no evidence that the place was ever called Milbrue.

Can any of you suggest more likely candidates, please? If so, I'll report on them in the new year as well as forwarding them to Toulouse.

Carousal costs

HEREUNDER - for the second Christmas in succession - appears the Jobs column's guide to the cost of seasonal carousing in various international centres. The

figures have been generously provided by the Reward pay-and-job-conditions consultancy, of Stone in Staffordshire.

As some readers at least may need no reminding, the price of a thick head is not limited to taking

same on. Due reckoning must also be made of the expense of trying to shrug it off. Hence the layout of the table, in which overseas currencies have been turned into sterling at the exchange rates prevailing in late September.

The first three columns of figures give the approximate "on-cost": the local price of a litre each of whisky and of vodka, followed by the average across both. The next four columns do likewise for the "off-cost": three dozen Alka Seltzers, 100 aspirin tablets, and 200 grams of coffee, again averaged out. The on and off components are then added to give the total cost.

As may be seen, Helsinki is the most punitive city, almost £10 a thrash dearer than second-placed Stockholm and over four times more expensive than Athens, the boogier's best buy. The best balanced is Frankfurt where the cost of recovering is 70 per cent of the price of needing to.

Business getter

THENCE to headhunter Vivian Lawrence of the Arlington Consultancy who seeks a manager with success in market-expansion for the London-based branch of an eight-year-old American computer services company with a

turnover of \$50m worldwide. Since he may not name his client, he promises to honour applicants' requests not to be identified to the employer at this stage of the proceedings.

The prime task is to increase finance-sector demand for the company's software expertise, with particular emphasis on building societies and insurance concerns.

Candidates must have extensive experience of the information technology business, preferably in consultancy work, coupled with demonstrable ability to lead a team. No less important are polished sales skills, honed by negotiating at top corporate levels.

The appointment is at divisional board level, and salary plus results-related bonus is expected to be about £75,000. "Big company" perks, which I presume include a company car.

Mr Lawrence would rather have written inquiries. His address is Canterbury House, 26 Sydenham Road, Croydon CR0 9XE; fax 081-681 2732. But potential candidates ready in haste can telephone him on 081-681 8185.

That said, I wish you all the blessings of the season and hope we'll meet again on January 9.

Michael Dixon

THE PRICE OF OVER-INDULGENCE AROUND THE WORLD									
City	1 litre Scotch	1 litre Vodka	Average on-cost	36 Alka Seltzer	100 Aspirin	200g Coffee	Average off-cost	Average full cost	
	£	£	£	£	£	£	£	£	£
Helsinki	35.03	36.08	35.56	3.58	3.58	4.90	4.01	39.57	
Stockholm	28.42	23.48	25.45	2.18	3.78	4.72	3.54	28.98	
Copenhagen	28.13	18.99	22.01	2.28	8.54	3.72	4.18	28.19	
Singapore	15.42	19.09	17.26	3.40	4.24	2.73	3.46	20.72	
Cairo	21.23	14.33	17.78	—	0.23	4.07	2.75	19.53	
Tokyo	14.55	10.92	12.74	—	8.44	3.23	5.84	19.58	
Sydney	13.05	11.49	12.28	3.03	3.36	2.99	3.13	15.41	
London	12.99	11.79	12.39	3.01	2.26	2.67	2.95	15.04	
Vienna	13.67	6.85	10.26	5.58	4.55	4.14	4.76	15.02	
Frankfurt	10.39	6.73	8.59	5.83	6.87	5.15	5.98	14.54	
Brussels	12.50	9.98	11.24	2.87	2.85	3.36	3.03	14.27	
Moscow	11.48	8.83	10.16	2.38	2.58	5.00	3.30	13.46	
Amsterdam	12.37	8.24	10.31	3.97	1.38	2.97	2.77	13.08	
Paris	10.48	8.82	9.55	3.51	3.08	3.24	3.21	12.76	
Hong Kong	8.85	7.17	8.01	3.85	4.91	4.01	4.19	12.50	
Shanghai	10.28	8.80	9.44	2.69	3.14	1.98	2.59	12.03	
Madrid	8.84	5.39	7.12	3.41	5.32	2.86	3.36	10.58	
Athens	6.43	5.88	7.16	—	1.71	2.85	2.29	6.45	

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MANAGEMENT

Spanish family businesses

Chill winds fan the flames

Competition from other European Community companies and stricter regulation have opened up divisions among owners of private firms. Peter Bruce reports on fratricidal tensions which have led to a share-out of the spoils

The biggest winners in Guinness's 1989 takeover last month of Spain's biggest brewer, Cruzcampo, were the two investment banks involved. Chase Manhattan, for Guinness, replaced some of the shares it has lost recently with its decision to pull out of retail banking in Spain. And Goldman Sachs, for Cruzcampo, finally got it right in a big way in Spain following its part in the messy failure last year of the attempt to merge Banco Espanol de Credito (Banesto) with Banco Central.

But the Cruzcampo sale is more than just another sharp deal. It is also another nail in the coffin of big family businesses in Spain which, until the mid-1980s, looked like defying the rot that had earlier beset their west German counterparts. The surviving Osborne, Delgado and Lafie families in Cruzcampo, seduced by an impossibly attractive offer, are bucking up the family kitty, seldom reflect the actual state of the business.

Once protected from foreign competition - along with everything else in Spain - during Franco's dictatorship, the family businesses are now facing the chill winds now of real competition, financial transparency, and fratricidal tensions as the monies on offer strain even the strongest emotional bonds.

The departure of families from productive businesses has become an exodus since the recent wave of foreign acquisitions began in 1986, the year Madrid joined the European Community. The Cruzcampo purchase proves that not even the slow-down in the economy is putting off foreign investors.

What counts in Spain is not the state of the economy nor the prospect of immediate profit. Foreign buyers come here for market share. The most recent example of that was the purchase in October of 45 per cent of Spain's largest producer of steel sections, Jose Maria Arista, by British Steel for \$220m, after it became clear that the late Mr Arista's children did not have the stomach for managing the business.

The absence of a marketing tradition in Spain means that foreign companies like Guinness have assumed (not always correctly) that they can do better with the assets they buy and have been willing to pay for sales potential.

"The temptation to sell in the last three or four years has never been greater," says Anthony Fraile of Boston Consulting in Madrid. "Demand has pumped up prices to

ridiculous levels." If purchase price has been the main factor, tax is becoming its constant companion. Some audits by foreign buyers recently have turned up more than 20 years of outright tax evasion.

And the families are only now coming to terms with the real horror of belonging to the EC - in the financial year ending next June, every Spanish company, for the first time ever, is going to have to register property audited and public accounts.

And the auditors are legally obliged now to report tax arrears. It promises to be a painful process. "In most cases they have never been audited at all," says a long-suffering senior accountant in Madrid. "You always find unpaid taxes."

As the Spanish revenue service becomes more efficient, the choice between waiting for a knock on the door or quietly selling to a rich foreigner who is prepared to assume responsibilities - even at a price - is an easy one. Efforts by the stock market to attract new issues from family business have also largely failed because of the financial transparency required.

But many families tear themselves apart - often in public - as well, which makes them easier targets for buyers. Rapid modernisation and the collapse of the traditional catholic values that apparently held Francoist Spain together have damaged family ties across the land.

Once disciplined and caring Spanish clans have become flamboyant and brittle in the pursuit of money. Where young west Germans turned their backs on their fathers' businesses, Spanish family members have begun to fight for pieces of the paternal action.

Not long ago Juan Gomez Cuetara, founder of the country's biggest biscuit producer, which bears his name, felt himself driven to go to court to force his squabbling children to return the shares they had inherited. Gomez Cuetara is 90 years old.

Few people will recognise the symptoms of decay in a Spanish family business quicker than Charles Burdett, an Anglo-Spaniard and chairman of the flourishing Hispano Suiza industrial holding group in Madrid. Burdett has bought four family businesses in four years.



Last February, he bought Eurobag, Spain's biggest supplier of chic carrier bags to upmarket boutiques and shops. The founder's three sons had joined him in management, but he also had four daughters, each of them married. They and their husbands, excluded from the business, began to pester him about their financial positions and to suggest that family harmony might best be achieved by early delivery of their inheritance. Burdett had seen it all before.

"The father normally goes to the family lawyer and says 'What do I do?'" The lawyer says sell, which is usually the beginning of an elaborate ritual in which the seller does his best not to concede that he wants to sell.

"The presumption is that if the business is for sale you're going to knock hell out of the price," says Burdett. "The lawyer comes to see you, and you talk about collaboration or something. Maybe you go to the factory on some pretext or other. Anything but as a buyer. The owner does everything but *dar la cara* (show his face)."

Eventually, he says, "there might be a meeting in a bar" with the owner, "and a hastily constructed balance sheet that has nothing to do with the balance sheet you finally get when you buy the company. You negotiate, easily, on the basis that he is going to be asking for double what the company is worth. Ten years ago he would have asked for 20 times. People have become more realistic."

"They are great salesmen and they can be very persuasive," says Burdett of the Spanish Guinness, which bought Cruzcampo on its owners' confident promise from its owners that per capita beer consumption in Spain will double to German levels, will appreciate how the smooth talk works.

The Cruzcampo price was exceptional, but family disunity, greed, incompetence and fear of the taxman will probably continue to stimulate mergers and acquisitions activity in Spain for some time to come. There is no end of targets and no end of investment bankers and individual operators in the field. If anything, the problem is finding

willing buyers as recession grips Britain and the US.

Camp was a good example. By 1989 it was Spain's largest independent manufacturer of detergents, with up to 25 per cent of the Spanish market despite heavy multinational competition. It was owned by three Catalan brothers and the children of a fourth who had died in an accident.

Camp was in financial trouble in the mid-1980s and the brothers hired a chemical engineer, Manuel Laque, to run the company. Laque turned out to be more than a chemist, though, and launched Spain's most successful-ever TV campaign, featuring himself, to drag the company from loss to profit in two years. But Laque's fame irritated two of the brothers, who tried to remove him. The third, senior, Camp brother finally joined them. The children of the dead brother backed Laque and the fight for power in the company attracted multinational buyers like moths to a candle.

Procter & Gamble actually paid a deposit for Camp but was dropped

by the brothers at the very last moment after a \$50m offer from Henkel of west Germany. For a company that could not sell 70 per cent of its stock to a Japanese buyer in 1985 for \$17m, this says a lot about the pulling power of public family in-fighting, at least in Spain.

In Germany, the interlocking family squabbles at Dornier, the family aerospace group, and Knorr-Bremse, the locomotive braking systems group, led to both being snapped up cheaply by rivals. At Benetton Group, it is little wonder families are rushing to sell out. Although the top rate of capital gains tax in Spain is still 56 per cent (and payable as part of income tax), family shareholders have usually been able to get off lightly.

Until the end of last year, sellers could use rights in favour of the buyer and never pay capital gains until the original shares were sold. The smart seller would frame the originals and hang them on their walls. The Revilla sausage empire and the Andalusian bulk chemicals group were both sold this way, for \$85m and \$60m, respectively, to Unilever and Montedison, to the great good fortune of their owners, but the loophole has now been plugged.

Nowadays, analysts say, sellers can shove off capital gains tax by quickly making long-term investments in the property market, which most rich Spaniards do by instinct anyway, or by holding their assets offshore. Madrid's tax treaty with the Netherlands, for instance, means that shares owned in the Dutch Antilles would attract less than 5 per cent capital gains tax if sold.

Not all the buyers are foreign. When tensions in the family running the big Elosua oils and foods group became too much for the youngest of them to bear late last year, he persuaded a state-owned competitor, Mercasa, and the family bank, Banco Pastor, to buy up Elosua shares until he and they controlled a majority. Now back running the company his two uncles had tried to take away, young Marcelino Elosua, grandson of the founder, has removed the two from management. But Elosua no longer belongs to the Elosuas.

Family businesses can also survive traumas, however. At Campor, young Pedro Balve, 35, has retaken control of the processed meats group his father started in

1944 and then, strapped for cash, sold to Beatrice Foods of the US in 1978. Balve has floated 15 per cent of his company on the stock market and has become one of Spain's most aggressive exporters.

The Botin family that runs Spain's most aggressive and expansionist bank, Banco Santander, has meanwhile managed to hold together and is taking its fourth successive generation into management. Treasured (or desired) clients sometimes get to play golf with Sese Ballesteros, who is married to the bank's daughter.

The March family recently took control of the prestigious and revived Banco Urquijo to add it to their cash-rich and energetic empire of financial and industrial holdings.

Enric Bernat, the ambitious founder of Chupa Chups, the world's largest producer of lollipops, has taken his sons into management and is diversifying into financial services.

Bernat represents a particularly Catalan weakness for family-run businesses, especially in the foods and drinks sectors. Viladecans de Penedes, a small town near Barcelona, boasts more than 200 family-owned producers of Cava, Spain's champagne.

There is tenacity, too. The three Fierro brothers running a big industrial and banking group, Fierro, founded by their father in 1852, ran out of money in the mid-1980s and had to sell off their main holdings (including Banco de Fiananzas, which was bought by Chase Manhattan as a retail base in Spain but which is up for sale again).

Two of the brothers pooled their resources and the remains of the empire are now being run by the elder brother's son, Alfonso. He has since bought a small bank, the Sidiabank in Barcelona and has been quietly adding little companies to the Fierro portfolio again. It is an important come-back.

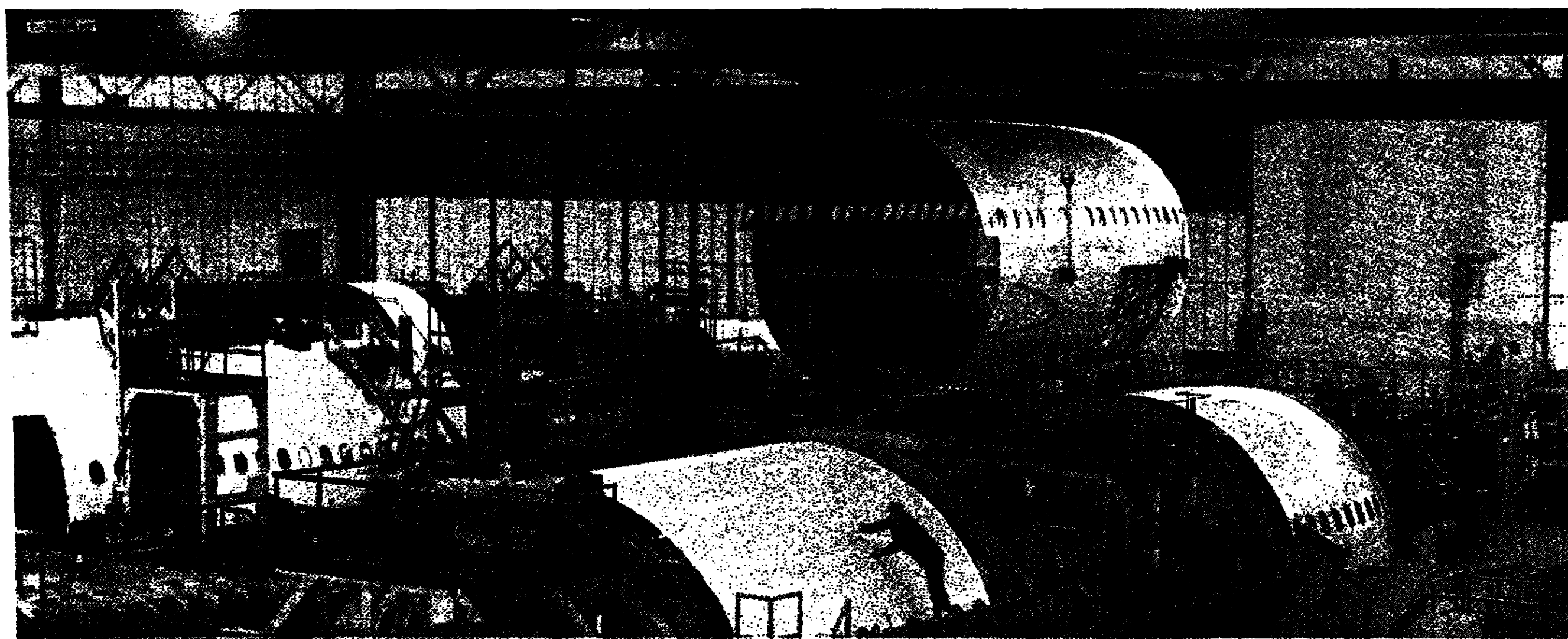
But the Botins, Fierros and Bernats are exceptions at the top of Spain's business ladder. In Banesto, most of the surviving old banking clans have been tossed out by its new chairman, Mario Conde; the only notable survivors are the Herrera family that manages and owns part of Banesto's refining affiliate, Petromed.

The loss of secrecy as new accounting laws come into force will change family business forever in Spain and remove the one thread that runs through all the country's family businesses, and, indeed, Spanish culture in general - the exclusion of outsiders. It means, probably, that Spain's pool of acquirable targets will grow even if prices do not.

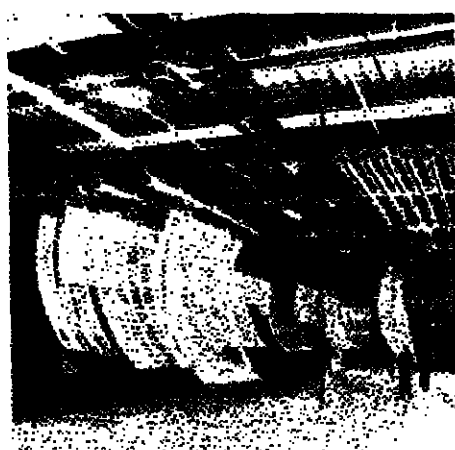
Survival, if that is what the family business ought to be doing, probably depends now on being too small to be noticed.

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ARTS

TELEVISION

Chat, discrimination and prejudice

Watching Miriam Margolyes on *Tonight With Jonathan Ross* you could see why the Americans have taken to her in such a big way: she is outrageously outspoken. In the tiny amount of time allocated to her she scolded Ross for telling her one of the best voice-over artists in the business. "Not one of the best," she confessed with her usual beaming smile to being a great farter, claimed that she needed to exercise every day in order to remain strong enough to carry around all that weight (she illustrated by juggling her bust like a street trader juggling melons) and promoted her fourth coming one-woman Dickens show. It was highly entertaining. But why is Channel 4 screening a chat show at 6.30, three nights a week? Did they feel this was what was really missing from the schedules? Was it considered a minority interest in the way to the mass market? Or is it just a ploy to fill the gap which is supposed to inspire the entire channel. "Be different," said Michael Grade and Liz Forgan suddenly chorus "I know! Thirty minutes of early evening chat!" Or what?

top of the tower before being pushed off, so Urquhart would find it and get away with everything. The second caller said the tape recorder had definitely fallen with Mattie to the ground below and the only possible implication of the close-up showing it still working was that Urquhart — though he might feel secure on his way to the palace — was about to be undone, a bit of dramatic irony since we knew the situation and he did not. Clearly one of these interpretations must be wrong, but which?

Imagine that Britain had a retiring prime minister who was male. Do you suppose for one moment that *The Late Show* would devote a programme to analysing his manliness, with a whole lot of men, but not a single woman, pronouncing upon his masculinity? Last week *The Late Show* invited Germaine Greer, Beatrix Campbell, Marina Warner and others to discuss Margaret Thatcher's significance as a woman. You would have imagined from what they had to say that Britain in 1990 was an unassailable bastion of male supremacy; you would never have guessed that we had had a female sovereign for the past 37 years as well as a female prime minister for the past 11. Their attitude suggested that they believed Margaret Thatcher was a unique anomaly: none of them, it seemed, had ever heard of Golda Meir, or Mrs Bandaranaike, nor Barbara Castle or Bessie Braddock or Nancy Astor.

Despite the frequent appearance of programmes of that sort we see too few "women's programmes". The previous week *The Late Show* discussed the fate of Radio 4's *Woman's Hour* and there was the usual whingeing. Had the token male (Simon Jenkins, who appeared to be acceptable because he, too, sounded like a feminist) pointed out that there had never been a *Man's Hour* and that there was not a single "men's programme" anywhere on television, no doubt we would have had the usual eye-to-heaven reaction from the feminists followed by the familiar weary claim that all programmes have always been "men's programmes". This assertion now seems to be so widely accepted by television producers that the idea is no longer even discussed, yet it is absolute filth. *Newsnight* does not discuss these programmes, it is a problem of fatherhood, and the difficulties of finding traditional white cotton jockstraps. It is not, in other words, the male equivalent of a "woman's programme". The trouble with feminists is



Jonathan Ross: not exactly different on Channel 4

that they want to have it both ways. First they insist that the character, temperament, and emotions of women are so different that they must have special programmes, then when you suggest that these differences may explain why it is so difficult to find women who show up well on *Question Time* they become furious and insist that in character, temperament, and emotions women are no different from men.

Satellite television is not a complete dead loss. In addition to Sky News which proves useful several times a month — well, at least a couple of times on average — there is always MTV, the rock video network which runs 24 hours a day. Once in a while, in the middle of the night, when you are restless and don't feel like reading a book, it provides just the sort of mindless movement which may be needed, serving, no doubt, much the same purpose as a mobile over a baby's cot. Watching under these circumstances, security, I believe, is a video called (I think) "Take On Me" by a group named (I think) Aha. It was one of the most impressive pieces of technical virtuosity I have seen in years. A girl in a cafe is reading a comic

strip in a newspaper. A hand emerges from the page, as with Excalibur in the lake, and the girl is drawn into the comic strip, whereupon the style of the video switches from realism to animation. When the cafe owner crumples up the newspaper, the effects are felt within the life of the comic strip. Why do drama departments seem so incapable of using this sort of exciting technique in their work — sheer expense? Probably.

Last Tuesday when I drew attention in the notes at the bottom of this page to BBC1's forthcoming 100-minute drama *Dark City* which was described as "a political thriller inspired by current events in the townships of South Africa", I was somewhat sceptical about our chances of seeing "necklacing", or bodies such as Winnie Mandela's "Football Club". Wrongful arrest and vicious beating by policemen seemed more likely, I suggested. This prompted script writer David Lan to write asking why I thought he was likely to be "less than honest" about the nature of violence in South Africa. The answer is that I had been affected by years of one-sided, one-eyed "liberal" representations of South Africa on British television. Our programme makers seemed to be just as racially prejudiced as the South African government, the only difference being that while the latter thought that blacks were evil and whites could do no wrong, our programme makers reversed the order of the colours. But David Lan was right to protest: it was wrong to project other people's shortcomings onto him, and of course his drama proved my assumptions unfounded. Though his film did indeed show vicious police activity it also included necklacing in all its horror, and black vigilante activity (aimed at enforcing a boycott of white shops) which was remarkably nasty. There were weaknesses in the work: it would have been useful to know how the black villain became Mr Big, for instance, and it was not clear to me whose voice the vigilantes heard over the van's headphones. Nevertheless, this was so much more honest (with 55 minutes more and on the subject on British television that one cannot forbear to cheer.

While the sackcloth and ashes are still handy: last week I said that *A Tribute To Denis Mitchell* was screened by ITV. In fact it was shown by Channel 4. My apologies.

Christopher Dunkley



Magdalena Eberle as Stella and Ingrid Andree, Madame Sommer

Stella

SCHAUSPIELHAUS, COLOGNE

For every 40 productions of *Faust* in the German theatre, there is perhaps one of *Stella*, Goethe's unfashionable story of a *ménage à trois*. Now Gunter Kramer has found a new way into this "problem" play. Kramer takes Goethe's characterisation of the three characters, mythic characters, baffling emotion spun out into day-dreams. Below the surface, psycho-drama finally smashes theatrical conceit: Kramer's comment on Goethe's dream. It's a challenging revision, bringing a classic unpredictably to life.

As we have come to expect from Kramer, there's much to please the eye. The set is a playground — seessaw, giant swing hanging from the ceiling down to the pit. The stage is covered with leaves, there is sprinkling of garden chairs and a sunshade. Lighting turns the leaves day-green or rusty; lanterns glow orange to suggest late-summer evening.

Kramer's theme is that fantasy is lonely, Paradise means different things to different people. It's the lost Eden of Stella and Madame Sommer, both in mourning for the man

who loved and left them; the imagined heaven of Fernando, who dreams of getting them both back; wonderland for the child Lucia. At the core of Kramer's interpretation are two extra children: the servants Anchen and Karl are transformed into mad kids who speak the truth through demented retellings of fairy tales.

Each begins with a faded role. Madame Sommer (Ingrid Andree), fragile in black lace, bird-like face twitching beneath veil, swings in mute misery on the swing, the spectre in the garden. Stella (Magdalena Eberle), in white tennis dress and pinnacles, waist-length tresses, is the princess playing Lucie (Karin Fellenstein) in story-book innocence; Fernando (Susanne Barth) weak-willed evasion. All act, dance, mime more than they speak; balance on seessaws, carry one another piggy-back, play hide-and-seek and ring-around roses. Cartoon animation comes to mind: bright, slick, unreal.

Character emerges out of playfulness. Stella's chattering elegy is pierced by pain when she learns that Fernando is married; sick hysteria gives way to worn out incomprehension. In a startling perfor-

mance, Ingrid Andree's Madame Sommer changes from victim to organiser; even her face seems to gain strength from resignation. I was less happy about the pantomime casting of a female Fernando — easy to make the macho image crumble, harder to suggest sexual tension in the first place.

High comedy is the counterpoint to sturm und drang excess. When Stella is revived with a moistened cloth, Anchen is pelted with wet rags, slapstick punishment for telling the truth. As the fat, crazy, well-meaning fully-grown child, Maria Happel nearly steals the show. Kramer gives her the key lines: the tale of a count who went to war, was held to ransom and saved by a beautiful girl with whom his wife then agrees to share him.

This production is a masterpiece of contrasts. A screen projected on the stage wall shows a window on the outside world — changing traffic lights, a street sign, cars zooming past, people coming to peep into the theatre. Here is reality and dream, a brilliant trompe d'oeil effect.

Jackie Wullschlaeger

Robin Hood

THEATRE ROYAL, STRATFORD EAST

"Behind you" and "Oh no it isn't!" people were calling, only moments after curtain up. It hardly mattered that these cries were irrelevant, and that there was nothing behind poor bewitched Cedric the Tree, who was delivering the Prologue. We were in the theatre, audience at Stratford East, seeing the show along, commenting the song with echo effects, pelting apples at the huddles with expert marksmanship. The sense of community that makes this theatre so special at its best in pantomime season.

This *Robin Hood*, written and composed by Patrick Prior and Dave Brown, is very nearly a dream pantomime. It laughs at itself and it hardly ever flags. We knew it would have Robin and Marian and the Sheriff and Sir Guy — but we hadn't realised that Robin would be the worst archer in England, saved by his mother and his girlfriend.

We hadn't expected Morgana le Fay, and we were glad to encounter Ethelwulf the Nearly Ready and Egbert the

Unwashed. We had guessed that Widow Hood would be played as *travesty* but not that Little John, Friar Tuck and co. would be too. We had heard that Robin and the Saxons would be the victims of over-tuition, but we hadn't known that the ladies would carry a sack marked "illegitimate gatus".

Nothing had prepared us for the Sheriff's happily horrid henchman Licksplittle — the excellent Philip Pellow. This gleefully gruesome thug gets so excited by the idea of beating up the Saxons that he checks himself with his own ball-and-chain. When finally he has Robin stretched on the rack, he is in his element; and he addresses his audience like a conjuror: "Please observe that during this act my fingers will not leave my hands. His fingers, however, are another matter."

"Into the Woods!" sings Robin after he has been outlawed. "Be sure to wear a woolly vest" says Marian. He has a fight with Little John that is choreographed to perfection — and then it turns out

that these outlaws — "Even our in-laws are outlaws" — are song-and-dance outlaws. I suppose I should note that neither Marian nor Morgana speak or sing as well as they move and look, and that "Get a plan!" is a weak second-half opener, but my heart wouldn't be in it. This pantomime, directed by Jeff Tarr, is a model of ensemble playing.

The best thing of all, though, the show never calls attention to it: is the scenery. Sue Mayes has painted several marvellous pastiches of medieval art — a landscape with a rabbit half-way out of one hole and a dog half-way into another, a cityscape of little Nottingham huddled by circular walls, and several more. Painted sets of this inventive wit and picturesque beauty are rare anywhere now. There are no famous names in this *Robin Hood*, but Mayes's contribution is one of several features here that will stand comparison with the best elsewhere.

Alastair Macaulay

Gaslight

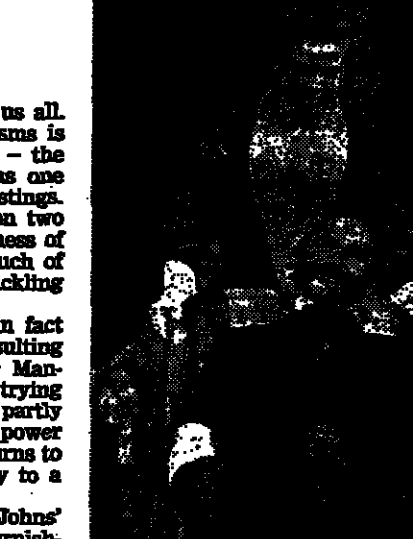
GREENWICH

Christmas, it is said, makes children of us all. The dusting down of forgotten enthusiasms is matched by a reaching out for old stories — the older the better, one sometimes feels, as one casts a jaundiced eye down the arts listings. Patrick Hamilton's *Gaslight* scores on two fronts, by returning us to the cosy drabness of the Victorian parlour — source of so much of today's Christmas culture — and then ticking our spines with a spanking good yarn.

This "Victorian thriller", which was in fact written in 1938, has a sharp gothic feel resulting partly from the theme of madness (Mr Manningham, murderer and jewel hunter, is trying to drive his wife into an asylum), and partly from Hamilton's clever use of light to power the suspense. They fade as the villain returns to the house, transforming narrative energy to a dramatic one.

Both threads are picked up in Martin Johns' set of bizarrely etiolated staircase and furnishings focusing in on the eponymous, authentic, Victorian gaslights. The odd idiosyncrasy — such as a desk where the script specifies a cupboard — is symptomatic of a production which Annie Castledine directs with a robust disregard for the niceties as if she cannot quite decide whether to send up, or go along with, her source material.

Her Mrs Manningham (Sally Edwards) is no blushing flower, but a full-bodied hysteric who has been convinced that her passion is somehow part of her madness by a husband (Robert Pickavance) with the sneer of a starved wolf. Their opening scenes are overlaid and boisterous, stressing the burlesque of the plot at the expense of its nastiness, with the result that one loses the frisson of sympathy that might exist for a more harpidden victim.



Sally Edwards and Robert Pickavance

Likewise, the sexual taunting that is embodied in the impertinent maid, Nancy, is blunted by the perverse casting of Charlotte Baker, a square-set actress whose impudence seems comically truer than the deviously appealing. But, it is on the detective, Rough, that the duty falls of regaling the audience with the story to date — and therefore with most of the plot — and Bernard Gallagher discharges it well, with more than a little help from the on-stage piano tinkling and ominous falsetto of musician Peter Hayward. This is a fine touch in an ultimately average evening.

Claire Armitstead

RSC is the main beneficiary of the new Enhancement Fund

As widely anticipated the Royal Shakespeare Company has been the main beneficiary of the Arts Council's £32m Enhancement Fund, a wheeze whereby selected arts companies can be rewarded with above average increases in their 1991-92 grants, and for the next two years.

While most arts organisations learned yesterday that they would receive 7 per cent more from the Council next year the RSC is favoured with a 30 per cent increase in grant, bringing it up to £7.7m. This represents an 8 per cent basic rise, plus an extra £1.35m in Enhancement Fund money. If all goes well the RSC will receive identical tranches of cash over the succeeding two years.

But, in theory, there are strings. The RSC must prove to the Arts Council that it can attract matching money, presumably from local authorities or commercial sponsors (a hard task in the current economic climate) and that it can balance its books and eliminate its deficit of approaching £5m. It is doubtful whether, on its own, the money will enable the RSC to return to its London home in the Barbican next April.

Much depends on its success in conjuring up matching cash. It has already approached the City which, having bailed out the company a few years ago, may be reluctant to help again. The idea of the Council withholding money if it has promised, or demanded, it back because a client fails to deliver its side of the bargain, is faintly ridiculous and, doubtless, if the companies do their best, the extra cash will go towards reducing, if not eliminating, deficits.

In contrast the National Theatre does not get a 10 per cent uplift in grant, to £9.95m. This is in recognition of its success in balancing its books while the others of the Big Four are facing deficits. There is obviously going to be no easy solution to the problems at the Royal Opera House, which has a deficit approaching £6m. It gets just £700,000 in Enhancement money and a total grant, excluding the Birmingham Royal Ballet's £3.6m, of £13.5m.

Its great, if friendly rival, the English National Opera is boosted by £800,000 from the Fund, to a total grant of £10.43m, an overall rise of 15 per cent against an 11 per cent uplift for the opera side of Covent Garden's activities. But the ENO is suffering a 6 per cent fall in audiences this year against its forecast, due as much to the general decline in West End theatre going as

to the public's difficulties with its challenging programme of 20th century opera, while the Royal Opera House is having some success in balancing its books this year.

Only 45 of the 170 clients of the Arts Council are rewarded with Enhancement money, and most of them will have to prove their worth by balancing their books, improving artistic standards, and — most worrying of all — attracting matching sums, to continue to receive the three year bonus. Opera North, with £555,000 more and English National Ballet with £400,000, are particularly generously treated by the Fund. The LSO also gets £400,000, for an overall rise of 75 per cent to just over £1m, but the other three major London orchestras have cut.

This year the Arts Council has taken its courage in its hands, and with a higher than anticipated sum from the Government has been selective in its grants rather than treating everyone equally well or badly. For example, the South Bank Centre gets just 5.5 per cent more, at £12.26m, whereas the ICA, with no great reputation in recent years, is boosted by 35 per cent (which includes Enhancement cash) to £101,500. The Council is impressed by the ICA's new management team's plans, but reckons that the South Bank is well enough managed to get by on less.

Some regional theatre companies, like Bristol Old Vic and the Royal Welsh Opera, are no rise at all in grant while the Crucible Sheffield and Northern Stage in Newcastle are threatened with a sizeable cut. Here, the Council is trying to force local authorities to boost the grants. The Regional Arts Associations, who act as paymasters for the smaller arts groups, in general will get just over 8 per cent more to distribute, although Greater London Arts is limited to a 2.5 per cent increase — partly because it has accumulated funds, and partly as a window dressing in an attempt to ensure that the expenditure per head on the arts is spread more evenly across the UK.

The new Minister for the Arts, Mr Tim Renton, saw the Council's list of grants and bonuses but made no changes. Today he will announce his first decisions — over how the devolution programme involving nearly 80 large arts companies will be put into practice. After yesterday's generally good news this will prove less popular among the 30 odd companies who will hear that their appeals against delegation have been overruled.

Antony Thornicroft

EUROPEAN RELOCATION

The FT proposes to publish this survey on June 17th 1991. It will be of particular interest to the 61,000 businessman involved in decision making about Office Property who are also regular FT readers. If you want to reach this important audience, call Clive Booth on 071 873 4152 or fax 071 873 3078.

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Escape from the debt trap

IT TOOK six years from the onset of the debt crisis, in 1982, for industrialised countries to realise that the Third World debt problem would not be solved by creating new debt. In 1988 governments recognised that they would have to forgive some debt owed to them by the poorest countries. In 1989, the Brady initiative signalled international help for the process of lowering Third World debt owed to commercial banks.

These belated steps have somewhat reduced the debt burden, as the World Bank underlines today in its annual assessment of developing country debt. But, as it also suggests, much remains to be done before the debt crisis can be consigned to history.

The immediate risk is that conflict in the Gulf would reverse much of the improvement in the debt position of oil-importing developing countries. Beyond that, the improvement is precarious: the benefits of debt relief can be negated by changes in exchange and interest rates, and the terms of trade.

The report also indicates how little the poorest countries, whose debt is mostly owed to official creditors, have benefited from the 1988 debt concessions, known as the Toronto terms. This is why Mr John Major should not let his domestic concerns prevent him from pursuing the debt initiative for the poorest countries he announced, when chancellor of the exchequer, in Trinidad. This proposal could result in a deep and long-standing cut in the still intolerable debt burdens of the poorest countries.

Bold reforms

Official debt is not just a problem for the poorest countries. Three-quarters of Poland's fast-growing debt burden is owed to governments. As the US and others have recognised, the country's bold reforms could be made unworkable, unless it is relieved of a large part of this burden.

As for the commercial bank debt of the middle income countries, the Brady plan has, the Bank estimates, resulted in savings estimated to amount to off one-third of the commercial bank debt covered by the agreements reached so far.

Passengers must come first

AMERICAN Airlines' agreement to buy Trans World Airlines' services from the US to London, following the purchase of Pan American's similar services by United Airlines, adds to the pressure for changes in two aspects of British air transport policy: the methods of allocating capacity at London's congested airports, and the methods of regulating international services.

Both American and United have made their purchases conditional on retaining the rights now held by TWA and Pan American to operate from Heathrow. Indeed, the value of the rights to fly to the US would be a great deal less if Heathrow could not be used. But the present regulations governing access to Heathrow and the services between the UK and the US bar the transfer of such rights. Only airlines which operated from Heathrow before 1977 can now use that airport.

The rules controlling the use of London airports are now being reviewed by the Civil Aviation Authority, while the Department of Transport is also studying more radical changes such as the auctioning of capacity at airports. Introducing market forces into the allocation of scarce capacity at London's two main airports could solve this problem - as well as eliminating much of the value of PanAm's and TWA's present routes.

Negotiated solution

The solution to this dilemma is likely to come from traditional inter-governmental bargaining during the current renegotiation of the bilateral agreement that regulates airline services between the UK and the US. However, out-dated the concept of agreements between governments to share out capacity on international services may seem, such agreements remain the basis on which international services are controlled.

The future of these agreements needs rethinking now that the scope of deregulation in the airline industry within Europe is beginning to approach that within the US. There would be something rather odd about restrictive agreements to control the services between Europe and the

Help has been provided for Mexico, Costa Rica and the Philippines and is on the way for Venezuela and Uruguay.

Nevertheless, Costa Rica's economic reform programme appears to be slipping, and the Philippines may need yet more debt relief. The biggest debtor, Brazil, remains a huge challenge, and for others, the benefits of the Brady plan appear to be slow in coming.

Profound restructuring

By contrast, Mexico appears to have a chance of converting the modest benefits of its Brady deal into a long-term resolution of its foreign debt problem. This is because it has combined the confidence-building elements of its deal with an economic restructuring more profound than many close observers of the country thought possible. There are signs of a modest increase in foreign investment, a return of some flight capital and voluntary borrowings in the bond market.

In short, the debt crisis is slowly, unevenly and painfully being resolved, as international policy-makers stumble towards a framework analogous to commercial bankruptcy for sovereign debtors. A framework that functions properly could reduce this period of transition. The goal at least is clear: it is to reach a situation in which domestic and international investors view a given debtor country as once more a suitable home for their funds. In the mean time, the growth in the share of Third World debt held by the official sector is an inevitable consequence of the present phase of the debt strategy.

However important, debt forgiveness will not solve the economic problems of the Third World on its own. In addition, macroeconomic reform is required in the debtor countries themselves: property rights must be established to allow profitable and safe investment and, last but not least, a liberal international trading system must be in place. Generosity over debt reduction, hard-headedness over developing country economic reform, and courage over their own trade liberalisation is what is required from the industrial countries.

US, while a high degree of freedom exists at either side of the Atlantic. Mr Samuel Skinner, the US secretary for transportation, has said that the interests of the consumer should come first. If that was the case, there should be no controls over entry to the transatlantic or any other airline service, domestic or international: foreign airlines would be free to operate within the US and within Europe, and all bilateral agreements would be scrapped.

Ultimate objective

While this degree of freedom should be the ultimate objective, the current negotiations between the UK and the US are likely to follow the traditional pattern of bargaining over the nature of the rights for British and American airlines to fly between the two countries. In these bargaining sessions, when access to Heathrow will be traded against access to more of the US, the negotiators must remember that the interests of travellers in each country would best be served by increasing the number of services which the other country's airlines could operate.

The British government cannot, however, offer what American airlines most desire: access to more routes in Europe. This suggests that, so long as bilateral agreements continue, the appropriate negotiating unit in Europe is the European Community, not the individual nation states. The next stage of deregulation for the European airline industry, which will come up for debate next summer, will concern the access of foreign airlines to routes within Europe, which will be a crucial step in promoting effective competition on European routes.

Decisions on this issue may affect the validity of existing bilateral agreements; and the Europeans will no doubt demand that access to Europe for foreign airlines should be matched by access to other countries, especially the US, for European airlines. In these complex negotiations it is to be hoped that the negotiators will not forget that the process is intended to benefit travellers rather than the airline industry.

It was billed as the biggest, the most open and the most unified financial market in the world. The plan was breathtakingly ambitious: building a single market in financial services in Europe meant knocking down centuries of established business practices, and cutting across areas that member states had always regarded as their own.

In the mid-1980s, financial services were more fragmented than almost any other European industry. A small handful of technical banking directives, a couple of minor measures on stock exchange listing requirements, and a dozen or so yellowing draft directives on insurance were the only sign that anybody had thought beyond purely national markets. But now about half of the 50 European Community directives that will make up the single market have been passed, and the pressure is on to agree the rest. For the first time, the completion date of the end of 1992 seems possible.

However, it is becoming clear that the structure of financial services may resemble only in passing the original vision. On January 1 1993 there will be no dash into the Portuguese stockmarket, neither will there be a flood of Danish insurance companies establishing themselves in Paris. The savings from a single market in financial services are not going to come quickly; the ECU200 a year - cited in the Cecchini report, a Commission document that set out the gains of the single market, now looks detached. Even with all the EC measures in force, deep cultural differences will remain in the way business is done, in taxation between member states, in consumer patterns and loyalties. It may be possible in theory to sell financial products anywhere, but building a sales network is likely to be prohibitively expensive. Meanwhile, an antiquated payments system means that the simplest cross-border payment can take weeks. At least for the consumer, a single market in financial services is likely to remain a fiction.

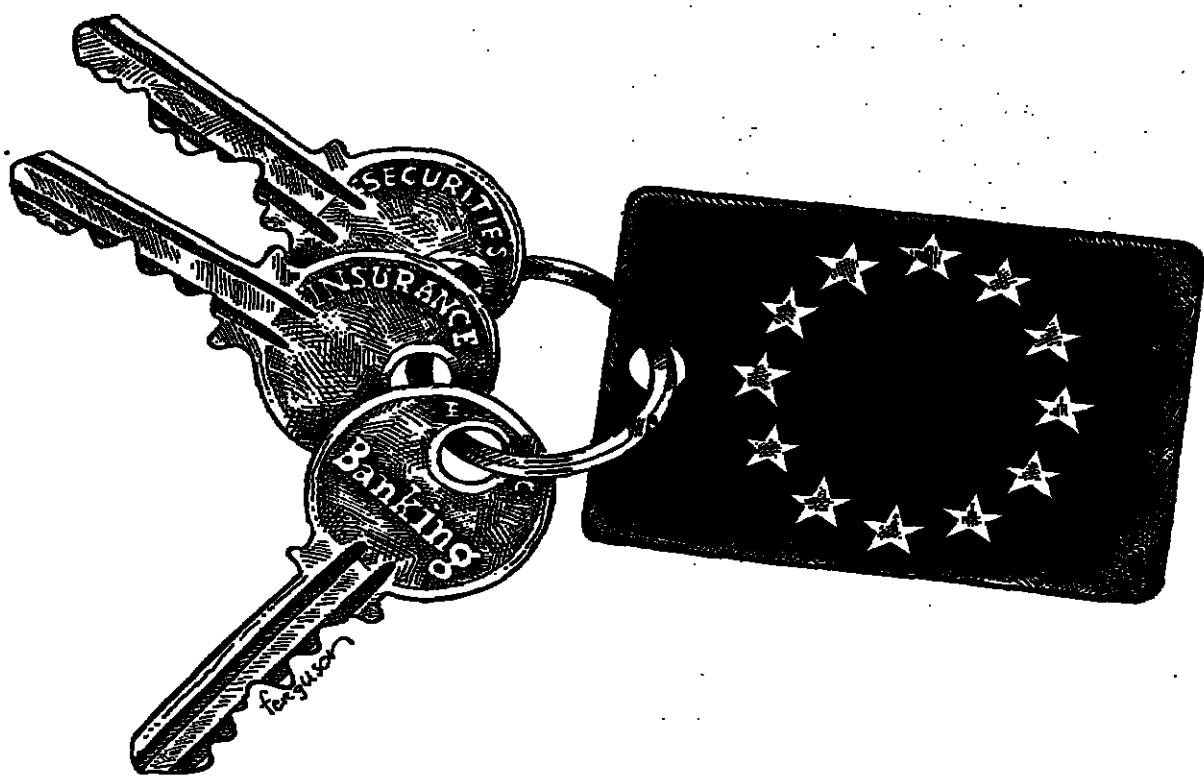
By contrast, in the wholesale markets, which process large transactions, there is already plenty of cross-border action, though this is less European than global. Electronic trading, the lifting of capital controls, and a spate of banking and securities mergers have all shifted the focus of markets beyond national frontiers. The big financial reforms that nearly all EC countries are carrying out are not an attempt to steal a march on beat 1992 but are designed to increase their attractions as international financial centres. London did not wait for any EC directive before its Big Bang in 1986, neither did Italy need the second banking directive to pass laws giving its banks more freedom.

This does not mean that the scores of EC legislators and negotiators are wasting their time. The new directives will prevent countries from introducing rules that keep each other out, and will also set minimum regulatory standards beneath which member states cannot fall. The effect of the type itself may also be helpful, perhaps prompting countries to liberalise faster than they otherwise might, and encouraging companies to stop thinking national.

After five years of haggling, there is now a broad consensus among member states over what the single market will look like. "We have tinkered with some details and changed a few words, but we have not compromised on a single matter of importance. All member states now agree with the basic principles we are trying to establish," says a senior Commission official. The problem is more to find an approach that is compatible with the starkly different ways of doing business in different member states. At first sight, British habits look irredeemably liberal, French, Belgian and southern European habits somewhat protectionist, while the

Lucy Kellaway and Tim Dickson examine the deregulation of financial services in the European Community

Painful birth of single market



German are a mixture of liberal and over-regulated. On closer inspection, the differences are more complicated, with alliances ever-changing and shifting, but with agreement possible on a basic model.

This consists of three elements: freedom of capital movements across the Community, freedom for EC companies to set up business wherever they like, and freedom to provide services in different countries. The first has been in place since last July, and the effect has been marked. The result has been far greater internationalisation of portfolios, which in itself has increased the pressure to allow companies to raise money wherever they like, and for them to be able to do business anywhere.

In each sector the idea is that companies should have a "single passport", which will allow them to do business anywhere in the EC. In the jargon, the system is being built on three principles: home country control, mutual recognition and minimum harmonisation. In plain English, regulators will issue the passport to their home companies and will regulate their companies' operations all over the Community. For the system to work, those regulators must be accepted everywhere. That in turn means that some minimum level of regulation set at EC level - covering crucial matters such as the capital requirements of banks and brokers - must be in place everywhere.

One effect of this has been far greater co-operation between EC regulators. Although banking regulators have always co-operated, in securities

and in insurance the idea was relatively novel. A single market may not entail a single regulator but it does mean a greater overlap between regulators. Co-operation is being reinforced by new directives on insider trading and money laundering, agreed on Monday.

Progress in building the model has edged along at different speeds. The easier parts are through, with the more difficult measures left until last.

● Banks. The Second Banking Directive, agreed last December, was the first example of single market principles, and provides the best glimpse into how the new system will work. After 1992 it will allow banks to provide a whole range of services from lending to advisory work to securities business. Some British bankers are sceptical about its effects, arguing that the freedom to establish anywhere in the EC was there already.

"Sir Leon Brittan talks as if he has just created the greatest banking market in the world. That is baloney," says one senior British banker. Critics point out that there are too many banks in Europe anyway, and that the costs of setting up branch networks overseas are prohibitively high.

In some countries the effect of EC banking legislation may be enormous. In Germany, for example, banks are not allowed to sell money market funds, whereas in France the market for such funds is thriving. The prospect of French banks seizing this market in Germany after 1992 will probably mean that German law will be changed, with potentially damaging results for bank profitability. According to McKinsey, the management consultancy firm, such liberalisation could mean German banks could see their profits fall from \$3bn to \$1.5bn a year.

The banking directive is relatively open to the outside world - a pattern to be repeated in the other directives. Non-EC countries' banks will be welcome in the EC unless they discriminate against European banks at home. The idea has been to convince the rest of the world that the EC is not a fortress, and to encourage liberalisation elsewhere, by example, not by coercion, and so far it could be having some effect. Sir Leon Brittan, EC Commissioner for financial services, has been touring the US making flag-waving speeches, and EC legislation is being used as an argument in the US for abolishing restrictive US banking practices.

● Securities. Legislation to remove some of the barriers for investors, issuers and intermediaries is in various stages of discussion. For investors most of the work has been done by removing capital controls; for issuers some progress has been made on common stock exchange listing particulars. Protection for investors is to be

improved through a ban on insider trading, limits on share disclosure, and common rules to be established in the conduct of takeovers.

The challenge is now to create the famed single passport for investment companies and to set the minimum capital rules. Finance ministers are still squabbling over the details, but a solution may be in sight for the beginning of next year. A bridge needs to be built between two fundamentally different approaches to consumer protection: in France, for example, the regulations are rigidly applied to individual markets, whereas in the UK each market is allowed to operate more freely, backed by a flexible regulatory framework of authorised dealers.

Meanwhile the UK and Germany are engaged in a battle over the issue of capital adequacy for stockbroking firms. Germany is still opposed to seeing much looser capital restrictions applied to securities firms than to banks, while the UK is concerned that tight definitions of capital would put half its investment industry out of business.

● Insurance. Moves to liberalise what remains a highly fragmented sector have long been frustrated by a lack of political will, the daunting technical challenge of reconciling different European regulatory traditions, and the sensitivities surrounding the issue of policyholder protection. But in order to weld 12 different, ungraspable markets into a single market Brussels is seeking nothing less than to abolish separate host state authorisations and introduce the principle of home country control.

So far modest steps towards freedom of services have been taken in the Second Non Life and the Second Life directives which respectively allow genuine cross-border business for big company risks and where consumers on their "own initiative" seek an insurance policy from a company established in another EC country. But the big prize lies in the two proposed framework directives - one on general insurance, the other likely to be unveiled early next year - which, if adopted, will introduce full mutual recognition by national regulatory authorities and freedom for companies to operate on the basis of a single insurance licence.

Although it seemed like a setback at the time Brussels' thinking is influenced by a 1985 European Court judgment. This concluded that "host country rules were justified due to the lack of harmonisation in technical reserves, on the controls of the assets representing those reserves, and of policy conditions."

The two new "framework directives", plus the existing Insurance Accounts which includes most of the necessary harmonisation for non-life businesses, are aimed at agreeing common EC-wide rules for these three areas.

The tough bargaining has yet to get under way in Brussels but EC officials maintain that all governments (including the Germans) now implicitly accept the principle of the single passport. Key issues, for example, how far the Commission can get away with its avowedly minimalist approach to regulation and to what extent product design can be liberalised by eliminating national systems of individual policy approval.

Once the 20 or so key directives are through the legislative machine, several areas remain to be tackled - Sir Leon has his eye on the market for pension funds. Otherwise the Commission seems ready for a future spent devising tiny and technical modifications to existing directives. It will be up to the market to make sure that the reforms deliver their promise. It will also be up to member states to agree the most important measure of all - a single currency. Twelve different currencies and 12 different interest rates are not, after all, the best basis for a big, open and unified financial market.

Hizzoner gets stoned

Ed Koch, the combative ex-mayor of New York, decided yesterday to help out his old friend Teddy Kollek, the veteran mayor of Jerusalem who is fighting a losing battle to persuade foreigners - especially wary American Jews - that the city is still safe to visit.

The two set out, complete with a bevy of cameramen, to walk through the Old City, scene of the killing of nearly 20 Palestinians by Israeli police on October 8 and as devastated by a suicide bombing in the Holy Land by a slum in the tourist trade induced by the Gulf crisis and the Palestinian intifada.

As the cramped alleyways of the mainly Arab Old City were firmly shaken by a Palestinian protest strike, the presence of normality was pretty unconvincing. It was completely shattered, however, when a rock hurled by some unseen intifada activist bounced off a wall and hit Mr Koch square on the top of his head.

Dabbling a small cut with his handkerchief, the former mayor gave a characteristic - if rather hollow - verbal riposte. "I would hope that the Jews and Christians in New York and the United States would say: 'You're not going to keep us out of Jerusalem, you're not going to prevent us by stoning innocent people from supporting the people of Israel.'"

It was clearly not the moment for Mr Kollek to advance his favourite view that the streets of Jerusalem are much safer than the streets of New York City.

Final bid

Have all the City's brains been made redundant? For the first time ever Goldman Sachs's London office has had no completely correct answer

Hizzoner gets stoned

to its Christmas quiz. Any reader who can supply them is in line for two jumbo cans of fine champagne. The three questions are:

Which countries make up the difference between the G7 and G10?

Which exchange rate would Agent Cooper be most interested in this year with regard to Laura Palmer's murder?

Which currency would a Persian wild animal carry while walking backwards to its royal residence?

Answers to David Morrison by close of business tonight. Telephone 071-489 2291; fax 071-489 2968.

Patten time

What was the first question a City seminar audience bowed at Chris Patten, Tory party chairman?

No, it wasn't seeking the election date, nor hints about the shape of John Major's promised fresh agenda. It was whether the Irish government would change its constitution with regard to Northern Ireland.

Patten seemed peculiarly well prepared for this odd City inquiry.

He enthused that the advent of Mary Robinson as president, and the appointment of Cahal Daly as prime of All Ireland, said "an enormous amount that was good and positive about Ireland as a whole". He added: "In the wake of what that tells us about the Republic in the 1990s, there may be a more solid move to adjust the Irish constitution to remove the territorial claim to the North. This would then put on the spot those Northern Ireland politicians who consistently avoided hard political choices."

As for the mundane matter of the election date, Patten was pressing the advantages

OBSERVER



"I wouldn't be part of a divided Soviet Union that would have me as a member."

of giving the new team time to develop some big ideas for the 1990s. "We have to identify a time people can whistle."

Roger Palmer, the Kleinwort Benson Securities director who organised the seminar, interprets this to mean May/June 1992 is the most likely election date.

He may be right. After all Patten was a long time political consultant to Orla O'Sullivan, now part of Kleinwort.

Sid's lore

No prizes for guessing what Sir Peter Thompson, the not so retiring chairman of NCF, intends to do for his next career.

"Creating a nation of shareholders is the priority," he announced after his final NCF press conference. "I want to get all these Sids to take the next step and buy non-privatisation shares."

Confessing this modest ambition was the climax of a vintage Thompson

performance. Calling himself the last of the dinosaurs, he cheekily wished his successor luck and summed up his own performance by misquoting his favourite comedian, Ronald Reagan: "Not bad, not half bad."

At his farewell dinner on Monday, Sir Peter was presented with a plaque bearing an inscription and a cobblestone from the company's 19-acre Camden development site. He could not be allowed to retire without getting something out of the site after almost eight years owning it.

For the record

Working on after hours at the North of England Building Society in Sunderland, head of investment services Brenda Howard heard a phone ring. When she picked it up, she introduced herself to a female with a foreign accent replied: "Oh, I wanted to speak to the answering machine."

Obligingly, Howard asked if she could help instead. "No," said the voice, "this is personal. I must speak to the machine. Goodnight."

Tortuous prose

While British newspapers readers woke up yesterday to read that Mr Asif Nadir, the Polly Peck chairman, had spent the night in a London gaol, readers of Günaydin, an Istanbul daily, were being treated to a rather different version.

Under the headline "An Ugly Plot Smashed," it announced that Mr Nadir had been set free after a seven minute hearing and a thirty hour "doubtful" interrogation, amidst Greek Cypriot panic and Turkish rejoicing.

"It seems that torture is not only practised among us [Turks]," brooded one Günaydin writer darkly. The newspaper in question happens to be the flagship of Mr Nadir's Turkish press empire.

the architects of time

-1911-

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The centre slowly loses its hold

Yugoslavia's federal structure is being fractured by nationalist feelings, writes Judy Dempsey



The tasks confronting Yugoslavia's prime minister, Mr Ante Markovic, become more Sisyphean by the day. Every time he tries to implement reform, fresh obstacles appear. These force him to retreat. But the obstinate prime minister persists in pushing ahead with reforming his country's economy. So far, he has succeeded. It has not been easy.

The country of 23m people over which Mr Markovic governs consists of an ungainly collection of six republics, each with its own traditions. Some, such as Slovenia and Croatia, were once dominated by the Ottoman empire. Some have their own language and religion. The Croats are Catholics, the Serbs are Orthodox, the Albanians are Muslim. The alphabet too is different. In Slovenia and Croatia, it is Latin; in Serbia, Macedonia and Montenegro, it is Cyrillic. There are few unifying forces in the country.

It was not always so. President Tito, who died in 1980, glued the country together. His authoritarian personality helped; so too did the memory of the second world war in which the Nazi-backed Ustaasi movement from Croatia murdered tens of thousands of Jews and Serbs. Out of the ashes of 1945, Tito's communist Partisans created a new Yugoslavia.

Tito had much sympathy from the international community. His break with Stalin in 1949 ensured western support and financial assistance, even though it overlooked Tito's gulags, the tough Communist-run internal security, and the economic inefficiency which saddled the country with a \$20bn debt. These factors together guaranteed stability. They also relegated government to a status which had no power or moral authority. This is the legacy which Mr Markovic has inherited.

In spite of this legacy, Mr Markovic's 20-month-old government has managed to push through substantial economic reforms as the country passes from Communist party control to freely-elected governments in all the six republics.

Inflation has been brought down from 200 per cent a month in 1989 to 10 per cent a month. The dinar has been made partially convertible after it was tied last January to the German D-mark. Prices have been freed and imports liberalised. Foreign companies have been given incentives to invest. But the next phase of the reforms, which include implementing privatisation

and a new fiscal system, have run up against the second and more lethal legacy bequeathed by the Tito era: nationalism.

Ten years after Tito's death, nationalism has taken on a new and potentially destructive dimension. The man responsible for placing nationalism on the political agenda is the Communist Mr Slobodan Milosevic. Last week, he was elected president of Serbia, the largest of the six republics.

Serbia is to the western republics of Slovenia and Croatia what Russia is to the Baltic states. It is big - it covers 35 per cent of the country's entire territory, powerful - it is the country's biggest food producer, and dominant - it has a population of 9.4m. Mr Milosevic, a young ambitious communist official who entered the political limelight in the autumn of 1987, has attempted to reassert Serbia's dominance throughout Yugoslavia.

His stepping stone was the Belgrade Communist party organisation, the largest and most powerful in the country. He ousted all his erstwhile Communist allies on the grounds that they were corrupt and bureaucratic. He was hailed by Serbs as the one man who would clean up the ruling Yugoslav Communist party.

The Communist leaderships

in the other republics took fright. They feared that Mr Milosevic would extend his reach into their republics. Overnight, they donned the mantle of reformers by changing their names to social democrats. They called free and multi-party elections in the belief that if they were returned to power they could use the mandate to keep Serbia at arm's length.

They were mistaken. Unwittingly, both they and Mr Milosevic unleashed the genie of nationalism. Free elections provided an ideal platform for nationalist movements in all the republics. Here, the political parties were based largely on ethnic background. Until last May, when Mr Markovic founded his Party of Reformed Forces, there was not a single party which represented "Yugoslavia". Instead, these new right-wing nationalist political parties in the republics pandered to ethnicity. The election campaigns during April and June in Slovenia and Croatia were specifically directed against Serbia and Mr Milosevic.

After his purge of the Belgrade Communist party organisation in 1987, Mr Milosevic broadened his support by promising to regain for Serbia the southern autonomous prov-

ince of Kosovo, which is inhabited by the 1.8m ethnic Albanians, the majority, and the northern province of Vojvodina, which is inhabited by Serbs, Croats and Hungarians.

In 1945, Tito had carved these two provinces out of Serbia with the expressed aim of curbing the powers of this proud republic. In 1974, they were granted more autonomy.

Because Tito had suppressed any nationalist sentiments, Serbs could not express their grief at having Kosovo, the seat of the old Serbian kingdom, separated from the Republic. What Kosovo is to Serbia, Transylvania is to the Hungarians: a mystical notion which arouses fiery emotions.

This is understandable given the way Mr Milosevic tapped the Serbian nationalism by promising to re-integrate Kosovo and the republics of Croatia and Slovenia shuddered at the prospect of a Greater Serbia. But they underestimated the extent of Serbia's intentions.

Through constitutional amendments, the republics allowed Serbia to regain control over Kosovo in 1989 (and later Vojvodina) in the name of "Yugoslavia". Mr Milosevic's political ambitions and ethnic tensions, it had the opposite effect. The takeover of Kosovo was

a disaster. Scores of ethnic Albanians were killed during anti-Serb demonstrations and hundreds of ethnic Albanians were sacked from their jobs under the new Serbian administration in Kosovo. These actions served to rekindle an Albanian political consciousness. As a result, the province is today ungovernable.

Mr Milosevic was unmounted. Once he unhooked the nationalist genie, he pitted the ethnic Albanians, and the republics of Slovenia, Macedonia, Croatia and Bosnia-Herzegovina against Serbia. They feared a Greater Serbia dominating Yugoslavia. These fears have provoked a heated discussion about what kind of political structures post-Communist Yugoslavia should construct.

Many of the republics are taking measures to protect themselves. On January 22, the Slovene government will hold a referendum on whether this small republic should secede altogether from the federation. Neighbouring Croatia, meanwhile, is drawing up a new constitution aimed at creating a confederation in which economic and political autonomy would be devolved to the individual republics.

Mr Milosevic, for his part, wants to maintain the federal system. The army is on his side. Earlier this month, Colonel Veljko Kadijevic, the defence minister, said the army, whose officer corps is 70 per cent Serb, would defend a socialist and federal Yugoslavia. Mr Markovic remains unmoved, even though military intervention against the republics would have serious consequences for his economic reforms - and for Yugoslavia.

Against this background of nationalism and ethnic unrest, Mr Markovic has remained above the political fray. He has continued doggedly to implement his economic reform policies, which paradoxically, hinge on the existence of an integral Yugoslavia.

His optimism that Yugoslavia will continue to exist as a single state is based partly on the practical difficulties of coping with the physical break-up of Yugoslavia. "How can we renounce 2,000 bilateral and bilateral agreements?" he asks. He also believes, some say naively, that reason will prevail over the present climate of inflamed national feelings.

For the moment, reason is as elusive as the republics reaching a consensus about what sort of political house in which they want to live. But if Yugoslavia wishes to enter Europe, as it desperately does, it is time the republics sat around the table to discuss their future.

The future of broadcasting

When the regulated 'capture' the regulators

By Sir Alan Peacock

Now that the Broadcasting Bill has received the royal assent, serious questions arise about how to interpret some of its contents. There is nothing unusual in this. A government laying down the functions of a regulatory body, such as the new Independent Television Commission (ITC), has to steer a course between spelling out in detail how these functions are to be carried out and allowing discretion in the interpretation of legislative wording. Over-elaboration of regulations may encourage regulators to be inflexible and too cautious and to alienate the regulated - in this case the independent television companies. Legislative clauses couched in inscrutable language may tempt regulators to exceed their brief as conceived by the legislators.

The economist George Stigler has theorised that regulators are captured by the regulated, the result being, as Adam Smith would have it, "a conspiracy against the public". Producer groups, says Stigler, are easier to organise as a lobby than are the consumers of their products. This is certainly true of broadcasting. Government may unwittingly buttress the producers' position if it restricts freedom of entry into the market. This is also true of broadcasting. Both the formulation of legislation and its later interpretation will rely on producer co-operation, and this will be bought at a price. The successful resistance put up by independent television companies to proposals to prescribe the times when news and educational programmes are screened is an example.

The common assumption that companies passively react to stimuli from government agencies, like Pavlov's dogs, may be convenient but it is clearly erroneous. The truth is likely to be that government agencies become involved in continuous bargaining with the companies they regulate. The outcome may be both indecisive and unstable.

It is to the government's credit that, consciously or not, it has partially recognised the problem. It has tried to get round it by providing the regu-

lators with precise, unequivocal rules which neither regulators nor the regulated can easily manipulate. A good example is to be found in the Retail Price Index (RPI) + X formula - where X is an increment - used to set prices in such diverse sectors as electricity, telecommunications, water and broadcasting. In the case of the BBC, the increase in the licence fee is simply tied to the RPI so that X = 0. This does not prevent the BBC from arguing that X should be greater than 0, whereas the government is now considering whether or not to phase out the licence fee - that is to say X would take a progressively greater negative value.

It is ironic that the regulators Sir Bryan Carsberg (telecommunications), Ian Byatt (water) and Professor Stephen Littlechild (electricity) who have to apply these formulas, must all be sympathetic to the Stigler approach to the economics of regulation. Now they must prove him wrong.

However, the activities of independent television companies cannot be regulated by recourse to a formula. The Broadcasting Act sets an immediate test for the embryonic ITC - how to react to the Sky/BSB merger. This is a useful illustration of the problems in applying the "capture" theory. The incumbent franchise holders have been vociferous in their complaints about a "satellite monopoly" freed from the regulatory constraints under which they are expected to operate. They have seen up the television market together with the BBC. While they have a firm hold on the television advertising market, the BBC has an assured income through the licence fee. If that market is to become contestable, one satellite interloper with some prospect of financial viability is better than two which could drive each other into bankruptcy.

Andrew Knight, chairman of News International, rightly argues that the merger, along with the existing terrestrial television companies, will soon have to compete with the other 25 channels on the Astra satellite. A merged Sky/BSB would, in any case, have to obtain licences from the ITC, which presumably means that it becomes subject to the ITC codes of practice and quality regulation. It is hardly within the spirit of the Act that the merger of Sky and BSB should be stopped on grounds of restriction of competition. Competition would be even more restricted were it disallowed, and this is against the interests of the consumer who should be sovereign. One suspects that the ITC will please the government's question "is the merger legal?" by saying "no". It can then at least claim that it has simply applied the law as it was meant to be applied.

Looking a little further ahead, the next test of Stigler's thesis could arise from the spelling out of the meaning of "the quality threshold" when television companies bid for franchises. Dr Velljanowski demonstrates clearly in his recent article (FT October 16) that the growing competition between satellite and terrestrial broadcasters must force the latter to improve their operational efficiency. Only in this way can an ITV company find itself in a position to have both a chance of success in the franchise bid and to give shareholders a satisfactory return on their capital.

Dr Velljanowski is right, provided that the ITC insists on a strict interpretation of quality broadcasting. As the BBC goes away with a policy of keeping up its ratings by popular programmes in direct competition with ITV, one has every sympathy with the independent companies placed between the Scylla of "quality regulation" and the Charybdis of growing competition. I would not want to place any money on the proposition that George Stigler's theory offers the best guess at the outcome. What I am sure about is that the problem will not go away.

Sir Alan Peacock, executive director of the David Hume Institute, Edinburgh, chaired the Committee on the Financing of the BBC which reported in 1988.

LETTERS

Survival of the highly competent

From Mr Allen Stokes

Sir, In the course of a thoughtful and wide-ranging letter, Frantisek Nepil ("Competition is the key to success", November 29) disputes the practicability of two proposals in my recent article on improving corporate governance ("Bigger carrots and sticks", October 31).

First, Mr Nepil believes my proposal for allowing directors options on 5 to 10 per cent of a company's equity in return for putting at risk, in excess of two years' salary, is both too generous and likely to cost shareholders half the equity over a century. My article was too short to contain a full explanation of my proposals plus the necessary qualifications (see my David Hume Institute paper). My 5 to 10 per cent proposal is merely illustrative, applicable only to a medium to small company. For a huge company it might more appropriately be but a fraction of 1 per cent. I recommended that the CBI, IOD and other appropriate bodies with

full investor representation should be involved in developing the appropriate incentives. My proposal is based on a dislike of the present system which gives directors free options but is confined to only four times salary. Long experience of successful CEOs and MBIs shows that when directors risk up to two years' salary but can earn significant equity rewards (far in excess of four times salary) when they achieve strategic targets, all other investors do very well out of it.

A much superior incentive scheme offers great advantages to investors, since superior performances will far outweigh the cost of the options.

The equally important point to note about my proposal for directors is that it would strengthen the quality of boards since only the highly competent would risk up to two years' salary. Further, only the best directors and to the powerful long-term investors inherent in my other two

complementary proposals.

Mr Nepil's second point is to doubt whether long-term funds could be cheaper with a bank as a major shareholder and the provider of a large part of capital as long-term loans. He mistakenly believes a bank would need to use the higher equity returns to subsidise the loans. My proposals involve a bank having a significant equity stake such that with the other three to five proposed investment institutions they could provide knowledgeable, long-term ownership and ensure competent management. By being closely involved with the directors (and indeed appointing some part-time directors), a bank would have the knowledge and confidence to lend large sums for long-term development. This is standard practice in western Europe and Japan, where long-term corporate efficiency so exceeds our own.

Allen Stokes, Maitland, 29 The Mount, Fetcham, Leatherhead, Surrey

Facts and figures from Hanson

From Mr Martin G. Taylor

Sir, Lex, which did not speak to us, seems on Saturday to have got its holly mixed with its ivy. The Hanson Source and Applications of Funds issues with the accounts on Friday shows on the one hand profit of £1,288m and on the other an outflow of £127m for utilised provisions. The first figure is the profit for the year to September 30 1990; the second, more than 85 per cent of which relates to ARC Properties and our decision to discontinue this business, is an increase in provisions. This outflow is treated in the only way possible, at the extraordinary level, it has nothing to do with the release of unspecified provisions.

The working capital did not rise by £42m but by £29m. Most of this relates to a reduction in creditors following a one-off accrual in 1989 for consolidation due to Consolidated Goldfields' shareholders which was paid in October 1989.

To suggest that it is odd that Peabody's net assets should equal its purchase price is to fail to understand the process. First determine the obligations, then determine whether the figure necessary to bring the value of the 190 years' worth of coal reserves previously held at cost in the balance sheet at the balance figure is fair. The figure (about 45 cents a ton) is indeed fair and conservative. The reserves might have been valued more highly, but we have never believed in the concept of the dangling debt. Martin G. Taylor, vice-chairman, Hanson plc, 1 Grosvenor Place SW1

A bright outlook for Scottish oil and gas industries

From Dr Harold W.D. Hughes

Sir, In your survey ("Granite city, buoyant again", Scotland survey, December 14) you cover the outlook for the offshore oil and gas sector, rightly, on its long-term future. If anything, you underestimate that future. The UK Offshore Operators Association's own study last autumn, carried out with input from 36 member companies, showed an expectation of

an industry still producing well over 1m barrels of oil a day in 25 years' time, compared with a current UK self-sufficiency figure of about 1.6m barrels a day. Although oil prices will always be a determinant of activity, we expect this position to be achieved through the development of between 100 and 300 new fields, many of which have already been discovered. With gas, the UK position is even healthier,

with reserves and expectations capable of sustaining a 50 per cent increase in output for at least 25 years. There is no doubt offshore oil and gas will continue to play a significant role in sustaining the UK economy, and providing jobs for those within it and servicing it. Dr Harold W.D. Hughes, OBE, director-general, UK Offshore Operators Association Ltd, 8 Hans Crescent, SW1

A hard Ecu managed by EMF would not be inflationary

From Mr Paul Richards

Sir, The UK proposals for a hard Ecu managed by a European Monetary Fund in Stage 2 would not be inflationary, contrary to Professor Tim Congdon's claims ("Defence of the hard Ecu", December 11). He confuses a number of points arising from my article ("More questions and answers on the hard Ecu", December 3).

First, any increase in hard Ecu money represented by EMF liabilities would be matched by a reduction in national currency. EMF exercise of the repurchase requirement would enforce this.

Second, broad money denominated in hard Ecu, which would include any deposits with the commercial banking system, would be controlled by setting the level of hard Ecu interest rates. In the same way as broad money denominated in national currency is controlled by setting national interest rates. There would be no inconsistency between the use of this mechanism of control and the dependence of hard Ecu circulation on market choice.

Third, in setting hard Ecu interest rates, the national central bank governors repre-

sented on the board of the EMF would be constrained to run a tight monetary policy by the requirement not to devalue the hard Ecu against any national currency at ERM realignments. Fourth, the preservation of the value of the hard Ecu would therefore be a higher priority for the EMF than the promotion of its use in substitution for national currencies. But success in the first one would be likely to lead to the spread of the second.

Finally, controlling broad money denominated in both Ecu and national currencies would in any event become

increasingly important during the transition to monetary union: the October Rome communiqué states that the use of the Ecu is to be promoted in Stage 2. Adoption of the hard Ecu as the EC's common currency would enable the EMF to influence monetary conditions in hard Ecu directly, through changes in hard Ecu interest rates. By contrast the basket Ecu, which represents an average, could not influence conditions, and so would do nothing to promote convergence on low inflation. Paul Richards, 10 Lower Thames Street, EC3



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INTERNATIONAL COMPANIES AND FINANCE

NFC boosts pre-tax profits 8% to £97.7m

By David Owen in London

LOWER interest costs and a reduced contribution to its employee profit-sharing scheme enabled NFC, the former National Freight Consortium, to report an 8 per cent improvement to £97.7m (£185.6m) in annual pre-tax profits.

This was marginally higher than the directors' "best view" projection of £97m and was achieved in spite of a change in depreciation policy and doubled redundancy costs.

Turnover for the 53 weeks to October 6 was ahead 9 per cent at £1.63bn, compared with £1.49bn in the year to September 30 1989. Taxable profits in the year earlier period were £90.2m.

Operating profits were down 5 per cent at £108.7m, with the transport division, which contributed only £37.3m (£37.2m), the principal source of weakness.

Logistics, property and home services each contributed slightly more than a year earlier at £31.5m, £28.8m and £25.6m respectively.

Earnings per share advanced 11 per cent to 13.6p (12.2p). A final dividend of 1.0p was recommended, making a total of 5.65p - up 14 per cent.

Lex, Page 17

Yorkshire TV may make bid

YORKSHIRE Television may bid for its neighbour, Tyne Tees Television, in next year's competitive tenders for commercial television licences, if government rules are confirmed, writes Raymond Snoddy in London.

The British government has made clear that the nine largest ITV companies, including Yorkshire, will not be able to control each other. Tyne Tees has been placed in the group of smaller companies that can be controlled, and the government is likely to allow bids from neighbouring companies. Another option would be for Yorkshire and Tyne Tees to agree to merge.

Echo Bay writes off \$39m as gold producers struggle

By Bernard Simon in Toronto

A GROWING number of North American gold producers are running into trouble on mining projects which are unable to pay their way at prevailing bullion prices.

Echo Bay Mines of Edmonton said yesterday that it is writing off US\$39.7m of its investment in the Robinson gold mine in Nevada and other properties in the Alta Bay Joint venture, in which it has a 40 per cent equity interest.

Echo Bay has exchanged its interest in the Robinson lease for a royalty on future production at the mine plus US\$2m in cash from its joint venture partner, Alta Gold of Salt Lake City.

The Robinson mine, which produced 78,900 ounces of gold last year, has been running at a loss for nearly two years. Its cash production costs were US\$330/oz in the first nine months of this year, plus US\$39/oz in royalties paid to

the US mining group Kennecott, which holds a lease on the property. Output at the entire Alta Bay project, which includes four other smaller properties, has fallen well short of production targets.

The Robinson mine is one of many new North American producers whose success was predicated between 1986 and 1988 on a prevailing bullion price above \$400/oz and expectations among gold mining optimists that it would move even higher. With the price now hovering at about \$380, several companies are finding that both their management and financial resources have been over-extended.

The owners of the new Colomac mine in the Northwest Territories wrote off US\$149.5m of their investment last month as a result of lower-than-expected ore grades and bullion prices, as well as the strong Canadian dollar. Earlier this

week, North American Metals of Vancouver announced a C\$24m writedown of its half-share in the Golden Bear mine in north-west British Columbia, which began operations last January.

Corona of Toronto earlier this year wrote off the entire C\$161m value of its Nickel Plate gold mine in British Columbia.

Mr John Lydall, mining analyst at First Marathon Securities in Toronto, said that "a number of these operations assigned are reserves at higher gold prices. With lower prices, mining engineers are finding out that the gold is not there in economically mineable form".

As a result, the share prices of Canadian gold producers have fallen sharply in recent months. Echo Bay, for example, was trading yesterday at C\$9 on the Toronto stock exchange, down from a 1990 peak of C\$94.88.

ABB to buy German energy unit

By Andrew Fisher in Frankfurt

ASEA Brown Boveri (ABB), the Swedish-Swiss engineering group, will today sign an agreement to buy Energiebau Dresden, an east German energy concern which employs 2,100 people.

ABB is one of the companies which showed early interest in investing in east Germany, singling out energy production, electricity supply, industrial automation, environmental technology, and transport as the sectors in which it was most interested.

Details of the Energiebau Dresden transaction will be announced at a joint press conference in east Berlin with the Treuhänder, the agency in charge of privatising east German industry. The deal will be signed by ABB's large west German unit, based in Mannheim.

ABB said earlier this year it hoped eventually to achieve a turnover of some DM2bn (\$1.3m) in the five new states formerly known as East Germany. It said it was planning

to form joint operations with about 20 east German companies, including Bergmann-Borsig (power stations) and the Cottbus automation plant manufacturer.

ABB's proposed investment follows last week's confirmation that Opel, the German car subsidiary of General Motors of the US, was to invest DM1bn in an east German venture. Volkswagen has begun a DM50m programme, while Mercedes-Benz plans a DM1bn truck plant.

Lloyds Bank to sell further SMH stake

By Katharine Campbell in Frankfurt

LLOYDS Bank of the UK is selling a further stake in Schweizer Münchener Handel, its German investment banking subsidiary, cementing the Frankfurt institution's credentials as a private German bank by creating 19 new partners.

Rescued from near-collapse by Lloyds in the early 1980s, SMH has successfully regenerated its business, particularly

on the merchant banking side. Two years ago, Lloyds sold just under 5 per cent of its 100 per cent holding to five liable partners to allow the bank to cultivate a private and specifically German banking ethos.

Mr Eberhard Weiershäuser, co-chairman of SMH, said the creation of the new partnerships, which together represent "under 5 per cent" of the

bank's equity, was unique in the German financial world.

The partners, the youngest of whom is 37, and who, unlike the original five, do not bear personal liability, may in time be able to increase their share.

New partners may also be added, after three years with the bank, but Lloyds has said it wishes to retain at least 75 per cent of SMH.

NEWS IN BRIEF

Agnelli parent net up 39% at halfway

ISTITUTO Finanziario Industriale (IFI), the financial holding company of the Agnelli family, reported a 39 per cent rise in first-half 1990-91 net profits to L206bn (\$183m), against L147bn in the corresponding period last year, writes Eddy Simonian.

Dividends from associated companies amounted to a net L168bn, while capital gains from the sale of activities and other interests were almost L80bn gross of tax. The book value of IFI's total investment portfolio in the period rose by a net L186bn to L1,078bn. Given the margin of over L2,500bn between book and market values, the current market value of IFI's quoted holdings now stands at well over L3,500bn.

Trading in shares of Amer, the diversified Finnish group, was suspended temporarily ahead of an announcement by Mr Heikki O. Salonen, chairman and chief executive, that he would resign the post from the end of February because of ill-health, Reuters reports.

The group said he would retain an advisory capacity and look after the group's international relations. Mr Raimo Taivalkoski will take over as chairman.

Aussedat Bay, the French paper company owned by International Paper of the US, said it would spend about FF2bn (\$400m) to double the capacity of its paper pulp factory in Saillat, central France, Reuters reports. The new unit will begin production in the second quarter of 1993.

Danisco, the Danish food and beverages, food ingredients and packaging group, reported profits before extraordinary items up by 15 per cent to DKr31m (\$32.7m) in the half ended October, writes Hilary Barnes.

After extraordinary income of DKr161m, mainly from the sale of the L. Krüger water purification company, pre-tax profits were ahead 82 per cent to DKr712m.

Astra drug on course to inject dose of optimism

Robert Taylor examines how the Swedish company is making impressive inroads into world markets

A STRA, Sweden's biggest pharmaceutical company and one of the few bright lights on the gloomy Stockholm bourse this winter, is looking forward to further market breakthroughs in the sale of its successful anti-peptic ulcer drug, Losec, before the end of the year.

A decision is imminent from the US Food and Drug Administration to give the final go-ahead for its use in the initial treatment of duodenal as well as gastric ulcers in the all-important US market. This follows a recommendation for approval last May by an advisory committee of the FDA.

The further breakthrough for Astra in the US seems likely to intensify its already fierce competitive battle with the British company Glaxo and its Zantac ulcer drug in a lucrative market. Yesterday, Astra's free B shares rose SKr6 to SKr494 while Glaxo shares fell 11p to \$8.54.

This week, at a seminar for analysts in Malmo organised by Astra, it was suggested that Zantac's world sales were levelling off though it still remained far ahead of Losec in the markets where the drugs compete. Attacks on Losec's efficacy may continue sporadically, but Astra is increasingly confident it has a winner.

Next week, the company also confidently expects to win approval from the authorities in Japan for the marketing and sale of Losec to begin next spring. Astra is already preparing for its launch in that market. At the end of 1989, it acquired Hoei Pharmaceuticals in Japan through its partly-owned subsidiary Fujisawa-Astra as a means of increasing its marketing capacity ready for the launch of new drug products in the Japanese market.

But it is the impending US decision, seen now by Astra as a mere formality, that could help bring important changes in the company.

Mr Hakan Mogren, president, said the company was in the midst of "intensive negotiations" with Merck in the US on



Hakan Mogren: 'our ambitions are long-term'

what their future relationship should be after the go-ahead is given to the wider application of Losec in the US.

Under the terms of a 1982 agreement between the two companies, Merck undertook to collaborate with Astra's Swedish research centres and help to register and market Astra products in the US.

According to the first stage of the agreement, Astra receives licensing income on sales but the deal also provides for forms of co-operation during the next stage which will be determined by the sales volume attained.

"The growth of Losec has been very fast, more than we expected a year ago," Mr Mogren admitted.

Since its launch in February 1988 in Sweden, Losec has made impressive inroads into world markets. It has secured regulatory approval in 48 countries and there have been more than 7m patient treatments with the drug. Growth has been particularly strong in Sweden, where it holds about 33 per cent of market share and in France, where penetration is now nearly a quarter.

Currently, Losec enjoys a 7 per cent share in the market and sales are increasing at a rate of 14 per cent a year, twice the rate of the overall gastrointestinal market and almost three times that of the total pharmaceutical market.

Astra has pursued a highly aggressive marketing offensive

with Losec which reflects a clear shift in priorities inside the company. Mr Mogren said yesterday that it had increased its marketing costs by 85 per cent this year and would do so by the same amount in 1991.

"Our ambitions are long-term," he added. "Our products are vehicles in our marketing strategy in the build-up of the group. We want to be just a north European company, but we have the ambition now to become a truly international company. We have the chance to grow systematically and take the risk by doing so. We want to increase and develop in local markets where we are not yet strong enough."

Mr Mogren added that Astra is not looking for a mega-merger, but talked of "restricted" acquisitions to speed up sales in local markets.

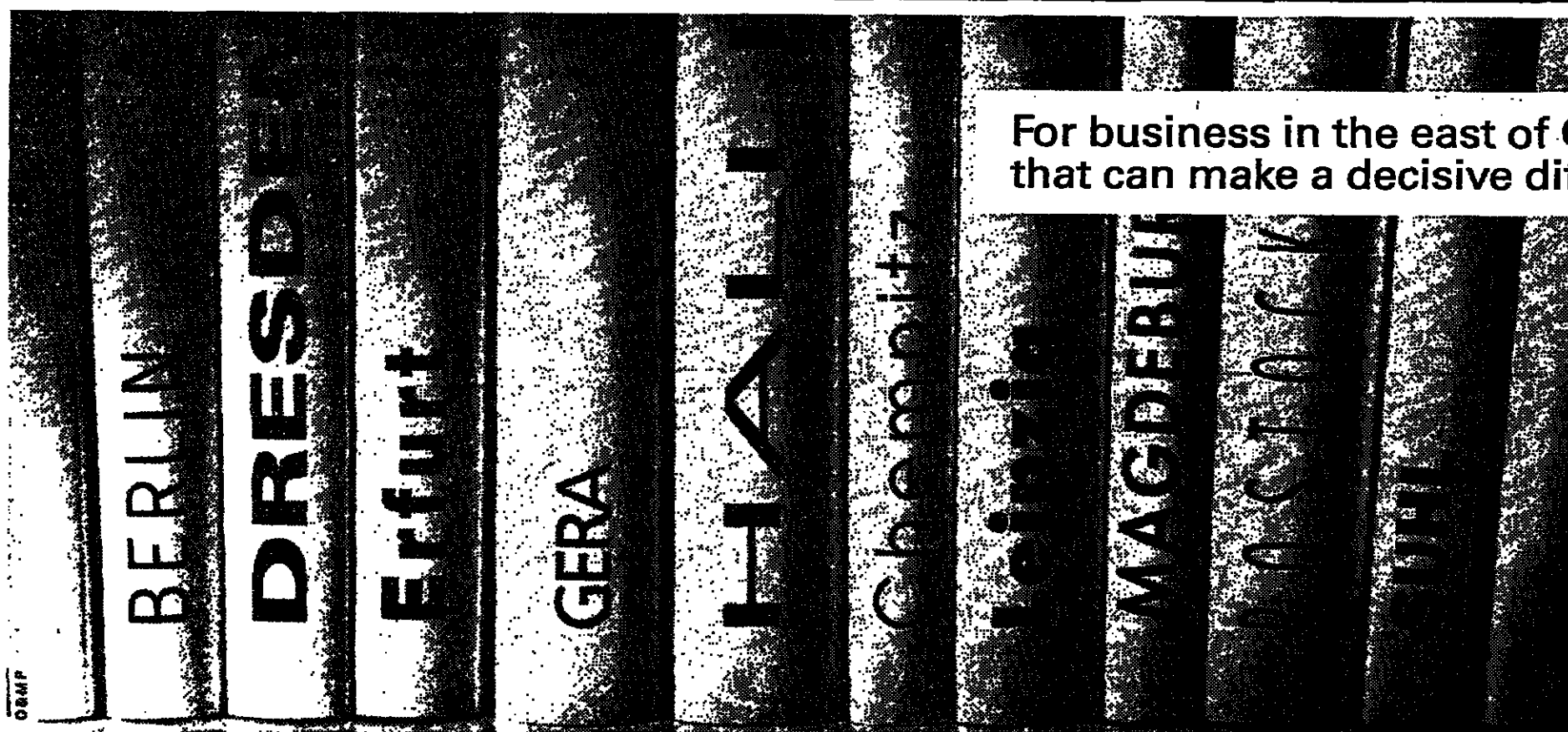
At present Losec accounts for a fifth of Astra's sales and it is expected to increase its share in the next few years but Mr Mogren asserts: "We are not a one-drug company. We wish to specialise in different niches in the market."

Astra is keen to highlight its recent developments in both the cardiovascular and anti-asthma drug markets. The company has a high regard for Flendil, its cardiovascular drug which has already been launched in 20 countries. Its anti-asthma Bircanyl Turbuhaler, launched in Sweden in August 1987 and December 1988 respectively, have also both enjoyed rapid market growth in 24 countries.

Certainly the company looks in good shape for 1991. Over the first three quarters of this year profits before financial items climbed by 34 per cent to SKr1.84bn (\$328m) from SKr1.37bn in the same period of 1989 while earnings per share after tax rose to SKr1.10 from SKr0.75, a growth of 41 per cent.

Mr Mogren is coy about next year's financial outlook but says with understatement: "It looks very promising." London Stock Exchange, Page 31

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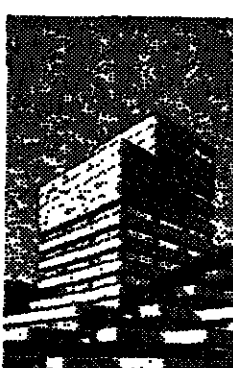
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UK COMPANY NEWS

Wessex Water is top of the interim dividend chart

By Andrew Hill

WESSEX WATER yesterday ended the water companies' interim results season with a bang - increasing its dividend 30 per cent to 6.1p, against a notional figure of 5.07p in the equivalent period.

It was the largest interim dividend rise by any of the 10 privatised water companies, and Wessex partly-paid shares rose 8p to 256p.

Other water share prices were marked up. Wessex played down the significance of the increased dividend. The group stressed instead that it had kept the rise in operating expenditure down to 8 per cent in the six months to September 30, and pushed operating profits up from £24.6m to £31m.

Mr Nick Hood, Wessex chairman, said yesterday: "The dividend increase is based on a

notional figure, which was imposed on us by Schroders [the government's adviser on privatisation]. We are not in a dividend race. In terms of pence paid per share we are in the middle of the pack."

Wessex's pre-tax profits rose from an actual figure of £28.8m in the first half of 1989-90, to £34.9m. Had the capital structure imposed for privatisation been in place at the beginning of April 1989, Wessex would have made pre-tax profits of £30.5m in the comparable period. Turnover increased from £73.6m to £83.5m, slightly ahead of the regulated rate of charge increases, and first-half earnings per share rose from a pro forma 28.1p to 32p.

Mr Hood said the group was on schedule with its capital expenditure and expected an

efficiency saving of at least 4 per cent on this year's capital programme of £10m. He added that Wessex was intending to dispose of sewage treatment sludge to sea by 1993, five years ahead of the government's deadline.

Last week Lyonnaise des Eaux Dumez, the French water and construction group, sold a 6 per cent stake in Wessex, which it bought just after dealing in the shares began last December.

Wessex said it was pleased the disposal had brought in new institutional investors. One buyer was the group's largest shareholder, Mercury Asset Management, which increased its holding from 12 per cent to 12.5 per cent, held in a number of managed funds.

See Lex

Booker continues Fitch disposals

By Clay Harris, Consumer Industries Editor

BOOKER yesterday continued its piecemeal disposals from Fitch Lovell, the smaller group it bought in September, with the sale of WL Miller and Sons and Robrich, makers of meat pies, sausages and other savoury products, for £28.5m in cash.

The purchaser was Kerry Group, an Irish company which has UK sales of about £170m in poultry, meat and dairy products, and food ingredients. Its shares are traded on the USM.

On Friday, Booker sold Jural, Britain's largest manufacturer of frozen pastry, to Grand Metropolitan for £46.5m. Booker paid £28m in cash and shares for Fitch, which also brought about £25m of debt into the group.

Booker wanted Fitch primarily for its catering services unit, to a lesser degree, for fish processing and distribution of chilled and frozen fish products. Mr Jonathan Taylor, chief executive, said the divestment programme was "on track".

Miller and Robrich together made pre-tax profits of £3.1m on sales of £71.5m in the year to April 29. Net tangible assets totalled £12.4m, excluding subsequent "substantial" capital investment at Robrich's Boston-on-Trent plant.

Kerry said it planned to retain both that facility and Miller's factory at Poole. The Irish company already has five manufacturing sites in Britain.

Murdoch quits board post at Reuters

By Maggie Urry

Mr Rupert Murdoch, chief executive of News Corporation, the international media group which is struggling to complete a £17bn (£3.6bn) refinancing package needed to avoid a liquidity crisis, has resigned as a non-executive director of Reuters, the financial information and news company.

He said he was resigning "due to the pressure of other business commitments". Last month it was announced that News Corporation had cut its stake in Reuters from 4.4 per cent to 1.9 per cent through the sale of 11.1m shares since August.

Sir Christopher Hogg, chairman of Reuters, said that Mr Murdoch had "made an outstanding contribution to the success and growth of Reuters" since he became a director in 1975.

Triplex Lloyd 19% lower at £4.2m following disposal

By Jane Fuller

TRIPLEX LLOYD, the Midlands engineering and building products group, saw pre-tax profits fall by 18.9 per cent in the six months to September 30.

The decline, from £5.1m to £4.2m, followed the sale of a steel casting business, which contributed £280,000 last time, and a fall in property gains to £390,000 (£290,000).

Operating profit on continuing activities, excluding property, inched ahead to £5.2m (£5.1m). Interest charges were reduced to £1.5m (£1.7m).

Overall, turnover increased to £102.2m (£85.5m). The disposal was more than offset by acquisitions in Canada and the UK, notably a loss-making castings business called Sterling, and capital spending in the lower division.

Mr James Doel, chairman, said cost cutting had included shedding 10 per cent of the near 5,000 workforce.

Job losses had been heaviest at Sterling and in building products. There were further

losses to come. The power division, which includes the Derwent castings subsidiaries, saw profit slip to £1.2m (£1.5m).

Mr Doel said benefits of investment and rationalisation would show through in the second half.

Building products also held steady at £1.2m in difficult markets. Electrical engineering profit was static at about £1m.

Capital spending is due to fall below £7m this year, compared with £10m.

Year-end gearing is expected to rise from 30 to 35 per cent.

Earnings per share fell to 6.5p (8.2p). The interim dividend is held at 2.5p.

COMMENT

The near halving of Triplex Lloyd's share price between February and November reflected the gathering gloom about the UK sectors that provided most of its profits last year: automotive, building

and property.

While anxiety continues to mount about the automotive and electrical engineering activities, the power division's order book is strong and significant profits remain to be taken from commercial building.

Contributions should also appear from Canada and Sterling. Assuming the management continues to be tough on costs (for all its ideologically sound themes), this adds up to a second-half improvement from core businesses.

The big imponderable is the timing of property profits.

If film comes through, a pre-tax profit of £10m is forecast compared with £12.2m last year. While this seems a bit optimistic and gives a cheap-sounding prospective multiple of less than six, on a closing price of 33p, the modernised group is well positioned for any upturn.

A prospective yield of 10 per cent gives further comfort.

Brunner makes £1.5m placing

Brunner, the marketing group, plans to raise £1.5m from a placing of shares to eradicate its debt and provide working capital.

The company, which proposes to change its name to Birkdale Group, announced a reduction in pre-tax losses from £1.18m to £810,000 for the six months to September 30. There is no interim dividend.

Brunner is issuing 5.75m new shares at 26p apiece. The shares have been conditionally placed with some existing shareholders and new investors.

The proceeds of the placing, combined with the £800,000 Brunner expects to raise from a property sale, will wipe out its debt of £1.75m.

All the operating companies were profitable in the first half, apart from Lewis Broadbent, the London advertising agency.

Midlands Radio drops by £0.5m

Midlands Radio, which came to the stock market in February, suffered a fall in pre-tax profits from £2.11m to £1.65m in the year to September 30. This was in spite of a rise in interim profits from £905,000 to £981,000.

Turnover was slightly up at £10.71m (£10.64m) in spite of the "difficult trading conditions in the high streets of the Midlands cities in which we operate", the company said.

However national revenue had been disappointing, falling by 7.7 per cent on last year.

Earnings were down at 7.95p (9.85p) per share and the final dividend is a recommended 2p for a maintained total of 4.5p.

MTM appoints US chief

By Clare Pearson

MTM, the specialist chemicals group, has appointed Mr James Friederichsen to take charge of its expanding US operations. He replaces Mr David Fyfe, group managing director, who is resigning from the company.

Mr Friederichsen is rejoining MTM from Staley, US subsidiary of Tate & Lyle, the sweeteners group. He was previously MTM's commercial director.

In October MTM substantially expanded its US side with the £58m acquisition of the Harwick Chemical Company, financed by a two-for-three rights issue.

MTM is not appointing a new managing director.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Bathurst	1.4	Feb 22	1.2	-	6.9
CH Industries	0.3	Feb 15	1.2	-	5.025
Facel Trading	1.55	Jan 31	1.25	-	4.5
F&C Smelter	0.5	Jan 4	0.6	-	1.5
Gold Greenleaf	3.3	Apr 6	3.3	-	8.3
Jones & Shipman	1	Jan 25	1.5	-	6.2
Midlands Radio	2	Feb 18	-	4.5	4.05
NFC	1.5	Apr 8	1.5	5.65	4.05
Hasley Robert	0.75	Jan 31	0.75	-	2.1
Thornton (GW)	2.75	Mar 4	2.75	4.75	4.75
Triplex Lloyd	2.5	Feb 18	2.5	-	7
Yorkshire TV	8.7	Mar 22	8	12	11.3
Wessex Water	6.1	Mar 4	4	10.4	10.4
Westwood	0.35	Feb 9	0.35	-	2.2

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. *For 15 months.

This announcement appears as a matter of record only.

December, 1990



Empire Stores Group plc

£55,000,000
Committed Facilities

Arranger

BARCLAYS SYNDICATIONS

Funds Provided by
Barclays Bank PLC
Lloyds Bank Plc
National Westminster Bank PLC
Bank of Scotland
Banque Nationale de Paris p.l.c.

Agent

Barclays de Zoete Wedd Limited

BARCLAYS

Banco Central de Venezuela

U.S. \$87,367,000

Floating Rate Bonds due 2005
USD New Money Series B-NP

Banco Central de Venezuela

U.S. \$87,367,500

Floating Rate Bonds due 2005
USD New Money Series B-P

In accordance with the provisions of the Bonds, notice is hereby given that for the Initial Interest Period from December 18, 1990 to June 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, June 18, 1991 will be U.S. \$43.29 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



Banco Central de Venezuela

£5,987,500

Floating Rate Bonds due 2005
STG New Money Series B-NP

Banco Central de Venezuela

£5,987,500

Floating Rate Bonds due 2005
STG New Money Series B-P

In accordance with the provisions of the Bonds, notice is hereby given that for the Initial Interest Period from December 18, 1990 to June 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, June 18, 1991 will be £35.99 per £500 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



The Republic of Venezuela

U.S. \$968,562,000

Collateralized Floating Rate Bonds due 2020
USD Discount Series A

In accordance with the provisions of the Bonds, notice is hereby given that for the Initial Interest Period from December 18, 1990 to June 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, June 18, 1991 will be U.S. \$42.97 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



The Republic of Venezuela

U.S. \$205,471,500

Floating Rate Bonds due 2005
USD New Money Series A

In accordance with the provisions of the Bonds, notice is hereby given that for the Initial Interest Period from December 18, 1990 to June 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, June 18, 1991 will be U.S. \$43.92 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



The Republic of Venezuela

U.S. \$211,139,000

Collateralized Floating Rate Bonds due 2020
USD Discount Series B

In accordance with the provisions of the Bonds, notice is hereby given that for the Initial Interest Period from December 18, 1990 to June 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, June 18, 1991 will be U.S. \$42.97 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



The Republic of Venezuela

U.S. \$5,352,811,000

Floating Rate Bonds due 2007
USD Debt Conversion Series DL

In accordance with the provisions of the Bonds, notice is hereby given that for the Initial Interest Period from December 18, 1990 to June 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, June 18, 1991 will be U.S. \$43.29 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



The Republic of Venezuela

U.S. \$298,698,000

Floating Rate Bonds due 2008
USD Debt Conversion Series IL

In accordance with the provisions of the Bonds, notice is hereby given that for the Initial Interest Period from December 18, 1990 to June 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, June 18, 1991 will be U.S. \$43.29 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



The Republic of Venezuela

£119,402,500

Floating Rate Bonds due 2007
STG Debt Conversion Series

In accordance with the provisions of the Bonds, notice is hereby given that for the Initial Interest Period from December 18, 1990 to June 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, June 18, 1991 will be £35.99 per £500 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



The Republic of Venezuela

U.S. \$66,732,000

Floating Rate Bonds due 1991
USD New Money Series A-2-P

The Republic of Venezuela

U.S. \$66,732,000

Floating Rate Bonds due 1991
USD New Money Series A-2-NP

In accordance with the provisions of the Bonds, notice is hereby given that for the Interest Period from December 18, 1990 to January 18, 1991 the Bonds will carry an interest rate of 8 1/4% per annum.

NOTE: It is contemplated that Bonds of both the USD New Money A-2-P Series and USD New Money A-2-NP Series will be exchanged on January 18, 1991 for the amounts of the USD New Money B-P Series and the USD New Money B-NP Series of Banco Central de Venezuela Floating Rate Bonds due 2005. Subject to the exchange of the Bonds of the USD New Money A-2-P Series and the USD New Money A-2-NP Series as contemplated, an "Interest Differential Amount" of U.S. \$0.11 per U.S. \$1,000 principal amount of such Bonds will be payable on January 18, 1991 (and no other interest amount will be payable thereafter). Bonds of the USD New Money B-P Series and the USD New Money B-NP Series (received in such exchange) will carry an interest rate of 8 1/4% per annum for the interest period from December 18, 1990 to June 18, 1991. Interest for such full six month period will be payable to holders of Bonds of the USD New Money B-P Series and USD New Money B-NP Series on June 18, 1991.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



The Republic of Venezuela

£4,599,500

Floating Rate Bonds due 1991
STG New Money Series A-2-P

The Republic of Venezuela

£4,599,500

Floating Rate Bonds due 1991
STG New Money Series A-2-NP

In accordance with the provisions of the Bonds, notice is hereby given that for the Interest Period from December 18, 1990 to January 18, 1991 the Bonds will carry an interest rate of 14 1/4% per annum.

NOTE: It is contemplated that Bonds of both the USD New Money A-2-P Series and STG New Money A-2-NP Series will be exchanged on January 18, 1991 for the amounts of the STG New Money B-P Series and the STG New Money B-NP Series of Banco Central de Venezuela Floating Rate Bonds due 2005. Subject to the exchange of the Bonds of the STG New Money A-2-P Series and the STG New Money A-2-NP Series as contemplated, an "Interest Differential Amount" of £0.05 per £500 principal amount of such Bonds will be payable on January 18, 1991 (and no other interest amount will be payable thereafter). Bonds of the STG New Money B-P Series and the STG New Money B-NP Series (received in such exchange) will carry an interest rate of 14 1/4% per annum for the interest period from December 18, 1990 to June 18, 1991. Interest for such full six month period will be payable to holders of Bonds of the STG New Money B-P Series and STG New Money B-NP Series on June 18, 1991.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 19, 1990



FIDELITY FRONTIER FUND

Societe d'Investissement a Capital Variable
33, Boulevard Prince Henri
L-1724 Luxembourg

Notice of Annual General Meeting

NOTICE is hereby given that the Annual General Meeting of the shareholders of FIDELITY FRONTIER FUND, a Societe d'Investissement a capital variable organized under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the registered office of the Fund, 33, Boulevard Prince Henri, Luxembourg, at 11:00 a.m. on December 27, 1990, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors.
2. Presentation of the Report of the Auditor.
3. Approval of the balance sheet and income statement for the fiscal year ended August 31, 1990.
4. Discharge of the Board of Directors and the Auditor.
5. Ratification of the co-optation of Charles T.M. Collis as a Director of the Fund in replacement of John M.S. Patton.
6. Election of six (6) Directors, specifically the re-election of the following six (6) present Directors: Messrs. Edward C. Johnson Jr., Charles T.M. Collis, Charles A. Fraser, Jean Hamillius, Harry G.A. Seggerman and H.F. van den Hoven.
7. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
8. Declaration of a cash dividend in respect of the fiscal year ended August 31, 1990.
9. Consideration of such other business as may properly come before the meeting.

Approval of the above items of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: November 30, 1990

BY ORDER OF THE BOARD OF DIRECTORS

FIDELITY ORIENT FUND

Societe d'Investissement a Capital Variable
33, Boulevard Prince Henri
L-1724 Luxembourg

Notice of Annual General Meeting

NOTICE is hereby given that the Annual General Meeting of the shareholders of FIDELITY ORIENT FUND, a Societe d'Investissement a capital variable organized under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the principal and registered office of the Fund, 33, Boulevard Prince Henri, Luxembourg, at 12:00 noon on December 27, 1990, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors.
2. Presentation of the Report of the Auditor.
3. Approval of the balance sheet and income statement for the fiscal year ended August 31, 1990.
4. Discharge of the Board of Directors and the Auditor.
5. Ratification of the co-optation of Charles T.M. Collis as a Director of the Fund in replacement of John M.S. Patton.
6. Election of six (6) Directors, specifically the re-election of the following six (6) present Directors: Messrs. Edward C. Johnson Jr., Charles T.M. Collis, Charles A. Fraser, Jean Hamillius, Harry G.A. Seggerman and H.F. van den Hoven.
7. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
8. Consideration of such other business as may properly come before the meeting.

Approval of the above items of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: November 30, 1990

BY ORDER OF THE BOARD OF DIRECTORS

TELEPHONE: 071-828 7233
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Mar. 22/07/2217 -13
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UK COMPANY NEWS

IMI raises bid for B'ham Mint and buys in market

By Andrew Hill

IMI, the international engineering group, yesterday raised its bid for Birmingham Mint from £12.2m to £13.5m and bought 29.9 per cent of the Midlands company's shares in the market at the increased offer price.

However, Birmingham Mint continued to resist the bid, which it said represented "a miserable price for a company with proven recovery potential and excellent growth prospects". The engineering and electronics group advised shareholders to take no action.

IMI has raised its cash bid from 85p to 85p per ordinary share. The preference share offer is unchanged at 80p. Birmingham Mint's shares rose from 85p to 94p, compared with 60p before the offer was launched.

The predator is unable to increase its stake in Birmingham Mint until the bid is approved by the Office of Fair Trading. It is believed IMI could have bought more than 30 per cent in the market yesterday had it been allowed to. A further 4.75 per cent of the target's equity had been committed to the offer by yesterday afternoon.

The OFT is expected to publish its decision on the proposed takeover before Monday.

IMI, which is part of a three-company minting consortium with the Royal Mint and Birmingham Mint, launched its original offer at the end of October. Two weeks ago, in its defence document, Birmingham Mint forecast an 18 per cent increase in its full-year dividend, a policy which IMI yesterday condemned as irresponsible.

The predator said Birmingham Mint's recovery from losses of £599,000 in the first half of 1989 to an interim profit of £1.3m before tax was "more apparent than real" and added that the interim results were below expectations. The profit included £550,000 exceptional from the sale of the group's head office building.

Birmingham Mint said it would be writing to shareholders shortly to explain "why acceptance of this offer would not be in their best interests".

IMI said the offer would not be increased or revised unless a counter-bid emerged, and would stay open for 14 days after posting of the new offer document, which is likely to be published this week. However, because the offer period will straddle the Christmas and New Year holidays, IMI is reserving the right to extend the bid.

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Braithwaite down 23% to £2m at six months

By Richard Gourlay

BRAITHWAITE, the industrial services company, has announced pre-tax profits 23 per cent lower at £2m in the six months to September as a slump in construction and the economic slowdown hit earnings.

Mr Andrew Fittton, the chief executive, said the exceptionally good first half of 1989 was always going to be difficult to follow. The figures were also distorted by the inclusion of £0.6m of trading profit in the comparable 1989 figure from a subsidiary which was subsequently sold.

Earnings per share were 6.8p compared to 9.0p but the board proposed to maintain its interim dividend at 1.4p.

Sales were £2.1m lower at £31m but the comparison was again distorted by the £4.7m of turnover from the disposed subsidiary.

Andrew Sykes, the group's main subsidiary, enjoyed a 6 per cent increase in turnover with hire revenues up 15 per cent. However, pump hire, where Braithwaite's margins are high, was hit by the downturn in construction activity and equipment sales were lower as companies curtailed capital purchases.

The integration of the two subsidiaries, Andrews and Sykes, continued with the opening of three larger ones in an attempt to cut operating costs. A relaunch of Centaire, the hire division, failed to stem losses.

Braithwaite, the industrial services company, has announced pre-tax profits 23 per cent lower at £2m in the six months to September as a slump in construction and the economic slowdown hit earnings.

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CH's fall to £0.33m hits shares

By Andrew Bolger

CH INDUSTRIALS, the diversified holding group with divisions in transport, vehicle body engineering and office and household products, saw its share price fall by 30 per cent after it announced a collapse in profits for the six months to September 29.

Pre-tax profits fell from £7.32m to £334,000, although group turnover rose by 4 per cent to £121.4m. The interim dividend was reduced from 1.2p to 0.5p with losses per share working through at 0.95p (earnings 5.94p).

The shares closed 7p lower at 18p.

CH blamed a significant downturn in its office and household products divisions, a lower contribution from automotive, mass transit and property activities, and a rise in finance charges resulting from increased borrowings and higher interest rates.

Mr Tim Hearley, executive chairman said: "With recessionary pressures continuing to

be evident, there is no doubt that the trading outlook for the second six months will remain difficult."

Mr Hearley said further disposals of non-core operations were planned to reduce borrowings by the year-end, when the re-orientation of the group was expected to be largely completed.

An extraordinary credit of £1.6m represented the £4.7m profit on the disposal of CH's building chemicals division, the loss of £2.36m on the group's disposal of its 28 per cent stake in Manganese Bronze, the London taxi cab manufacturer, and closure costs of £495,000.

The office and household products division incurred a loss of £95,000, compared with an operating profit of £2.2m last year. Trading conditions continued to be difficult within the flooring accessories markets. Within office furniture and components, weakening demand had reduced profitabil-

ity.

CH said its automotive and mass transit division increased turnover but produced lower profits. Good results were achieved by automotive sun-roof activities and design and engineering.

However, this was more than offset by losses from the furniture foam division of Chertford; production problems affecting the manufacture of rolled metal sections; and poor trading within the train window business of Bewicat Engineering. The assets of Chertford and the business of Bewicat Engineering were sold in October, and the rolled metal section operation was being reorganised.

Mr Hearley said financial gearing was still about 100 per cent, but was planned to fall further. Total borrowings increased during the period, principally because of high capital expenditure, but this would be significantly lower in the second half.

Moorgate Inv

Moorgate Investment Trust's gross revenue for the half year to November 30 was £1.25m compared with £1.15m. Revenue before tax amounted to £1.18m (£1.05m) and earnings per share to 3.89p (2.76p adjusted). The directors have declared an interim dividend of 1.7p (1.5p adjusted).

NEWS DIGEST

Burmah lifts stake in Fosco

BURMAH CASTROL, the lubricants, fuels and chemicals group yesterday raised to 29.9 per cent its stake in Fosco, the speciality chemicals and abrasives producer, for which it has bid £259m, writes Andrew Bolger.

Burmah's purchase of shares - comprising a 8 per cent stake in the market yesterday - lifts its holding to the limit it can hold before its increased and final offer of 30p per share closes on Friday.

Last week Fosco said it would sell its construction chemicals division in a final attempt to persuade shareholders not to accept Burmah's offer.

Fosco's share price yesterday closed 2p down at 28p.

Burmah's purchase of shares - comprising a 8 per cent stake in the market yesterday - lifts its holding to the limit it can hold before its increased and final offer of 30p per share closes on Friday.

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WESSEX WATER Aiming Higher

INTERIM RESULTS for the six months to 30 September 1990

TURNOVER	£83.5m
PROFIT BEFORE TAX	£34.9m
EARNINGS PER SHARE	32.0p
DIVIDEND PER SHARE	6.1p

Wessex Water's first full year in the private sector has started well. But we are aiming higher. Higher standards of service to customers, higher returns to shareholders, higher levels of efficiency and higher commitment to protect the environment.

Nicholas Hood
Chairman



Wessex Water Plc, Wessex House, Passage Street, Bristol BS2 0JQ

Hilclare, the security and lighting product group, is to join the list of companies migrating from the soon-to-be-abolished Third Market onto the USM.

The Manchester-based company expects that USM dealings in its shares will begin on December 20.

The introduction is to be sponsored by Charlton Seal, a division of Wise Speke.

In the year to March 31, Hilclare reported pre-tax profits of £22,000 - up 22 per cent - on turnover of £2.76m.

The company's products include xenon warning beacons, floodlighting and sophisticated security control panels. It began trading in July 1983.

Hilclare, the security and lighting product group, is to join the list of companies migrating from the soon-to-be-abolished Third Market onto the USM.

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BARCLAYS SYNDICATIONS

MANUFACTURERS HANOVER



National Power
National Power PLC
£1,500,000,000
Revolving Credit Facility

Arrangers
Barclays Syndications Manufacturers Hanover Limited

Underwriters and Lead Managers
Barclays Bank PLC Manufacturers Hanover Trust Company
Deutsche Bank Aktiengesellschaft London Branch Westdeutsche Landesbank Girozentrale London Branch
Commerzbank Aktiengesellschaft London Branch Crédit Lyonnais
NMB Postbank Groep NV London Branch National Westminster Bank PLC
Standard Chartered Bank The Sumitomo Trust & Banking Co., Ltd.
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Bayerische Landesbank Girozentrale London Branch Citibank, N.A.
The Dai-ichi Kangyo Bank, Limited The Sumitomo Bank, Limited
Union Bank of Switzerland London

Co-Lead Managers
Credit Suisse Société Générale London Branch

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Agent
Manufacturers Hanover Limited

Financial advisor to National Power PLC
Lazard Brothers & Co., Limited

This advertisement appears as a matter of record only.

December 1990

This announcement appears as a matter of record only.



MTM Plc

has acquired

Hardwicke Chemical Company

from

Ethyl Corporation

The undersigned initiated this transaction, assisted in negotiations and acted as financial advisor to MTM Plc.

The Chase Manhattan Bank, N.A.

November 1990



BANCO DE LA REPUBLICA ORIENTAL
DEL URUGUAY

and

CORPORACION NACIONAL PARA EL DESARROLLO

have sold 99.98% of the shares of



Established in 1857

to

CHEMICAL BANKING CORPORATION
CREDIT SUISSE
DEUTSCH - SÜDAMERIKANISCHE BANK
AND
SAN LUIS FINANCIAL & INVESTMENT CO.

Banco General de Negocios

acted as financial advisor to the buyers

October 1990

JAPAN LEASING CORPORATION

US\$ 50,000,000 Guaranteed Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given as follows:

- * Interest period: 18th December, 1990 to 18th June, 1991
- * Interest payment date: 18th June, 1991
- * Interest rate: 7.9875 % per annum
- * Coupon amount: US\$ 20,190.63

BANQUE INTERNATIONALE A LUXEMBOURG
Société Anonyme

AGENT BANK

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SOFTWARE**

Business software
advertising appears
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Mark Hall Smith
on 071-407 5752

**ECU85,000,000
Skopbank**

Floating Rate Notes due 1992
Notice is hereby given that in respect of the interest period from December 18, 1990 to March 18, 1991 the Notes will carry an interest rate of 10.33625% per annum. The coupon amount payable on March 18, 1991 will be ECU 25,840.63 per ECU1,000,000 Note.
By: The Chase Manhattan Bank, N.A.
London, Fiscal Agent
December 19, 1990

U.S. \$50,000,000

Pre-export Financing Facility

9.8% 1990/1995

BANCO NACIONAL DE COMERCIO EXTERIOR, S.N.C.

(A NATIONAL CREDIT ASSOCIATION AND DEVELOPMENT BANK OF MEXICO)



Funds Provided by:

Mitsubishi Corporation

The undersigned initiated and arranged this transaction.

Ecoban Finance Limited The Stamford Company

November 1990

U.S. \$50,000,000

Pre-export Financing Facility

9.8% 1990/1995

BANCO NACIONAL DE COMERCIO EXTERIOR, S.N.C.

(A NATIONAL CREDIT ASSOCIATION AND DEVELOPMENT BANK OF MEXICO)



Funds Provided by:

Marabeni Corporation

The undersigned initiated and arranged this transaction.

Ecoban Finance Limited The Stamford Company

November 1990

U.S. \$50,000,000

Pre-export Financing Facility

9.8% 1990/1995

BANCO NACIONAL DE COMERCIO EXTERIOR, S.N.C.

(A NATIONAL CREDIT ASSOCIATION AND DEVELOPMENT BANK OF MEXICO)



Funds Provided by:

C. Itoh & Co., Ltd.

The undersigned initiated and arranged this transaction.

Ecoban Finance Limited The Stamford Company

November 1990

U.S. \$50,000,000

Pre-export Financing Facility

9.8% 1990/1995

BANCO NACIONAL DE COMERCIO EXTERIOR, S.N.C.

(A NATIONAL CREDIT ASSOCIATION AND DEVELOPMENT BANK OF MEXICO)



Funds Provided by:

Sumitomo Corporation

The undersigned initiated and arranged this transaction.

Ecoban Finance Limited The Stamford Company

November 1990

**Advertising
recession
cuts GGT
to £2.24m**

By Alice Rawsthorn

GOLD GREENLEES TROTT became the latest casualty of the advertising recession when it announced a fall in pre-tax profits from £3.5m to £2.24m on turnover up from £89.5m to £113.1m for the six months to October 31.

Mr Mike Greenlees, chairman, said the group's below-the-line companies had continued to perform well, but its advertising agencies had been hit by the downturn in the UK and industry. GGT also encountered problems in the US where Bebbitt & Reiman, one of its agencies, performed poorly.

Earnings per share fell to 8.62p (14.84p). However the board has decided to maintain the interim dividend at 3.3p and Mr Greenlees said he was confident of maintaining the final dividend too.

The reduction in profits from advertising offset a strong performance from GGT's below-the-line consultancies.

**Lloyds Chemists suffers a
sharp rise in payroll costs**

By David Owen

LLOYDS CHEMISTS, the UK's second largest retail chemist and drugstore chain, which has acquired a reputation for lean and careful management, suffered a sharp increase in payroll costs in its most recent year.

The group's wage bill rose by 30.8 per cent in the year to June 30, although the increase in the average number of persons employed - including the full-time equivalent of part-time employees - was only 14.1 per cent, according to the company's recently-published audited accounts.

Warwickshire-based Lloyds, which has expanded rapidly in a recession-resistant sector, attributed the differential to a change in the method of calculating full-time equivalents.

"In 1989 we assumed that a part-timer was half of a full-timer," said Mr Allen Lloyd, chairman and chief executive.

"Since then it was calculated that a part-timer was two fifths of a full-timer. The way we do it now is very accurate: part-timers normally do 15 hours,"

he added.
The company's wages and salaries bill for 1990 totalled £22.11m, with an average of 3,516 people employed. Corresponding year-earlier figures were £16.9m and 3,082 respectively.

Mr Lloyd's pay increased by 37.2 per cent to £145,659 in the period under review. He said that the previous payment of some staff at below industry-prescribed minimums had "no bearing whatsoever" on the increased wage bill.

Earlier this year, the group admitted that it had paid 23 staff at less than the minimum rate laid down by the Joint Industrial Council for Retail Pharmacy (JIC) for a period of some two years ending March 31 1989, and said that arrangements to make ex gratia payments were in hand.

Lloyds said that 65 per cent of its full time shop assistants were paid substantially more than the JIC minimum.

The accounts also show that the previously-announced revaluation of chemist store licences has added £10.11m - or some £29,000 per outlet - to

the company's tangible fixed assets.

Mr Malcolm Robertson, of valuers and surveyors Elliott Son & Boynton, explained that the firm had provided valuations of Lloyds branches both for their existing use as licensed chemists and for any other use.

"Lloyds has inferred from the two valuations that a value of £10.1m can be attributed to the licences," he said.

One of the effects of the revaluation was to cut year-end gearing to 86 per cent. Without it, gearing would have stood at 174 per cent.

In October, Lloyds reported a 38 per cent advance to £13.61m in annual pre-tax profits on turnover ahead 21 per cent at £179.8m.

In May, it bought Cross & Herbert, the seventh largest chain, for £22.2m, adding a further 74 outlets to its portfolio. The licence value of these premises has not been revealed, the accounts state, "as the directors consider it appropriate for these premises to trade under the ownership of the group for a period of time."

NEWS DIGEST

**Wholesaling
side sold by
Devenish**

JA DEVENISH, the West Country brewer, is to sell its Canonbury and Seligman drinks wholesaling businesses for £15m to Free Traders, a company run by Mr David Fisher, former marketing director of the corporation, writes Philip Rawsthorn.

In the year to September 30, Canonbury and Seligman reported pre-tax profits of £1.28m on turnover of £27.8m. The value of fixed assets and stocks at the end of period amounted to £3.5m. Devenish will subscribe £4.5m for a 30 per cent stake in Oval (567) the holding company of Free Traders. Swiss Bank Corporation will subscribe £3m for a 19.9 per cent stake. Devenish will also make available a secured loan of up to £1.75m to Free Traders.

and rigid foam products, recorded a £192,000 loss during the six months to September 30.

The company, formerly known as Thorpac, had warned in August that it might fall into the red. The corresponding pre-tax profit last time was £1.75m.

Turnover declined marginally to £15.09m (£16.08m). The loss per share was 1p, against earnings of 2.9p.

No interim dividend (0.6p) was declared.

The group said that it did not now expect to be profitable in the second half.

CRT Group

CRT Group, the training, recruitment and consultancy company, has agreed to pay £2.2m for Pitman Training Group, which offers training in secretarial and office skills, English and computers.

The acquisition of Pitman, which employs 153 full-time and 58 part-time staff, continues CRT's transformation of R Smallshaw (Knitwear), the textile manufacturer and dyer into which it reversed last December.

Graig Shipping

Graig Shipping, the Cardiff-based group which also has interests in oil and gas exploration, reported a drop from £1.64m to £865,762 in pre-tax profits for the half year to September 30.

Turnover was lower at £15.09m (£17.37m). Earnings per share fell to 4.5p (10.6p) and the interim dividend is halved to 1p.

Fleming Claverhouse

Fleming Claverhouse has launched the first debenture issue by an investment trust since November 1988.

Investment trusts, unlike unit trusts, have the ability to "gear up" by borrowing to invest in shares. This allows their assets per share to grow faster when stock markets are rising but also creates the possibility that the assets per share will fall more quickly when markets are falling.

The £5m issue is repayable in 2008 and carries a coupon of 11 per cent. The gross redemption yield, at the issue price of 93.83 is 11.826 per cent.

Bodycote Intl

Bodycote International, the metal technology, packaging and textiles group, has sold its Skelmersdale subsidiary for £11.83m as part of its drive to re-deploy its resources in the expansion of its metal technology division.

Skelmersdale, a corrugated sheetboard manufacturer which was acquired by Bodycote for £4.9m in January 1987, formed a substantial part of the company's packaging division.

The buyer is Bux Corrugated Containers, a subsidiary of Danisco, the Danish packaging company, which is paying Bodycote £6.83m cash. Bodycote also received a dividend of a further £5m.

Harcourt

Harcourt Group, a distributor of cookware, foil containers

**EUROPEAN AMERICAN
BANCORP**

(Incorporated in the State of New York U.S.A.)

US\$75,000,000

Guaranteed Floating Rate

Notes Due 1993

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six month interest period from (and including) 19th December, 1990 to (but excluding) 19th June, 1991, the Notes will carry a rate of interest of 7 1/8% per cent. per annum. The relevant Interest Payment Date will be 19th June, 1991. The coupon amount per US\$5,000 Note will be US\$300.64 payable against number of Coupons No: 14
Hambros Bank Limited
Agent Bank

**NOTICE TO HOLDERS OF
Bearer Warrants**

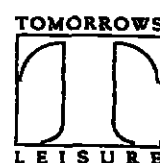
(the "Warrants") to subscribe up to
\$18,291,000,000
for Shares of Common Stock of
KANEMATSU CORPORATION
(the "Company")

Issued in conjunction with
US\$150,000,000
4 1/4% per cent. Bonds Due 1993

Notices is hereby given, pursuant to Clause 2.1 (and did the instrument relating to the Warrants dated 20th July, 1989, that on 10th December, 1990, the Board of Directors of Kanematsu Corporation resolved to make a free distribution of shares of its common stock to its shareholders of record at 2:00 p.m. (Japan time) on 21st December, 1990, at the rate of 0.06 share for each one share held.

Accordingly, the Subscription Price of the Warrants will be adjusted as follows:
1. Subscription Price before such adjustment:
\$800.40 per share of common stock.
2. Subscription Price after such adjustment:
\$800.90 per share of common stock.
3. Effective date: 1st January, 1991 (Japan time)

KANEMATSU CORPORATION
By: The Bank of Tokyo
Trust Company
as Disbursement Agent
Date: 19th December, 1990



TOMORROWS LEISURE PLC

(Incorporated in England and Wales under the Companies Act 1985, No. 1960179)

Introduction

by
Guidehouse Securities Limited

SHARE CAPITAL

Authorised	Issued and fully paid
£5,200,000	£2,420,472
Ordinary Shares of 20p each	

The principal activities of Tomorrows Leisure PLC and its subsidiaries are the ownership and management of hotel and leisure facilities in the United Kingdom.

Full particulars of the Company are available and copies may be obtained during normal business hours on any weekday (Sundays and public holidays excepted) up to and including 2nd January, 1991 from:

Guidehouse Securities Limited, Daresbury House, 8-13 Chiswell Street, London EC1Y 4UP

and during normal business hours on 19th and 20th December, 1990 (for collection only) from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD.

19th December, 1990.

**GOLD FIELDS COAL
LIMITED**

(Incorporated in the Republic of South Africa)
(Registration No. 01/0124/06)

DECLARATION OF DIVIDEND

Final dividend No. 155 of 50 cents per share has today been declared in South African currency payable to shareholders registered in the books of the company at the close of business on 28 December 1990.

Warrants payable on 6 February 1991 will be posted to shareholders on or about 5 February 1991.

Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the company.

Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the company on or before 28 December 1990 in accordance with the above-mentioned conditions.

The register of members of the company will be closed from 29 December 1990 to 4 January 1991, inclusive.

By order of the Board,
per pro GOLD FIELDS CORPORATE SERVICES LIMITED
London Secretaries
S.J. Dunning, Secretary

United Kingdom Registrar
Francis Street
London SW1P 1QH

34 Bechtelmann Road
Beecham, Kent, SE18 4TU

18 December 1990
A Member of the Gold Fields Group

Handwritten signature in Arabic script.

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Where will you
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every day?**

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THE CHANNEL ISLANDS

Wednesday December 19 1990



Offshore financial business can no longer be expected to gravitate so easily towards Jersey and Guernsey. The growth of specialist centres in the EC means that the Channel Islands may need to redefine their position as 'offshore Europe'. Barry Riley reports

Prosperous but cautious

AMIDST THE continuing prosperity of the Channel Islands there is just a hint of caution about the future. Jersey and Guernsey are becoming aware that offshore financial business will no longer gravitate naturally towards them quite so easily, and that they may need to raise their profiles.

Jersey has appointed external public relations consultants for the first time. "We haven't really been selling ourselves," says Senator Reg Jeune, president of Jersey's powerful Policy and Resources Committee. "We need to see that the right emphasis is being given."

In Guernsey, Mr Bruce Riley, chairman of the Guernsey Fund Managers' Association, says that the question of external promotion has been discussed by bodies such as the CFMA and the Guernsey International Business Association.

"At one level we need to decide whether we should promote a separate identity from that of Jersey," he says. "But there is also the question of whether the Channel Islands should put forward an image in relation to Europe."

It is the growth of specialist European Community financial centres such as Luxembourg and Dublin that has served to focus attention on the strengths and weaknesses of the Channel Islands. Any loss of business has only been slight, mainly in the area of collective investment funds, but Jersey and Guernsey are faced with the need to redefine their position slightly as "offshore Europe".

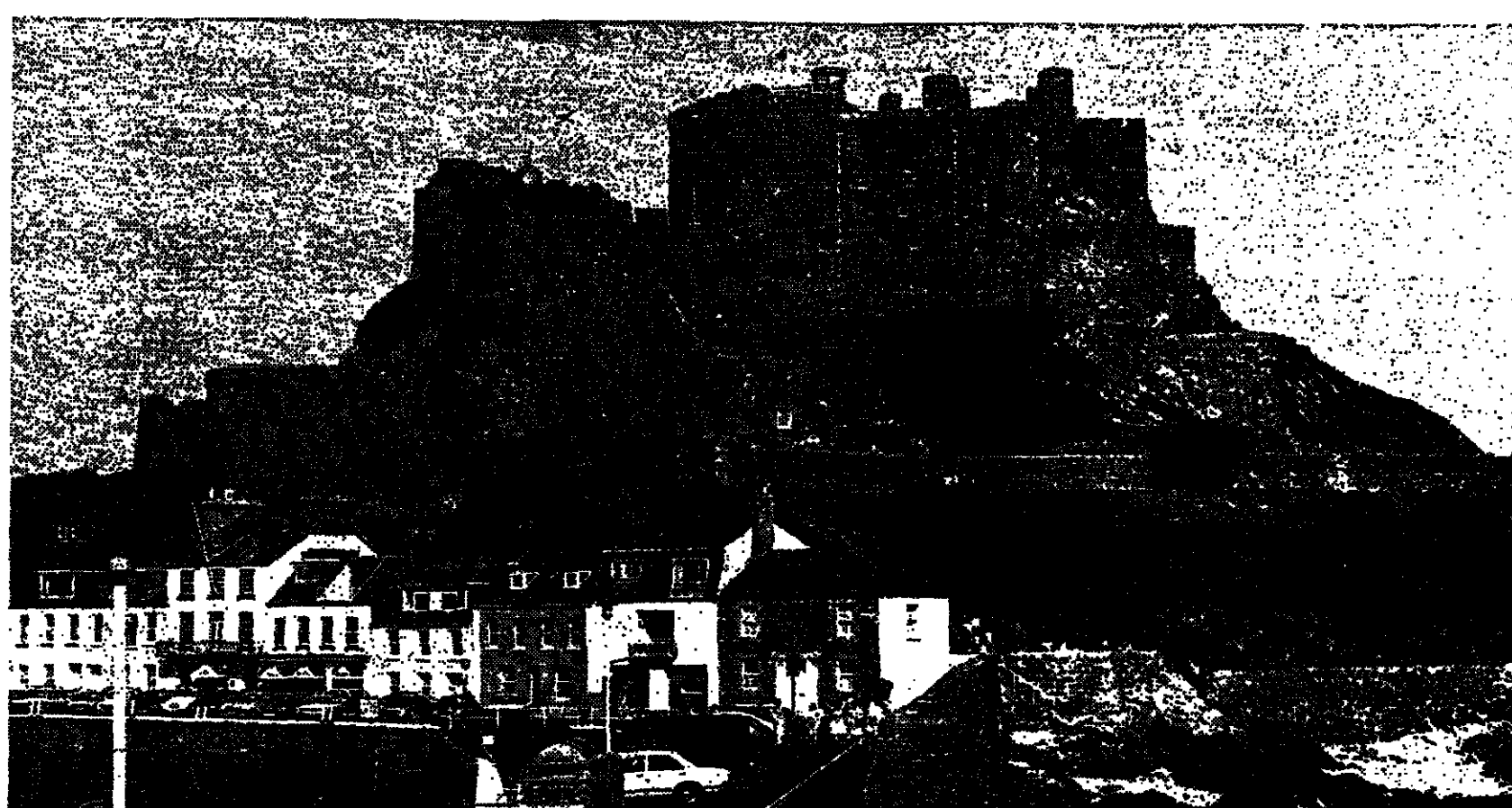
But if a more serious recession lies ahead, at least the Channel Islands are going into it from a position of very considerable economic strength. With virtually zero unemployment, and economic growth still probably running at 4 or 5 per cent until quite recently, the main problem has become the high inflation rate, which has topped 10 per cent this year in each island.

Because the Channel Islands are in monetary union with the UK they have been drawn within the exchange rate mechanism of the European Monetary System (though they are not themselves EMU members). So if pay rates continue to climb at 10 per cent a year (and actual earnings more rapidly) Jersey and Guernsey will lose competitiveness - in tourism and agriculture, and eventually in financial services.

But in tourism, forward bookings for 1991 are excellent in Jersey, and for the moment the economic policy emphasis is still very much on the prevention of overheating. Jersey continues to siphon off part of its buoyant tax revenues into a "rainy day" reserve which is expected to reach \$180m by the end of 1991 (about £2,000 per capita).

Senator Jeune, retiring president of the Finance and Economics Committee, has been deluged by £140m of public sector capital spending applications for both 1992 and 1993, but is intending to hold the level somewhere near the £65m sanctioned for 1991.

Jersey's 20 per cent income tax rate is regarded as inflexible. "Therefore if we had any hiccup in the economy I wanted to be sure that we had



Mount Orgueil castle overlooking the harbour at Gurey, Jersey

a reserve fund." He adds proudly: "We haven't got a penny of debt."

But Guernsey's position is rather less comfortable. Islanders there were shocked last week by a tough annual budget statement, including proposals for steep rises in tobacco and spirits duties and vehicle licence charges. Guernsey has begun to dip into its own rainy day reserve, which anyway is much smaller than Jersey's.

The economic strategy in the Channel Islands is to maintain, if possible, a broad balance between the three main legs of the island economies, finance, tourism and agriculture.

In former years attempts were made to attract light industry, but labour is now too scarce and expensive for manufacturing to be healthy. Even tourism is dependent on imported labour, mainly from

Portugal. Agriculture's contribution is economically fairly slight, but it remains important for social and environmental reasons.

The difficult part of the balancing act is how to control the tremendous growth of the finance industry, which last year contributed an estimated 42 per cent of Jersey's gross domestic product, and 44 per cent of Guernsey's.

An aspect of the budgeting debate in Guernsey is whether some of the restraints should be taken off the finance industry in an effort to lift tax revenues. But there are strong political objections to the increased immigration and environmental pressures that would be generated.

The earning power of financial companies is way above anything that can be achieved in other sectors. Jersey's banks

and fund management companies achieved profits of over £50,000 per employee in 1989. The Channel Island governments are encouraging local financial companies to aim at high value added activities that can generate taxable profits without the need to raise the local labour force.

For some time there have been attempts to diversify the offshore finance activities by reducing the traditional emphasis on business deriving from the UK. For example, Jersey and Guernsey have discouraged their banks and building societies from advertising in mainland newspapers for tax-free deposits, for example (although Guernsey, at least, has now dropped this prohibition, in the wake of UK tax changes).

The growing detachment from the mainland as a source

of business could be underlined if the UK government takes its long-expected action against the use of offshore trusts by UK residents to avoid capital gains tax.

But to the Channel Islands communities the fact that more business is flowing from Asia Pacific and from continental Europe (where links with Switzerland are developing fast) is a positive sign. This is especially so bearing in mind the possibility that a less friendly Labour government might be elected in the UK within the next year or so.

Links with the powerful Japanese and German economies are, however, less strong than the Channel Islands would like.

The islands insist that they remain open to new business from such selected areas, but at the same time they are turning away other kinds of financial companies, especially those that would duplicate existing operations.

Explaining Jersey's controversial "zero job growth" policy, which is aimed at cutting increases in jobs from 800 a year in the 1980s to nil in 1992, Mr Colin Powell, economic adviser to the States, insists: "Whereas last year there was considerable fear among the financial community about the effect of the restrictive policy, now they find that there is considerable flexibility."

But the generally lower level of bureaucratic interference in Guernsey may give it certain advantages if conditions do become markedly tougher.

Mr Riley, formerly Guernsey's Commercial Relations Officer, a leading civil service post, remarks that 10 years ago the island's star bank was Manufacturers Hanover, which has markedly reduced the scale of its activities, and the star non-bank was Tektronix, a US-owned manufacturing business which finally closed earlier this year. "Government attempts to pick winners are fraught with difficulty," he says. "If civil servants start interfering you are on a slippery slope."

IN THIS SURVEY

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Pensions: tax law points the way
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Offshore funds: sector continues to thrive
Alderney: plans to become a financial centre
Regulation: search for respectability
.....Page 3

Administration: discretion is the better part of value
Planning: pressures on space
Tourism: a more mature market
Map
.....Page 4

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Your competitors could be your best source.

An interesting thought, isn't it? But probably true. It took banks a few centuries to realise they had become each others' best customers. In the fast changing world of servicing the high net worth individual, the logic runs like this:

Once upon time a banker was a banker, a notaire was a lawyer, an accountant worried about the books and taxes, brokers bought shares from jobbers, financial intermediaries sold endowment policies for which insurance companies acted as asset managers and we all kept something for a rainy day at our caisse d'epargne or building society.

A thing for every purpose, and a purpose for everything, as it were.

Big Bang Wall Street. Big Bang London. Dual capacity. Multi-capacity. Deregulation. Black Monday. 1992. Corporates borrowing for less than banks. Countries defaulting.

Leading to a sudden rediscovery of interesting facts.

Private clients are bigger than ever and there are more of them. Private clients are highly profitable. Private clients are relationship-orientated. Result: Accountants, lawyers, brokers, bankers, asset managers all in direct competition for HNWI clients, all wanting to offer as close to one stop shopping as possible to build on their personal relationship of service.

Except that just one client wants and needs anything from a dozen to several hundred different and specialist products and services. From a trust company in Cayman to an arbitrage programme to run on his home computer. From a nominee Austrian schilling account to a mortgage for real estate in the Dordogne.

Logical conclusion: Buy them for him. From whom? Your competitors. Which also means that whatever your own products and services, you'll find a ready market for them. Among your competitors. How?

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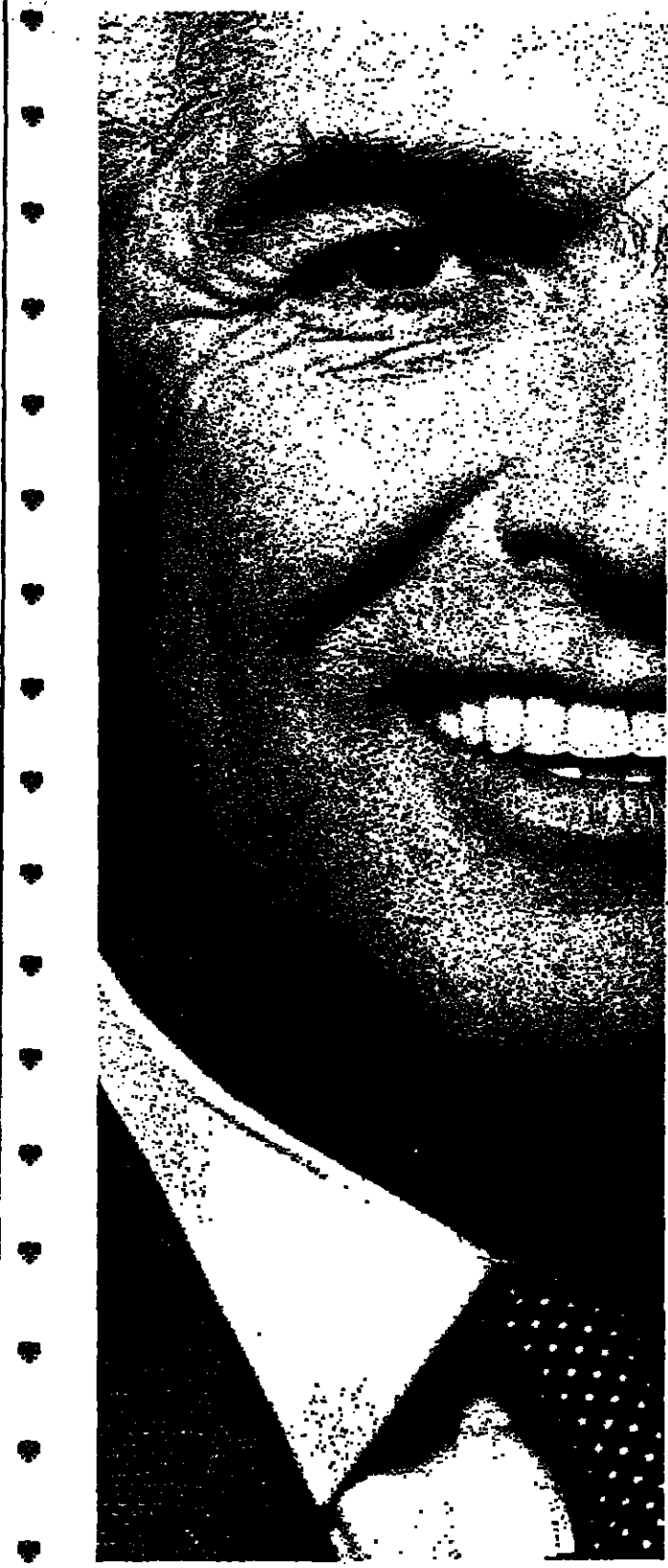
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CHANNEL ISLANDS 2

THE Channel Islands have attracted many of the world's leading banks and intense competition ensures quality banking services for individuals and corporations.

The application of strict regulatory standards and the political stability offered by the islands are prime factors in gaining the confidence of both banks and their clients.

As Mr Martin Chambers, president of Jersey's Bankers' Association, pointed out: "How many places can you go in the

A notable recent development has been the arrival of UK building societies

world and be certain it is properly run and will be there in 10 years time?

The days of the indigenous bank are over and the Channel Islands are now trading up, he said. Over 80 per cent of the 60 institutions registered in Jersey have parents that appear in the top 500 world banks.

Deposits in Jersey's banks have resumed a strong upward trend in the past year or two, after pausing during the mid-1980s. Over the year to June 1990 deposits jumped by more than a fifth to £40.5bn, and there was a further rise to £42.1bn during the September quarter. There was speculation that Jersey branches of one or two banks with Middle Eastern connections, such as Standard Chartered, may have benefited from the flight of capital from the Gulf.

Although Guernsey's deposits are smaller they are also buoyant. From around £13bn at the beginning of 1990 they climbed to £15.5bn by the end of September as the full impact of the recent increase in the number of banks became apparent.

High sterling interest rates have encouraged many private investors to stay liquid, and interest rates have been rising for the D-Mark and yen. With stock markets around the world so uncertain, a lot of professionally-managed money is also sitting on the sidelines in bank accounts.

The islands' banks have much in common with each other and many offer private banking, trust and company administration, corporate banking, investment and offshore services for private and corporate clients. Banks say clients appreciate the concept of one-stop financial services institutions.

Private banking is on the increase for high net-worth individuals. It offers the client close personal contact with a banker who can advise on all aspects of his or her money management.

Jersey's regulation of under-



Colin Powell, Jersey's economic adviser, highlights the rigorous regulatory requirements

BANKING

Emphasis on quality

Year-end	Number of banks	Deposits (£bn)
1980	43	1.8
1981	42	2.7
1982	41	3.3
1983	41	4.2
1984	45	5.8
1985	47	7.2
1986	52	9.5
1987	54	8.8
1988	58	10.2
1989	57	13.0
Sept 1990	70	15.5

Source: Financial Services Commission

takings law, to control immigration, has forced banks to be more selective in the types of business they handle as they shed or re-locate labour-intensive work.

While this is aimed at increased profitability, Mr Chambers has some reservations. "Development projects require greater commitment in the beginning and I hope we are perhaps not re-locating some of our future profitability at the same time," he said.

Regulatory requirements are high and even more rigorous

than those laid down by the International Group of Ten Committee of Banking Supervisors.

Mr Colin Powell, Jersey's economic adviser, said the G10 minimum standard of 8 per cent of assets for core capital was an embarrassment for the island because in Jersey it already averages 15 per cent.

Mr Peter Crook, superintendent of banks in Guernsey, said the minimum standard in Guernsey is 10 per cent of assets.

Guernsey is keen to draw more "managed" banks to its shores, banks which have no physical presence but which are managed - almost like a large individual account - by banks already established.

The islands' authorities see this as a way to raise banking output without unduly increasing the pressure on limited staff resources and space, and managed banks have recently been arriving at the rate of one a month.

Jersey has five managed banks. Mr Powell said they will only accept branches of banks as it is important they are seen to be in a relationship with their parent that does not

Year-end	Deposits (£bn)
1980	7.9
1981	13.0
1982	14.0
1983	18.5
1984	22.0
1985	24.0
1986	25.0
1987	26.0
1988	31.0
1989	40.4
June 1990	40.6
Sept 1990	42.1

Source: Economic Advisers' Office

carry the responsibilities of a subsidiary.

Guernsey, which has issued 72 banking licences, will not approve any local bank in the future, only branches and subsidiaries of international banks.

The island's Financial Services Commission does not tolerate large individual loans, which are only permitted if a transfer loan agreement is made with the bank's main office.

The island has no deposit protection scheme, and Mr Crook sees no need for one.

"Such schemes are basically to defend the weak state at the end of the day the depositor pays for them."

He said Guernsey's banks are large international banks so depositors do not need a protection scheme.

He sees the island as a deposit-taker and, as three-quarters of funds taken there are routed to the London money market, it is a low-risk centre.

A notable recent development has been the arrival of

Deposits in Jersey's banks have resumed a strong upward trend in the past year or two

UK building societies in the Channel Islands.

The two biggest, Halifax and Abbey National (the latter now actually a bank) have gone to Jersey. In addition there are five building societies operating in Guernsey, one acts in the local market and the others attract the expatriate market.

Limited staff resources have hampered the building societies' capacity to handle small accounts so the resulting average deposit is £25,000 and the societies rely heavily on information technology.

Transactions are discouraged. "We don't want these facilities used like bank accounts," said Mr Crook. He added that the performance of the building societies in Guernsey was still being assessed, and it was too soon to say whether building societies would prove worthwhile for the island.

The potential attraction of the building societies to the Channel Islands is that they have the ability to attract large volumes of savings from British expatriates around the world. This is especially so while sterling interest rates remain so high.

But Jersey and Guernsey regulators are much less keen on the idea that the offshore branches of building societies (or clearing banks, for that matter) should aggressively market tax-free deposits to mainland customers. The ending of composite rate tax in the UK, and the introduction of tax-free TESSA accounts, will in any case reduce the incentives for small mainland savers to go offshore.

Mr Crook said banking is on the increase in the Channel Islands and Guernsey has seen 17 new banks gain representation in the past 17 months, among them was Japan's second largest bank, Mitsui Bussan Kaisha. He said Guernsey only seeks institutions that will enhance the reputation of the island.

Sue Stuart

INSURANCE

A captive audience

GUERNSEY has become a world leader in the offshore captive insurance market, second only to Bermuda. The island has attracted captives not only from Britain and Europe but from all around the world and as far afield as New Zealand.

The first captive set up in Guernsey in 1982 and is still in existence but the industry really got going in the mid-1970s. Since then, the number has steadily climbed, by about 18 new captives a year, to reach today's total of 187.

The insurance industry employs about 550 people in the island and in 1989 produced £376m premium income.

A captive insurance industry is set up as a subsidiary of its parent to underwrite some or all of the parent company's risks.

Corporations are realising the many advantages of having their own captive, which include: obtaining lower cost insurance, enhancing group profits, covering risks difficult to insure elsewhere, greater control over risk management and access to the re-insurance market.

A captive based in a low or no tax offshore location will benefit from faster accumulation of reserves in the jurisdiction where it is incorporated than if it was based in the jurisdiction of its parent.

The insurance industry employs about 550 people on Guernsey

Most captives are run by insurance managers and Guernsey has licensed 24 unrestricted managers and seven restricted managers. Unrestricted managers have several captives on their books, while restricted managers can only act for insurers specified in their authorisation from the island's Financial Services Commission.

Mr Steve Butterworth, Guernsey's superintendent of insurance business, said the island targeted captive insurance companies as a growth area because they need few human resources.

"There is considerable room for captives that don't need staff and at the moment I cannot see a cut-off point," he said.

Expertise built in this field in Guernsey since the 1970s is one of the main reasons the



Steve Butterworth: Guernsey targeted captive insurance as a growth area

island continues to attract more captives. Mr Butterworth feels. Close proximity to the UK - Heathrow airport is only 35 minutes flying time - is also important.

Unlike Bermuda and the Isle of Man, where there is no tax on insurance companies, Guernsey levies a small tax. This, Mr Butterworth said, was not a deterrent as "the total cost of the operation is no different. But the perception is and some companies like to be seen to pay tax."

Mr John Parkinson, managing director of International Risk Management, agreed that some companies want to pay tax for political reasons. "One challenge from the Revenue has been that a captive was formed off-shore to avoid paying tax," he said. But he felt some business was lost to the island because of the tax levy.

However, the tax is minimal and companies can choose one of two methods of payments:

■ 20 per cent of net profit - this can be postponed and payment is triggered when claims are paid and a drawback made into profits from reserves

■ Sliding scale exempt method, which creates a tax liability of maximum £50,000 - tax of £1,000 per £1m on investment income on shareholders' funds.

There is a registration fee, payable to the FSC, of £1,300.

The commission requires an insurer has minimum share capital of £100,000. Mr Butterworth said some members of the industry would like to see this increased to £250,000 to enhance the island's good reputation.

Sue Stuart

A minimum solvency margin is set at 18 per cent of the first £5m of net premium income and 16 per cent thereafter. The 75 per cent of assets needed to maintain the minimum solvency margin must be approved by the commission.

Each insurer has to submit annually the audited accounts, a declaration by the general representative and a business plan.

The business plan is formulated by the company and the company must be notified of any changes in it.

Mr Parkinson said the regulations governing the industry were "fair, proper and provide a good framework within which to work."

They were originally drafted by members of the industry who were pressing for a stricter regime.

In such a close community it tended to be a self-regulatory industry. The reputation of one affected the reputation of them all and "the managers don't want any unsavoury characters here," said Mr Butterworth.

He added that information-sharing between regulators in different jurisdictions was on the increase and plans were being discussed to set up an international data base for this purpose.

The managers market their services individually and col-

lectively and Guernsey holds its second international captive forum this year and plans others.

Seventy-five of the island's captives have British parents, such as Becton, Barclays Bank, Midland Bank and electricity and water companies. The largest is Polygon, set up in the 1970s by a group of leading European airlines, including KLM, SAS and Swissair.

Polygon began life as a pure captive and it now has some 60 people on its staff and is reinsuring 80 per cent unrelated aviation business.

The insurance market is soft at present and members of the industry say this is a good time to form a captive, to avoid the disadvantages of any future rapid change.

Sue Stuart

PENSIONS: the search for a new financial product may be over

Tax law points the way

nelled through them, but whereas Jersey has provided that the pension plans must be sold through a resident insurance broker, Guernsey is likely to impose certain modest charges more directly against the investments.

The variations may partly be explained by the fact that Jersey has no life assurance companies of its own, whereas Guernsey has several, including Sun Alliance International and Providence Capital.

The idea of offshore personal pension plans, sometimes called international retirement annuities, is regarded by some as little more than a marketing gimmick. Such products mimic some of the structure of offshore pensions, but with no direct purpose.

The structure of mainland pension schemes is devised by taxmen in order to tilt the savings playing field in a particular direction, to encourage people to provide for their old age. But the whole point of an offshore financial centre is that there is no tax as far as non-residents are concerned. So why should expatriate investors want to entangle themselves with mainland-style restrictions?

One reason is that offshore savers may simply be comfortable with the kind of schemes they are familiar with at home. A more tangible possibility, however, is that if offshore plans are structured in the right way it might be possible to transfer them onshore.

As Mr Rodney Benjamin, a Guernsey partner in consulting actuaries Bacon & Woodrow puts it: "It may be possible to persuade overseas jurisdictions to allow tax relief." Indeed, it is thought that Botswana will now grant tax relief on Jersey's 131(C) contracts.

In the case of the UK, however, the tax authorities have been unhelpful so far. Some of the early Norwich Union sales literature suggested that an offshore plan might be switchable into an onshore personal pension contract. The Inland Revenue has rejected this.

Mr Peter Ellinger, sales manager in Jersey for Norwich Union, says that if a British expatriate returns to the UK the investments in the 131(C) plan will be liable to capital gains tax. The tax could be avoided by cashing up before repatriation, but this might contradict the notion of a life-long pension plan.

Mr Ellinger insists that the Inland Revenue may yet relent. "It is still possible they may consider the plan being recastified as a mainland contract," he says. But nevertheless Norwich Union's marketing focus has shifted somewhat. "We are getting more business from foreign nationals and from people who have no intention of returning to the UK."

A shift of stance by the Inland Revenue in the UK may

be necessary if offshore pension plans under the proposed Guernsey laws are to take off.

"We are keeping an eye on the situation," says Mr Richard Mahy, marketing manager for Sun Alliance International. "But we do not anticipate that we will find the Guernsey legislation useful."

According to Jersey financial intermediary Mr David Spencer, of Actus, the volatility of sterling has proved a problem in selling sterling-denominated with profits plans to foreigners, but the UK's entry to the exchange rate mechanism may have reduced this obstacle.

"There is now the possibility of selling to Continentals," he claims. "These 131(C) plans are

more attractive to foreign nationals than to UK citizens planning to repatriate."

The profits structure is especially popular, accounting for some 30 per cent of the plans sold by Sun Alliance International.

Mr Ellinger of Norwich Union says that his company was considering a D-Mark-denominated plan but following ERM entry this idea has been shelved.

Offshore pension contracts are naturally much more flexible than their onshore equivalents, in aspects such as retirement age, cash commutation or the form in which benefits are received in retirement. They are not constrained by tax legislation.

The fact that they are being set up under Jersey (and soon Guernsey) legislation may give comfort to some of the planholders, but it is not clear that Channel Islands' plans offer anything that could not be found in other centres, where this particular kind of pension plan formula has not been seen as relevant.

The product that many international workers might really be enthusiastic about would be one that could be combined with mainland personal pension plans, ideally in different leading jurisdictions, so that contributions could be maintained through alternating spells of onshore and offshore employment. Neither island seems likely to be able to offer such a facility in the near future.

At any rate, Mr Peter Ellinger in Jersey appears to be unworried by the threat of rival schemes from Guernsey.

Barry Riley

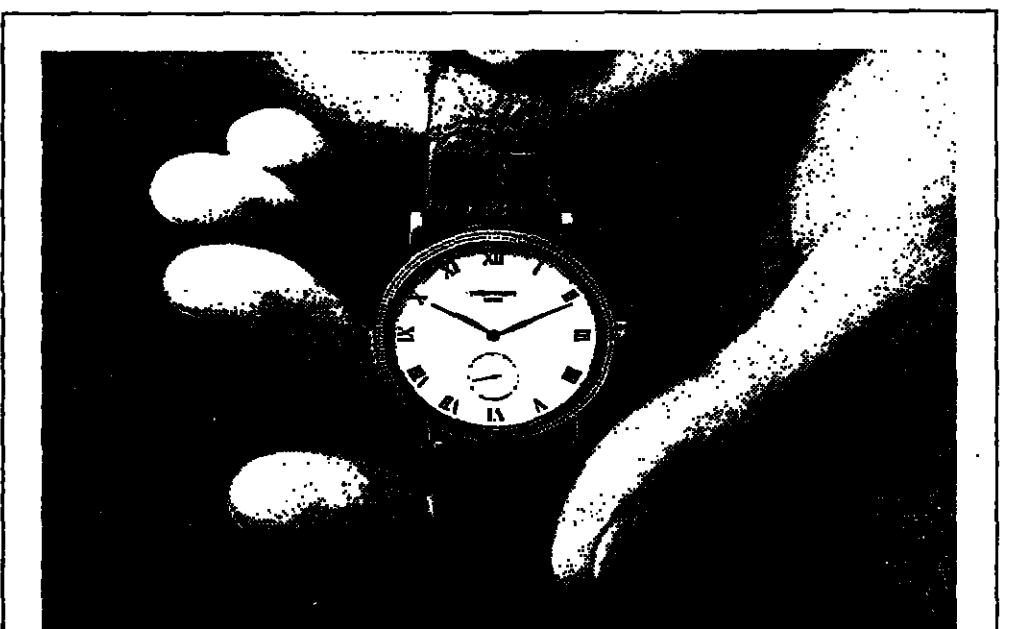
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CHANNEL ISLANDS 3

The offshore funds sector is still thriving, writes Barry Riley

Arrivals offset the doubts

A hint of recession is detectable in the still thriving offshore funds industry in Jersey and Guernsey.

The poor performance of the global equity market has inevitably dragged down the overall value of the funds under management, and has trimmed the income of the management companies. The lure of sterling interest rates running at 15 or 16 per cent all this year has encouraged many potential mutual fund investors to keep their money on deposit.

Moreover, the European offshore funds business as a whole is undergoing something of a geographical reorganisation, with the departure of certain Channel Islands funds to other domiciles, notably Dublin and Luxembourg.

But new collective funds continue to arrive regularly in Jersey and Guernsey, both open-ended schemes, better known as mutual funds or unit trusts, and the much less well-

the Guernsey Financial Services Commission's superintendent in charge of fund regulation there remains a two-month queue for authorisation, even in the difficult market conditions.

The net asset value of £2.9bn is lower than for Jersey. But Guernsey has more of the highly-regulated funds which are accepted by the UK's Securities and Investments Board for mainland marketing. Guernsey has some 50 of these Class A funds, whereas only 24 are in Jersey's corresponding Recognised Fund class.

In each island there is a substantial additional category of closed-ended funds, including various "country funds" emerging market funds and east European funds. But because these come under different legislation from the open-ended schemes accurate statistics are not maintained.

The fund management industries look forward to further growth, especially after the stock market begins to recover, but there is recognition that the political pressure in the Channel Islands for population control must be respected.

"The islands do have the capacity to take on a lot more business," says Mr Bruce Riley, chairman of the Guernsey Fund Managers Association, and managing director of Guinness Flight.

"What we don't need is a large number of new institutions," he adds.

Thus fund companies com-

Jersey open-ended collective funds (30/9/90)		
Fund type	Value (£m)	Holders (000)
Gilt	687	77
Money Market	354	10
Bond	247	4
Commodity	21	1
North American	135	5
Far Eastern	133	3
Japanese	281	8
Australian	140	4
European	92	4
UK Equity	435	16
International	2,888	34
Multi-class	46	2
Feeder	5,327	168
Totals		

Figures supplied by members of the Jersey Fund Managers Association

Number of registered companies at year end		
	Guernsey	Jersey
1980	6,690	13,813
1981	7,286	15,210
1982	7,631	16,643
1983	8,038	18,142
1984	8,653	19,355
1985	9,279	20,546
1986	10,035	21,874
1987	11,106	22,999
1988	12,058	25,131
1989	13,059	26,389

Source: Jersey Statistics Digest and The Growth

ing to Guernsey are required to operate through one of a number of established fund administrators, often formerly departments of banks but now required to be separated by the regulators.

For example, Management International (Guernsey) is owned by Bank of Bermuda,

and looks after 39 schemes (including closed-ended funds) worth some £2bn.

High value funds are still arriving, according to its managing director, Mr Christopher Wilcockson. "Guernsey has been very attractive for specialist funds which want to market to institutions," he

says. "The market has changed here. We are seeing much more in the way of institutional products."

At nearby Guernsey International Fund Managers, a Baring Brothers offshoot, managing director Mr Jeffrey Burton also administers more than \$2bn worth of assets, though for around 100 different entities, not all domiciled in Guernsey.

Such management companies often operate internationally, as has been demonstrated by GIMF's recent decision to set up a subsidiary in Dublin's new international financial services centre.

"We took a decision to go to Dublin rather than Luxembourg," says Mr Burton. "Then Baring's decided to rationalise its funds. Twenty funds from five jurisdictions are being consolidated in Dublin from January 1." These include three funds transferred from Guernsey.

Channel Islands fund managers accept that Luxembourg and Dublin are better locations for retail funds that are to be marketed as UCITS (Undertakings for Collective Investment in Transferable Securities) within the European Community.

In Jersey, for example, Wandley - part of the Hongkong Bank Group - has packed its bags and gone to Luxembourg, and Fidelity has taken most of its funds off to the same destination.

But Mr Hugh Ward of Capital House, the Royal Bank of

Scotland offshoot, who is deputy chairman of the Jersey Fund Managers Association, claims that the island is in "pretty good shape".

The Channel Islands are attracting a lot of business in institutional funds and closed-ended funds," he points out. "There is scope here for specialist schemes such as mezzanine funds and venture capital funds. Luxembourg is not so good yet for this type of fund."

But retail fund management companies are often being forced to make some quite harsh choices. Robert Fleming, for example, has abandoned its Save & Prosper brand name for its Jersey unit trusts as part of an offshore reorganisation, and its Jersey office now reports to Luxembourg rather than to London.

"This is designed to eliminate double marketing," says Mr Trevor Fells, Fleming's marketing director in Jersey. Sales territories are now

The fund management industry looks forward to further growth

clearly divided up. "We now have a sterling base in Jersey and a non-sterling base in Luxembourg."

It is the retail funds invested in equity markets which are under the greatest pressure. But elsewhere Mr James Jenkin, in Jersey's Commercial Relations Office, notes that specialist funds in, for example, oil or financial futures, or gold-linked funds, are more active.

"People are constantly inventive," he says. "There has been a lot of investment in these kinds of vehicles with the stock market weak."

ALDERNEY

Tentative steps on the path to a financial centre

THE TINY island of Alderney, just 3½ miles long, has set itself the task of becoming an international finance centre. But its government's aspirations are far more modest than those of the governments of its sister islands, Jersey and Guernsey.

Alderney is part of the Bailiwick of Guernsey and enjoys the same tax laws. However, it has to manage its own finances and, for the first time since the last war, is facing a budget deficit. Its main source of income, about £2½m, is income tax levied on international residents, many of whom are retired and living off their investments.

Options for generating income are extremely limited in such a small space and where the population numbers just over 2,000 people. Hence, the decision to emulate its larger neighbours.

In fact, Alderney is already dipping its toes into the waters of offshore finance and several professional financial services can be found in the cobbled streets of St Anne, the island's small town.

The arrival of Portman Channel Islands, a wholly-owned subsidiary of Portman Building Society, in Alderney in October this year was much heralded by the local authority. The commitment by Portman, the 14th largest society in the UK, is hoped to encourage other reputable institutions to consider Alderney as their Channel Islands base.

Portman offers accounts for local residents, expatriates and international investors from this offshore base. The office has two permanent personnel and a manager who visits once a week. This is very much the style of operation that Alderney is seeking.

Mrs Eileen Sykes, vice-president of the island's legislature, said: "Although we have very little unemployment we do have a pool of clerical staff and managers would have to be brought in to the island. We are seeking businesses that use communications technology and are not labour-intensive."

The building society is housed in Olivier Court, a traditionally-designed, purpose-built office complex in St Anne. Also housed in the 17 offices are a firm of lawyers, a corporate consultancy business and Mitchell and Partners, the estate agents handling the complex. Although it is a private development, the local authorities are keen to promote its occupation by financial institutions.

Just across the street are the offices of Dubarry Trustees, a firm providing trustee and financial services to a worldwide client base. Dubarry's parent company was established in Jersey 25 years ago but the need to expand led the company to open its Alderney office in 1988.

Ms Barbara Kahnman, a law-

yer and director of Dubarry, said the island is an efficient place to be based. "We only need the telephone, fax and a modern field and we can work worldwide," she said.

Another Alderney-based institution with clients worldwide is Guinness Flight and Calder. Mr Douglas Calder, a lawyer, spent 20 years in the Cayman Islands, where he was instrumental in those islands' development into an offshore finance centre.

He returned to Alderney four years ago and sees potential for the island in the financial services field. He said it has most necessary attributes, such as English language, political stability, decent legal system and geographical position. He said it needs new company and trust laws and a new court system.

"Alderney could attract first class trust, law and accountancy firms worldwide and cubicle banks that could be run by trust companies," he said.

The need for new company

Options for the generation of income are extremely limited

law is reiterated by Mr Roger Featherstone, an accountant in the island since 1982. He pointed out it was possible for him to get a company in the Caribbean in a day but in Alderney it takes a week.

Not everyone welcomes the prospect of expansion of financial services in the island. Mr Peter Nunn, who runs Ingham International, which handles international insurance, investment and financial planning, feels the sector is as big as it can ever be. He expressed doubts about the ability to put the required infrastructure in place and about staff recruitment, the latter because of the lack of residences.

However, Mrs Sykes said there was sufficient property available and no restrictions on residency. Prices for residential property in Alderney range from £100,000 to £500,000. It is doubtful whether such a small community, where business life revolves around the local shops, three farms and a fishing fleet of nine boats, could withstand the culture shock of a full-blown financial services sector in its midst.

But limited expansion in the type of services already successfully operating in Alderney could generate sufficient income to ensure a healthy internal budget for the island, while retaining its charm and quality of life. It is these two latter attributes that attract the retired island residents whose income tax constitutes such a large portion of Alderney's income.

Sue Stuart

REGULATION: the search for respectability. Barry Riley investigates

A haven for mainland supervision levels

THESE DAYS, offshore financial centres need to be respectable. So whereas once the whole point of offshore havens was that they were free of regulation, today they tend to boast the same kind of financial supervision commissions and extensive legislation as mainland jurisdictions.

One convenient side-benefit is that the regulators in places such as Guernsey and Jersey can turn out pages of statistics where once there were only guesses and evasions.

But it is not quite the same, of course, as being onshore. The regulations are not usually quite as tight, and there may be unregulated as well as regulated sectors. For example, what goes on in the shadowy offshore trust business in the Channel Islands is still largely unknown. There are also different categories of investment funds, some suitable for marketing in the UK and some not.

The history of the offshore finance industry in the Channel Islands is still quite short, going back to the 1960s. Originally there were significant numbers of purely local firms, sometimes of dubious reputation. The first phase of the regulatory process involved the gradual squeezing out of these offshore enterprises and the encouraging of respectable mainland institutions to set up in the islands.

In this way the Channel Island jurisdictions could effectively piggy-back on mainland regulations. Whichever banks or investment firms were authorised in the UK or the US or other well-supervised countries could safely be allowed to set up in the offshore centres.

An informal network of contacts between the onshore and

offshore regulators has been established, so that information can be exchanged on a confidential basis.

For Jersey and Guernsey this approach has brought regulation on the cheap. But it is not always wholly satisfactory because it leaves the offshore centres still exposed to mainland inadequacies. Small problems onshore may translate into big problems for the offshore centres.

Fortunately for the Channel Islands the brunt of the Barlow Clowes scandal was borne by Gibraltar, but more recently this year's mainland bankruptcy of the British & Commonwealth Group has created problems. Investors in the Channel Islands have had substantial deposits (some £20m in Guernsey) frozen in the local subsidiaries of B & C Merchant Bank, which has been suspended for some months by the Bank of England.

In most circumstances mainland banks in leading jurisdictions can be regarded as safe, but at present the risks are unusually high. And the deposit insurance schemes which provide a safety net to mainland bank customers do not extend to Jersey or Guernsey. In non-banking business sectors the passage of the Financial Services Act 1986 in the UK posed a large challenge to the Channel Islands, and the islands have also needed to respond to the developing legislation of the European Community as it heads towards a single market in financial services.

But Jersey and Guernsey have adopted different structures. Jersey has been content to retain financial regulation within its civil service, but



John Roper: further snags over Japanese rules

some three years ago Guernsey set up its separately-constituted Financial Services Commission. Elsewhere, the Isle of Man has also adopted the principle of a separate regulatory body.

Does Jersey need such a commission? "We haven't seen the need up to now," says Mr Colin Powell, economic adviser to the States and Jersey's top civil servant. "But that is not to say it won't happen at some time in the future."

An important question is whether adequately skilled staff can be attracted within civil service pay scales. This posed problems in Guernsey several years ago, but the GFSO was able to recruit outsiders at competitive rates, on the argument that it would be able to charge fees sufficient to cover its costs.

Indeed, in 1989 the fees it charged of £585,000 were just enough to cover running costs

of £588,000, and taking into account other income the commission turned in a surplus.

Another point is that whereas Jersey has big banking and mutual fund sectors it does not have the third leg which Guernsey possesses in its offshore insurance business. Guernsey regulators also argue that because they are slightly detached from the political and civil service framework practitioners are more likely to approach them for informal advice.

However, this points to a possible conflict of interest for offshore regulators. They are there to protect the reputations of the islands - but they are also expected to promote the narrow business interests of the island communities, effectively to help lift revenues, including the tax take, without raising the demand for scarce labour. They do not have a simple investor protection brief

like that of the Securities and Investments Board in the UK. A potential conflict has arisen, for example, over suggestions that certain banks should strengthen their management by appointing financial controllers. But this would mean that experienced mainland executives would need to be recruited and brought over something to which the local politicians would be fiercely opposed.

In fact the regulators may actually be used to fight battles on behalf of the local financial communities. A good example is the long-running argument with Japan over whether Jersey and Guernsey funds are eligible for sale to Japanese citizens in the same way that, for example, Luxembourg funds are.

It has all hinged on an obscure Japanese rule that overseas funds must be domiciled in a member country of the Organisation for Economic Co-operation and Development (OECD). According to Mr Powell's recently-published annual report it has finally been established that Jersey and Guernsey are covered by the UK's ratification of the OECD Convention.

"With the benefit of this declaration negotiations are continuing to obtain the agreement of the Japanese authorities that Jersey mutual funds may be marketed to the residents of that country," says Mr Powell.

But according to Mr John Roper, director general of the Guernsey Financial Services Commission, a further snag is that the Japanese rules do not extend to an OECD member country's possessions. This would seem to rule out the

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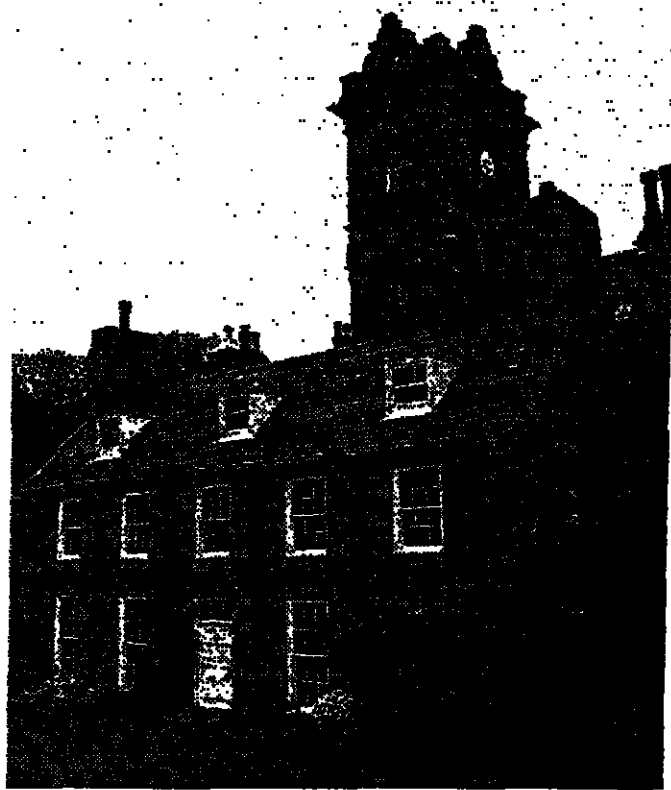
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CHANNEL ISLANDS 4

An expertise in the field of trust and company administration underpins the financial sector

Discretion is the better part of value



The home of the ruler of Sark where the lordship is hereditary

UNDERPINNING the Channel Islands' banking and investment business is the offshore industry of trust and company administration. Because of its personal and confidential nature this service receives minimal publicity, except when something goes wrong. But hundreds of staff in lawyers', accountants' and banks' offices are employed protecting and administering assets of the world's wealthy.

Trust and company administration forms the backbone of any offshore financial centre. Liquid assets under administration are usually passed to local banks and investment institutions, thus providing a substantial part of an offshore centre's deposit base.

Expertise developed in this field over the past decades, coupled with the presence of top ranking banks and investment institutions, has made the Channel Islands first choice for many high net worth individuals.

Recent newspaper articles in the UK about the use of offshore trusts by wealthy UK residents to avoid capital gains tax have rekindled fears that the British Government will take corrective action in its next Budget. There was already a round of heat-the-Budget trust formation last winter. But existing trusts are unlikely to be affected, and these days the Channel Islands reach out to a global clientele.

Trusts in Britain were known as far back as the 14th century when a knight granted life interest to his servant to farm the land. The main purpose of trusts was always to provide protection for those who could not protect themselves. But since the 1940s trusts have been recognised as having broader uses as part of legitimate tax planning.

Mr Charles Parkinson, of Pannell Kerr Forster in Guernsey, said trusts form a main part of accountancy and banking business in that island.

"Ideally trusts are formed with assets that have not yet really appreciated," said Mr Parkinson.

"The subject matter may be or become a share portfolio, so then trustees employ a stockbroker. But since the market crash most now sit on cash deposited in local banks."

A trust can last up to 100 years and has three parts: the settlor, who gives the asset; the trustees, who administer the asset according to the settlor's wishes; the beneficiary, who ultimately receives the asset.

There are four main types:

- Freezer - low value asset put in trust which later realises high value and thus defers capital gains tax
- Accumulation and maintenance - provision for the next generation
- Life interest - settlor retains income for life and the trust has power to return capital to the settlor so defer capital gains tax
- Conventional discretionary

UK residents' tax planning arrangement.

The main reason for setting up a trust offshore is to defer or avoid capital gains tax, though it may provide opportunities for deferring income tax. Jersey introduced new trust law in 1984 and Guernsey in 1989.

Both islands say this has helped them considerably. Mr Clive Barton of Moore Stephens, president of the Jersey Society of Chartered and Certified Accountants, said the new law helps when there is any uncertainty in the trust deed.

Moore Stephens' expansion in Jersey is indicative of growth and trends in trust and company administration business in the Channel Islands. In 1989 they had five staff and clients were from the UK, non domiciled but resident. Now they have 75 staff and their work is almost entirely international with very few UK based clients.

Mr Barton said: "Over the

years Jersey has established itself as a financial centre, it has never been a tax haven. I always think of tax havens as banana republics."

Offshore companies are often run in harness with trusts, usually to provide an additional layer of protection for the assets.

There are two types of company available in the Channel Islands - exempt and resident. Exempt companies pay an annual duty fee while resident companies pay income tax.

The corporation tax company has been eliminated in both Jersey and Guernsey. Its demise also marked the end of the "Sark lark", a feature of non-Channel Island private banking arm or already have large deposits with the bank.

The neighbouring island of Sark is a different jurisdiction and its residents were paid fees to act as nominee directors for Jersey and Guernsey corporations.

Board meetings of these

companies had to be held outside the two larger islands, so there was a steady flow of lunchtime visits to Sark to comply with regulations.

While most professionals and those in the authorities are pleased to see the end of this ritual, no doubt some Sark residents are not so happy with the cut in their income.

As well as lawyers and accountants, banks also offer trust and company administration services. Mr Richard Moseley, managing director of Midland Bank Trust Corporation in Jersey, said they are doing more international business now.

Many clients come through Midland's private banking arm or already have large deposits with the bank.

Mr Moseley also feels the UK's perception of offshore has improved. But next on their list is 1992 and Europe and he said they are addressing how Europeans can link into trusts.

Sue Stuart

CONSTRUCTION

Pressures on space

EXTREME pressure on space for commercial and housing use has forced Jersey and Guernsey to restrict further development. Their policy is to maximise the potential of existing commercial buildings through increased productivity per employee and a wider use of information technology.

"I do not want to see the island expanding to become an unpleasant place to live in," said Senator Reg Jettie, president of Jersey's finance and economics committee. "Equally I do not want to see us going backwards and standards of living reduced."

The immigration policy, known as "zero job growth", was adopted by the States of Jersey last December. The aim is to reduce the current rate of about 800 new jobs a year to nil by 1992.

To achieve this they introduced the Regulation of Undertakings and Development Board. Any business wishing to expand has to obtain permission from the authorities to do so by convincing them of potential increased profitability. While this has placed great pressure on many businesses, it has also encouraged them to far greater use of information technology.

Every business has to submit to the authorities quarterly returns on each employee's profitability. This has disgruntled some in the trust and company administration sector who pass clients' funds to bank and investment institutions. They feel this enables others to demonstrate greater profitability although the source of the funds was themselves.

The supply of office space coming into the market is tightly restricted and Mr David Evans, partner in Healy and



Senator Jettie wants to maintain standards of living

Baker, estate agents in Jersey, said it is "pretty old-fashioned and inferior".

He said the States' encouragement to concentrate on productivity per employee will lead to an uplift in standards and rentals, currently £15-18 per sq ft. "Businesses need good quality staff to comply with requirements, so they will need the best environmental and working conditions."

Construction of new offices requires a development permit. To acquire this, the agent needs to demonstrate a permanent letting of at least two-thirds of the space to occupiers approved by the authorities. The occupiers also have to obtain their own permits to occupy and employ staff.

Mr Evans said it is difficult to bring these deals home and when it succeeds, "from an agent's point of view you feel you really have achieved something."

Jersey covers 45 sq miles and has a population of 86,000. St Helier, its main town, appears to have developed in a rather

muddled manner. But out in the country and coastal areas the island's beauty remains unspoiled by any tasteless development.

It was not until 1980 that Jersey set out a policy section in its island development committee. Prior to that, design issues were not addressed said Mr Felix Thorne, acting director of the department of planning and building control. A development plan for the whole island was approved in 1987.

Mr Thorne said a multimillion pound plan for development of the waterfront area in St Helier was under discussion. It would incorporate a yacht marina, hotel and self catering accommodation, housing and leisure facilities.

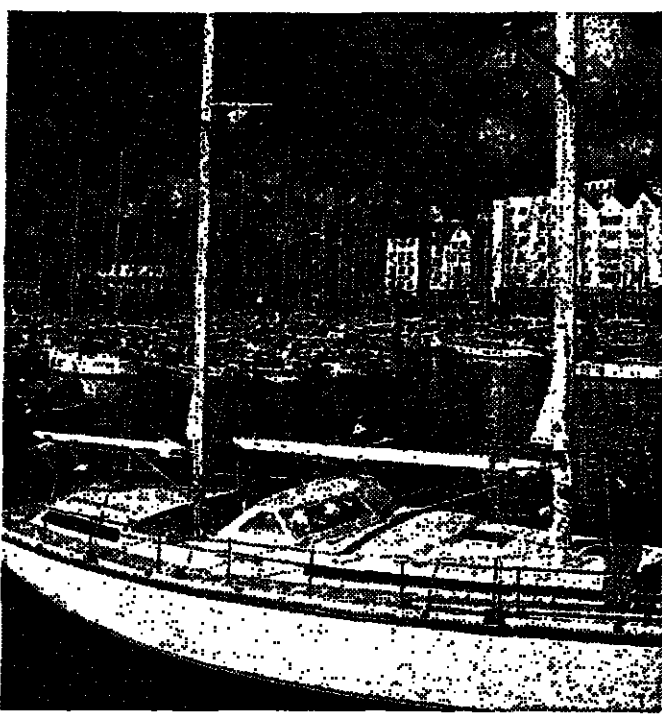
Guernsey also faces development problems. The island houses a population of 60,000 in 24 sq miles and has tackled immigration through a housing policy. About 1,600 houses are on the open market register. These are the only properties on the island available to someone without residential qualifications or a licence to work. The prices of these properties are kept artificially high, the lowest in the range is about £300,000.

Guernsey suffers from extensive ribbon development that took place after the Second World War. Farmers looking to raise capital sold fields next to the roads for housing projects. The unfortunate consequence is that driving around the bungalow-lined roads and lanes the island begins to feel like one large village.

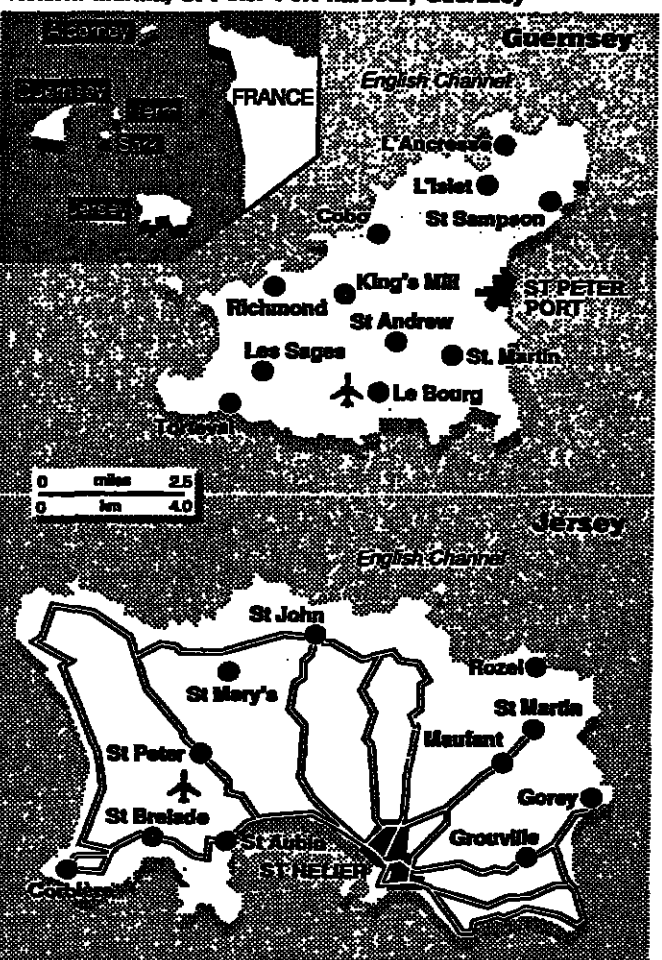
Development in St Peter Port, the main town, has been restrained. Looking up at the town from the harbour there is little obvious evidence of the thriving business community it contains and its delightful character has been retained.

Mr Michael le Tissier, chief executive of Guernsey's land development committee, said their new development strategy is to restrict any large initiative in rural parts of the island. The island's housing needs will be concentrated in what has become known as "the corridor" the area between St Peter Port and neighbouring St Sampson.

Sue Stuart



Victoria Marina, St Peter Port harbour, Guernsey



TOURISM: end of the bucket and spade era

A more mature market

TOURISM in the Channel Islands is becoming more productive per tourist, as the islands' bucket and spade era can no longer afford to go there. "There is value here but it is not cheap," he added.

The clientele is older and more affluent than in the past, and the product is more marketable in that direction. Mr Walden said: "We have accepted the product will appeal to a higher socio-economic group."

Mr David de Carteret, marketing manager for Jersey tourism, said it will be important to sell the island as an overseas destination in the UK market. This is where growth is in the UK travel industry.

But the islands are looking to increase their share of the European market. Mr de Carteret said he wants to see more spending on marketing by the industry. "The normal rate for hotels worldwide is between 2 per cent and 4 per cent of turnover. I believe they are spending less here," he said.

Although bed losses on the islands in the past 10 years have run into thousands, the authorities say these were mostly at the bottom end of the guest-house market. Their loss is in keeping with the evolution of upmarket tourism.

The main problem facing the industry is its need to import labour, nearly all of which is Portuguese. There are fears that pulling down Europe's interstate barriers may result in the Portuguese seeking work in other countries, where conditions will be better.

The authorities in the Channel Islands are urging the industry to upgrade wages and accommodation for its migrant workers to pre-empt this.

Recent reports show an increase in the conference market. Although this brings in short-stay visitors, they tend to be higher spending than holiday-makers.

Conference facilities are

peak now," said Mr Michael Walden, director of tourism in Guernsey. He said the old "bucket and spade brigade" can no longer afford to go there. "There is value here but it is not cheap," he added.

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Conference facilities are

available for up to 2,000 delegates and the average length of stay is two or three nights. Last year, Jersey received 18,000 delegates, who spent an average of £80 per day, and Guernsey received 16,500 delegates, whose average daily spending was £117.

A larger contribution to income in Guernsey is derived from visiting yachts. Last year, over 13,000 boats visited the island, staying an average of four nights, and the income derived was nearly £2m. A survey produced by the tourism authority revealed 40 per cent of boat people's expenditure was on services or things for themselves, and 22 per cent on eating on shore.

Jersey has only 220 berths for visiting yachts, but is discussing the development of two marinas, which would add a further 1,900 berths. Last year, the income from Jersey's boat people was £2.2m.

Both islands benefit from excellent travel communications. As Senator Bothwell said: "Any island is only as good as its transport links."

There are air services, either direct or connecting, from the UK, Eire, France, Holland, Germany, Switzerland and Scandinavia. London and Paris are less than an hour's flying time. In the summer, rail services off ferries operate from Weymouth, Poole, St Malo and Cherbourg. Smaller ferries and hydrofoils run from Weymouth, St Malo and Carteret.

Most important to the islands are the little yellow aeroplanes of Aurigny Airlines that fly the inter-island hops in 15 minutes all the year round. Even the most fearful passenger cannot fail to be impressed by their efficiency.

The way forward for tourism in the Channel Islands has been recognised by them as lying in upgrading accommodation and amenities. This will enable them to satisfy short-stay but higher-spending visitors, without destroying the islands' natural resources.

Mr Walden in Guernsey summed up attitudes: "There is a determination to meet local needs by sustaining all that is good about our island, and using that to attract visitors."

Sue Stuart

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D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE 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VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE 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VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE VERDE			SENEGAL			GAMBIA			SIERRA LEONE			LIBERIA			COTE D'IVOIRE			GHANA			TOGO			BENIN			NIGERIA			CAMEROON			CONGO			ZAMBIA			BOTSWANA			NAMIBIA			LESOTHO			SWAZILAND			MOZAMBIQUE			ZIMBABWE			ANGOLA			CAPE 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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Discount rate cut sharply boosts Dow in afternoon

Wall Street

STOCKS ON Wall Street were given a sharp boost yesterday afternoon by the news that the Federal Reserve is cutting the discount rate from 7 per cent to 6.5 per cent with effect from today. This is the first change in the rate since February 1989, when it was raised from 5.5 per cent to the 7 per cent level.

The Dow Jones Industrial Average was showing a gain of 33.41 by the close at 2,628.73, almost double the rise which it had already notched up during the morning session. One dealer described the market as "just exploding" on the announcement.

Volume on the New York Stock Exchange rose to a chunky 176.5m shares, compared with the previous day's 118.6m, while advances on the big board outscored falls by 971 to 581.

The market had already started the trading session on a good footing. Having seen an unpleasantly high November producer price index last Friday, inflation worries were soothed when the consumer price index for the same month fell exactly in line with the pundits' expectations and prompted renewed hopes of an

easing in interest rates. Sentiment remained largely unruffled by more disappointing trade data.

The interest rate news came as the market was digesting a series of announcements from the US commercial banks. There was some relief when Manufacturers Hanover declared its regular dividend, in spite of speculation that a reduction in the payout might be on the cards in line with Chemical Bank and Chase Manhattan. Many Hanny shares ended 1 1/4% higher at \$20 3/4, one of the most actively traded stocks.

However, the focus quickly shifted to the announcement by Citicorp that it would cut its dividend by 44 per cent, from \$1.50 to 80 cents, and declare a fourth quarter loss of up to \$400m.

Signs that the bank was finally confronting its problem pushed Citicorp's shares 1/2% higher to \$14 1/2.

Bankers Trust, meanwhile, said it was increasing its dividend by 9 per cent and was rewarded by a 3 1/2% rise in its share price to \$44 1/2.

Among the active stocks was Edison Brothers Stores, whose shares rose 1 1/4% to \$24 1/2. Traders suggested that most of the activity was related to a quar-

terly dividend payment due on December 20.

Among airline issues, American Airlines recovered 1/4% to \$49 1/4, having fallen in the previous session on news that it would be issuing new stock next year following its \$445m agreement to purchase certain routes into London from Trans World Airlines. Pan Am, which has yet to respond to a takeover proposal from Mr Carl Icahn's TWA containing \$1.50 of cash as well as additional preferred stock, shed 1/4% to \$1 1/4.

A statement from NCR, which is facing a \$6.1bn hostile takeover bid from AT&T, to the effect that it was not for sale to anyone - the first time it has indicated that a "white knight" was being ruled out - left NCR's shares down 1/4% at \$87 1/2. This is just slightly shy of the \$90 a share offer from the predator.

Canada

TORONTO closed mixed in the US discount rate in late trade and subsequent rally on Wall Street.

The composite index edged up 3.9 to 3,236.9 but declines led advances by 338 to 276 after volume of 25.2m shares (7.8m).

Grecian tumult ends in subdued optimism

The roller-coaster ride in the Athens equity market this year is detailed by Kerin Hope

OFFICE SPACE is at a premium in the labyrinth of arcades surrounding the Athens Stock Exchange. Expanding Greek brokerages compete for space with increasing numbers of new arrivals, among them mutual fund managers, research analysts and investment companies.

A tumultuous year on the bourse, which saw the Athens general index surge by more than 300 per cent and then lose more than half of its gain, is ending on a note of subdued optimism. Fears of a Gulf war persist, but local analysts are cheered by the conservative government's decision to launch a three-year economic stabilisation programme in the new year.

Investors recall how a previous austerity package in 1988-89 brought a wage freeze which helped boost private sector profits to record levels. Earnings prospects already look bright for most banks and leasing, construction and food processing concerns.

The capital markets committee, the main regulatory body, is flooded with applications from new securities houses

seeking a seat on the exchange. Six new brokerages joined earlier in the year, another five were given the go-ahead this month and 15 other requests are pending.

Mr Nikitas Niarchos, the bourse president, says: "By spring we shall have increased the number of stockbrokers on the floor from 30 to 50 in one year. Computerised trading must be introduced within 1991 in order to maintain investor confidence."

The open outcry system currently in use came under severe pressure this year as daily trading volume soared from less than Dr2bn (\$5m) last January to more than Dr2bn in the heady days of June and July. On a busy day brokers were unable to execute more than 25 per cent of orders.

Settlements were delayed for weeks, until the Exchange's new central share depository called in a computer service bureau to help out.

The stock market's rise was triggered by expectations that the conservative New Democracy party would win a majority at the April poll. The market shot up 7 per cent the day after the party scraped



through with a narrow victory. After starting the year at 460, the index had reached 900 by the end of April.

Small investors, many from the countryside, leapt on the bandwagon in what one broker called "a frenzy of speculation". Three new mutual funds, sold through the provincial bank and insurance networks, scooped up large amounts in

farmers' savings and untaxed income from a black economy currently estimated at 35 per cent of gross domestic product. The index peaked at 1,684 in

July, before a gentle summer correction gathered pace in September. The Gulf crisis had undermined confidence even before Athens lost its bid to stage the 1996 Olympic Games, sending the index plunging to below 1,000. "Gulf worry and the psychological blow of losing the Olympics set a volatile trend that is still going on," says Mr George Pervanos, a broker.

On Monday the market dropped by 10 per cent at the opening but finished the session only 4.5 per cent down at 971.18. The fall was blamed on end-of-year profit-taking. It came after a two-week rise triggered by the government's decision to tax interest on bank deposits, which brought a new wave of savings into the market. Yesterday the market stabilised with the index closing up 0.33 at 971.42; turnover has fallen to a daily average of Dr2bn from Dr5bn to Dr6bn seen in the spring.

The bourse's uncertain mood has caused half a dozen Greek companies to postpone plans for launching equity issues in 1990. Twenty-five companies sought listings between January and September, more than

the total for the previous 10 years. Most issues were heavily oversubscribed.

New equity issues and increases of capital by companies among the 120 already listed has brought more than Dr100bn into the market this year, "a substantial deepening of liquidity", according to Mr Niarchos. Total capitalisation was expected to end the year at about \$15bn, up from the \$6.8bn of last January.

Mr Panagis Vourliakis of Alpha Finance, the investment arm of a private Greek bank, says: "The foreign institutional investors have reduced their holdings, but the market has stayed resilient. This is a healthy sign for the future."

The parallel market for smaller companies has proved slow to develop, with only five listings since its establishment last February. New legislation, however, lifting the capitalisation requirement for new entrants to the big board should stimulate more interest in the parallel market. This article begins a short series on some of the most remarkable markets of 1990.

ASIA PACIFIC

Money supply figures lift Nikkei in modest trading

Tokyo

THE Nikkei average moved up yesterday on news of a slowing of money supply growth, although market activity was only modest, writes Emilio Terazono in Tokyo.

The 225-share Nikkei, which opened at the day's low of 24,093.89, closed at the high of 24,424.02, up 326.11, after an afternoon rally triggered by renewed hopes of lower interest rates. First market volume totalled 350m shares, after Monday's meagre 250m, but declines led rises by 474 to 488, with 189 issues unchanged.

The Topix index of all first section stocks rose 11.59 to 1,790.45, although in London the FTSE100 100 index eased 3.26 to 1,263.04.

The November money supply grew 10 per cent from the previous year, 1.8 per cent slower than in October. "The market had expected November money supply growth to be around 11 per cent," said Ms Caroline Stone at Barclays de Zoete Wedd. The bond market also responded, in turn triggering demand for interest rate-sensitive stocks.

Buying spread to other large-capital issues, such as shipbuilders and heavy industries. Exporters rose on the weaker

yen, while construction shares were favoured as laggards.

Nippon Telegraph and Telephone climbed ¥10,000 to ¥1,050, buoyed by the Ministry of Finance's announcement the previous day that it will sell only 2.5m shares over the next five years, instead of the originally planned 5m.

Roman, the trading company with heavy debt from its land investments, dropped ¥38 to ¥508 on rumours that its loans were being restructured.

The Nagoya Stock Exchange suspended trading in four issues following reports that a main shareholder in the companies had filed for bankruptcy. Speculative stocks were heavily sold: Iselti, an agricultural machinery maker, weakened ¥38 to ¥625 and Honan Paper ¥30 to ¥73.150.

Snow Brand Milk Products advanced ¥21 to ¥976 on expectations of robust sales of dairy produce gifts in the Japanese year-end festivities.

In Osaka, the OSE average recorded 162.92 to 26,295.57 on volume of 54.9m shares.

Roundup

PACIFIC Rim markets were mostly lower yesterday. HONG KONG gave a muted reaction to Monday's news of the forthcoming exodus of

Hongkong and Shanghai Banking. Turnover declined to HK\$694m from HK\$694m and the Hang Seng index improved 14.73 to 3,065.65.

SINGAPORE was mixed in this volume. Turnover dipped to S\$51m from S\$55m. The Straits Times Industrial Index edged up 2.82 to 1,174.40.

KUALA LUMPUR saw continued firmness in plantation shares, but the composite index eased 2.23 to 496.08 in turnover of 46m shares (31m).

TAIWAN extended Monday's losses. Volume contracted to T\$33.8bn from T\$38.4bn. The weighted index fell 4.5 per cent, or 183.01, to 3,919.73.

MANILA sagged as investors sold, sensing that the euphoria over the discovery of oil in the southern Philippines was fading fast. The composite index slipped 18.83 to 655.62 in turnover of 139m pesos (136m).

NEW ZEALAND paused after its recent decline to six-year lows, and before today's economic statement from the government. Turnover was dominated by trade in the market's big three stocks and expanded to NZ\$12m from NZ\$1m. The Barclays index shed 2.15 to 1,173.34.

BOMBAY fell sharply after the government raised excise and import duties. The BSE index lost 76.81 to 1,111.73.

BOURSES WERE little changed yesterday, with most ending steady or slightly weaker in the run-up to Christmas, writes Our Markets Staff.

PARIS slipped in moderate trading on the last day of the month, with the CAC 40 index ending 14.58 lower at 1,591.65 - the first time the index has closed below 1,600 for a month.

Sao Paulo, the pharmaceutical concern, fell another FF36 to FF780 for a two-day fall of 9 per cent, on continued worries about prospects for its Ticlid anti-stroke drug, which received a recommendation for only limited use in the US.

Among the day's most active stocks, Générale des Eaux fell FF17 to FF12,254 with 172,870 shares traded. Pechiney International lost FF7.50 or 5.5 per cent, FF125, on 1,450,590 shares, after a broker downgraded its profits forecast for the company in 1991.

FRANKFURT traded sideways in thin volume, in low spirits after Monday's drop of more than 3 per cent. After a 3.97 fall to 637.93 in the FAZ index at mid-session, the DAX recovered to close 1.54 higher at 1,477.31.

Volume dropped again, from DM4.6bn to DM3.3bn. Ms Barbara Altmann of B Metzler in Frankfurt said that many brokers, dealers and investors had decided to close for the year after Monday's drop. "There were some good buying orders for chemicals," she said, "but these were priced within strict limits."

The best rise in the big three chemicals, accordingly, was DM1.50 to DM224 at Hoechst.

One of the best rises of the day was in the department stores group, Karstadt, up DM8.80 to DM612 in a weak retail sector.

Metzler likes Karstadt on fundamental grounds, expecting a good earnings rise this year following the introduction of a central distribution system; but Ms Altmann also said that the stock had seen a sizeable decline recently and that yesterday's rise might simply have reflected the conclusion of selling orders.

MILAN ended slightly lower in light trading in spite of a late turnaround. The Comit index fell 1.53 to 534.31.

The telecommunications sector was expected to be in focus today following news after the market closed that Sip could raise telephone rental charges for the first time in five years and also increase call charges.

Ms Melinda Diamond of Barings Securities said the overall increase in Sip's revenues

would be 3.5 per cent, at the lower end of market expectations. The real beneficiaries, however, would be the telecommunications suppliers because the extra revenue would ensure that Sip could continue its investment plans, worth L9.5 trillion in 1991, she noted.

Eurocom rose 1.5 to L1,555, cheered by the terms of the bonds that ENI, the state holding company, plans to exchange for the 850m Eurocom shares outstanding.

Under the deal, Enimont shares are valued at L1,650. Standa, the retail chain controlled by Mr Silvio Berlusconi, eased L250 to L27,800, after the company denied that it would be sold to SME, the state-controlled food group.

STOCKHOLM eased in fairly active turnover of SEK73m. The Allshare index fell 1.3 to 968.3.

Astra bucked the trend in the wake of an analysts' meet-

ing during which it emerged that Lescage, its anti-ulcer drug, was close to gaining approval in Japan. The five B shares rose SEK6 to SEK494.

AMSTERDAM was mixed. The CDS Tendency index rising 0.1 to 96.8. Royal Dutch was the most actively traded stock and gained FF1.40 to FF130.20.

Elsevier, the publishing group, eased 90 cents to FF73.90. In a report, James Capel expressed concern that fluctuations in the dollar and a disappointing underlying rate of growth might weaken the shares in the short run.

MADRID edged higher, with the general index adding 0.53 to 234.52. Banco Hispano Americano rose Ptas30 to Ptas2,686 after a block of 2.75m shares, or 3.5 per cent of the bank's capital, was traded at Ptas2,180 a share.

There was another block trade in Ebro, the food group which is merging with Indu-

trias Agrícolas. Its share price gained Ptas5 to Ptas2,350 after 425,000 shares were exchanged at Ptas2,355 a share. Also active was Sarrin, the paper company, which added Ptas3 to Ptas66 after 1.6m shares were traded, including several blocks.

COPENHAGEN fell in light trade on fears that the new centre-right minority government would not last long. Novo-Nordisk was the most active share, falling DKK8 to DKK85. OSLO slipped in buy trading worth NKR547m, boosted by tax transactions.

SOUTH AFRICA GOLD shares eased on weaker bullion prices and ahead of President F.W. de Klerk's address to the nation. The JSE all-gold index fell 13 to 1,111 while the overall index was 13 lower at 2,669. Vaal Reefs dropped R5.50 to R180.

Adsteam drops 33% on concern over restructuring

By Tim Blue in Sydney

SHARES IN Adelaide Steamship, the trading and investment group, sank 40 per cent to a low of 18 cents in active trading on the Australian Stock Exchange, before closing down 10 cents, or 33 per cent, at 26 cents. Trading volume in the stock totalled 2.2m shares, making Adsteam the fifth most heavily traded issue of the day.

Brokers said the fall was linked to continued concern over the company's plans for debt refinancing and corporate

restructuring. They added that the shares may also have been put under pressure by a report from Prudential Bache Securities (Australia) advising small shareholders in the five listed members of the Adsteam group to "seek a safer refuge for their investment funds".

Among Adsteam's main associates, David Jones lost 7 cents to 40 cents, compared with a 1990 high of A\$12.40. Tooth and Co fell 20 cents to 65 cents, Petersville Sligh dipped 7 cents to 83 cents and

National Consolidated shed 7 cents to 30 cents. Prudential Bache said in its December Quantum report: "These companies are in the process of rationalisation and little credence can be given to the financial numbers of any of the individual firms' growth."

Adsteam shares have slumped from a high in January of A\$6.60 on worries about the group's complexity and its ability to service debt levels estimated to be at least A\$4.5bn (US\$3.4bn).

Further pressure came from a newspaper report that Adsteam would have to repay A\$2.2bn of debt in the next two weeks if bankers did not agree to the rescheduling. Adsteam executives could not be reached for comment.

Meanwhile, the rest of the stock market continued to decline, with the All Ordinaries index losing 12.1 to a 33-month low of 1,283.6. Turnover came to A\$193m, up from A\$142m. News Corporation fell 50 cents to A\$5.60.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY DECEMBER 18 1990					MONDAY DECEMBER 17 1990					DOLLAR INDEX				
	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency % Chg on day	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency % Chg on day	1990 High	1990 Low	Year ago (approx)
Australia (75)	118.35	-0.3	90.68	99.69	91.51	102.39	-0.7	7.78	118.76	91.37	100.03	91.82	103.12	158.31	148.66
Austria (19)	205.44	-0.7	157.41	173.05	158.30	101.99	-1.0	1.73	206.81	159.11	174.20	159.88	159.25	285.63	176.57
Belgium (60)	134.49	-1.0	103.05	113.27	108.76	101.99	-1.0	5.83	135.91	104.57	114.47	105.07	103.08	160.02	126.67
Canada (125)	123.38	+0.1	92.13	107.57	95.51	108.44	+0.1	3.70	129.24	99.44	108.85	99.51	103.33	153.51	121.24
Denmark (53)	241.22	-1.9	184.82	205.18	188.11	188.24	-1.8	1.80	245.94	188.14	207.07	189.05	191.67	277.92	234.05
Finland (25)	101.76	-0.4	77.87	85.71	78.51	78.70	-0.6	3.98	102.13	78.58	88.03	78.96	77.15	102.29	98.91
France (122)	137.04	-0.2	105.00	115.42	105.72	108.86	-0.9	3.83	137.33	105.88	116.67	108.16	108.65	168.85	124.68
Germany (91)	119.28	-0.5	91.39	100.46	92.02	92.02	-0.7	2.47	119.92	92.27	101.02	92.71	104.85	101.38	111.86
Hong Kong (48)	123.53	+0.6	94.85	104.04	95.31	123.73	+0.5	5.41	122.81	94.49	103.44	94.95	123.07	147.49	112.24
Ireland (16)	156.20	-1.7	118.51	130.72	118.74	122.05	-1.8	4.25	157.81	121.41	132.92	122.00	124.29	158.57	130.04
Italy (91)	81.91	-0.2	62.82	68.63	64.64	64.64	-0.3	3.59	82.10	63.17	68.15	63.47	68.88	109.28	75.73
Japan (433)	130.07	+0.0	100.07	110.71	100.78	110.01	+0.8	68.78	130.51	100.94	109.08	100.14	109.08	107.26	108.77
Malaysia (56)	202.37	-0.7	155.05	170.45	158.13	210.52	-0.6	3.21	203.87	158.96	171.72	157.61	211.08	250.09	182.98
Mexico (132)	98.12	-0.6	451.39	498.21	454.32	1898.59	-0.7	0.36	98.63	486.11	489.34	488.31	1910.81	613.96	324.33
Netherlands (41)	135.29	+0.5	103.65	113.96	104.36	103.33	+0.3	9.28	134.46	103.69	113.40	104.08	109.02	149.03	127.39
New Zealand (15)	42.62	-0.9	32.65	35.90	32.88	36.47	-0.3	8.89	43.01	33.09	36.23	33.25	38.57	75.36	42.62
Norway (27)	212.72	-0.4	162.99	179.18	164.13	168.40	-0.3	1.84	213.55	164.30	179.88	165.10	168.99	278.79	202.34
Singapore (26)	100.54	+0.4	123.42	132.40	124.03	127.80	+0.8	3.46	100.19	123.25	134.93	123.84	128.00	209.24	147.24
South Africa (80)	178.79	+0.1	138.99	150.89	138.82	150.82	-0.4	3.78	179.89	139.61	151.44	139.14	164.22	251.30	191.50
Sweden (27)	147.43	+0.1	112.98	124.18	113.74	108.16	+0.1	5.25	147.28	113.31	124.05	113.86	109.05	162.25	128.54
Switzerland (28)	161.89	-0.7	123.85	138.19	124.75	134.04	-0.7	3.03	162.77	125.28	137.10	125.84	135.00	234.93	163.11
United Kingdom (238)	90.21	+0.7	88.12	78.99	80.61	71.03	+0.3	2.96	88.59	88.93	75.46	83.27	70.84	103.71	85.00
USA (533)	133.28	+1.3	102.12	112.27	102.83	133.28	+1.3	3.72	131.63	101.27	110.88	101.77	131.63	148.85	118.06
Europe (559)	138.18	+0.1	105.88	116.38	106.62	106.70	-0.2	4.96	138.04	106.20	116.27	106.72	106.95	157.65	124.91</